

Seoul likely to stay volatile

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Toy maker joins the space race

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WORLD NEWS

EU vets could call for ban on US meat and poultry imports

European Union veterinary inspectors warn they will recommend a ban on imports of US fresh meat and poultry over methods for detecting "contaminants" in food from animals. The threat will raise the temperature in a growing food safety dispute. Page 12

German monetary conditions
The Bundesbank reported an improvement in German monetary conditions in recent months, suggesting it is in no hurry to raise short-term interest rates after increasing them in October. Page 2

Rising from the flood
A Polish shop has opened for the first time since the worst floods for a century destroyed hundreds of small businesses. Such determination has made the small business sector the backbone of Poland's market reforms. Page 3

"Be prepared for Euro"
Only 15 per cent of UK engineering companies have made plans for the introduction of European monetary union within a year, according to a survey. Page 7

Ireland's head-on
Ireland, with a tragic history of emigration, is struggling to redefine its attitudes to foreigners as immigrants in an increasingly prosperous country. Page 2

Economies and year on a high
The economies of Latin America and the Caribbean are ending 1997 with their best results in 30 years, according to a UN commission. Page 5

Mexican union boss set free
Joaquin Hernandez Galicia, legendary ex-leader of Mexico's oil workers' union, has been freed from jail nearly nine years after troops with a bazooka blasted down the door of his mansion to arrest him. Page 5

South Korean poll
South Korea will today select a new president in an election closely watched by overseas markets to determine Seoul's commitment to reform. Page 6

US plans trade crackdown
With the US trade deficit climbing to new heights, Washington plans to crack down on violations of the more than 200 trade agreements signed in the past five years, according to a top official. Page 4

Israeli dispute threatens talks
A dispute between Israeli ministers over troop redeployment threatens to overshadow talks between US secretary of state Madeleine Albright and Israeli PM Benjamin Netanyahu. Page 12

Sweden's Nazi gold admission
Sweden's central bank admitted it had acquired almost 60 tonnes of gold from Nazi Germany, but said it found no evidence it was stolen from Holocaust victims. Page 2

Titanic helps film receipts
US box office revenues could top \$6bn this year, helped to fresh peaks by the opening of *Titanic*, the most expensive film ever made. Page 5

World finds a voice
The style and content of Nelson Mandela's extraordinary five-hour speech to the ANC suggested someone else had supplied many of the words. Page 4

Typhoon hits record
A 236 mph typhoon which hit the US Pacific island of Guam knocked an area of New Hampshire from the record books as the windiest place after 63 years. Page 16

BUSINESS NEWS

TRW to form new satellite mobile phone consortium

TRW, the US industrial group, is to acquire an equity stake in IGO Global Communications. The tie-up marks the beginning of consolidation in the satellite-based mobile phone industry. Page 13

Unicor, the French steelmaker, is to join Dofasco of Canada to build a \$1.5bn (\$125m) galvanizing facility in Hamilton, Ontario. Page 13

Zeneca, UK pharmaceuticals, has paid \$300m for a US fungicide business owned by Japanese chemicals company Ishihara Sangyo Kaisha. Page 13; Lex, Page 12

Allianz, the German insurer, is on the verge of gaining control of AGF by securing a deal with Generali, the Italian insurer which is a rival bidder for the French insurance group. Page 13; Lex, Page 12

British Airways has beaten Richard Branson's Virgin Atlantic airline to fly the last non-stop route between Britain and the US available under a US bilateral treaty. Page 7

The Prague stock exchange's index of 50 top stocks rose 5.6 to close at 482.9 as Josef Trosky, former governor of the Czech National Bank, was sworn in as caretaker prime minister. Page 3

Ericsson and Nokia shares rose as the Swedish and Finnish telecommunications groups appeared close to winning an international battle to determine the key technology for Europe's next generation of mobile phones. Page 15

Credit Suisse Group has reshuffled the top management of its Credit Suisse First Boston investment banking arm, promoting Allen Wheat, 48, to chairman and chief executive. Page 14

Olympic Airways' chief executive and board of directors are to be sacked by the government in a move to restructure the state carrier before routes to the Greek islands are opened to competition next July. Page 2

Deutsche Telekom has unveiled aggressive price cuts for long-distance calls in 1998 in a challenge to rivals ahead of the liberalisation of the German telecommunications market next month. Page 18

General Motors is to reduce production at its new plant in Thailand and lower its investment by up to one-third due to the collapse in the South-east Asian vehicle market. Page 12

Toshiba, the US's biggest maker of industrial rolling bearings, is to buy a majority stake in Rumanti Grel, a Romanian bearings producer, for \$37m. Page 14

Anasraide Hess, US oil company, and Saga Petroleum of Norway warned they would make big writedowns on the value of their interests in the Dorward and Dauntless oil fields in the UK sector of the North Sea. Page 18

Sanyo, the Japanese commercial bank, is to buy the investment trust arm of Yamaichi, the Japanese broker which failed last month. Page 16; Lex, Page 12

Daiel, Japanese supermarket operator, has set up the first holding company to exist in the country since the end of the second world war. Page 13

China National Aviation Company, the latest redchip to make its debut on the Hong Kong stock market, saw its shares close unchanged at HK\$1.63, despite a 3.35 per cent rise in the market. Page 16

Turkish PM threatens to withdraw EU application

Yilmaz accuses Europe of anti-Moslem discrimination

By John Barham in Ankara

Mesut Yilmaz, Turkish prime minister, threatened yesterday to withdraw Turkey's application to join the European Union unless the EU reversed its decision to exclude Turkey from its present plans for enlargement.

"If the EU does not meet in a summit to change its attitude before June, Turkey will withdraw its application for membership," Mr Yilmaz said.

Turkey is angry at an EU decision to deny it equal status with 11 other countries applying to join the EU. Turkey has threatened to boycott goods from all EU countries except the UK, France and Italy in retaliation.

Most European governments and the US want to anchor Turkey firmly in the western system and strengthen its secular traditions. But they are also demanding political and economic reforms and progress on human rights.

The EU, which has invited Turkey to attend a conference in London next March of present and potential EU members, had no immediate reaction.

But Klaus Kinkel, German foreign minister, said earlier that the EU's offer to Turkey was fair. The EU was "not some kind of banana union that can have more and more squeezed out of it".

Mr Yilmaz retorted: "They should not think Turkey is a banana republic. Kinkel is talking rubbish from start to finish."

The prime minister, still smarting from rejection at Luxembourg, denied that his "attitude was emotional". But it was unclear whether he was speaking of the EU or announcing a historic shift in Turkish policy.

Mr Yilmaz accused European

leaders of discriminating against Moslem Turkey. "People who want to change the EU into a Christian union have won. The next [EU] summit [in June] will be the place to show that this is not so," he said.

Turkish officials say that to cut loose from the EU, with which it has a customs union, would neither undermine Turkey's western orientation nor impose great costs.

Britain, which takes over the revolving six-month EU presidency in January, is expected to seek a rapprochement with Turkey after a cooling-off period over Christmas. The UK will probably moderate the formal invitation to attend the London conference.

But Mr Yilmaz has said the conditions set at Luxembourg for Turkey's attendance, such as referring a territorial dispute with Greece to the International Court of Justice, are unacceptable. Turkey had previously indicated it accepted the court's jurisdiction.

Mr Yilmaz announced a break in political dialogue with the EU last Sunday, but the government will maintain bilateral relations with individual European governments, including Britain.

Besides the threatened boycott of EU goods, officials have urged selective taxes on European exports and renegotiation of the customs union. However, ministers deny that Ankara would block enlargement of Nato.

Mr Yilmaz was speaking in Brussels on his way to the US, where he is to meet Bill Clinton, the president, tomorrow. Mr Yilmaz wants to deepen traditionally strong ties with Washington to counterbalance Ankara's increasingly bitter relationship with Europe.

Yen rebounds on Hashimoto move



Ryutaro Hashimoto's announcement followed assurances that personal taxes would not be reduced.

Global markets surprised by Japanese income tax U-turn

By Paul Abrahams in Tokyo

Ryutaro Hashimoto, Japan's prime minister, yesterday astonished the markets when he performed a policy U-turn by announcing emergency income tax cuts. The move followed his repeated assurances that personal taxes would not be reduced.

After Mr Hashimoto's surprise announcement, at a hastily summoned press conference, the yen and stock market surged forward. However, some economists questioned how great the impact of the ¥2,000bn (\$15bn) tax cuts would be on the moribund Japanese economy.

The cuts, the latest in a string of policy announcements over the past two days, helped the yen rebound strongly in Tokyo. It rose 4.4 per cent against the dollar to close at ¥127.

The currency's rise was assisted by aggressive buying by the Bank of Japan which sold US dollars for the first time in five years. Analysts said the bank had sold as much as \$1.5bn. Its aim was to warn speculators,

who had expected the yen to fall as low as ¥150, that the Japanese currency was not a one-way bet. The US has repeatedly expressed concern about the yen's weakness and the country's growing trade surplus.

"We have taken decisive measures to cope with an excessive depreciation of the yen," said Eisuke Sakakibara, vice minister of finance for international affairs.

The Nikkei 225 average of leading shares, which had fallen in early trading to 15,884, surged more than 1,000 points on Mr Hashimoto's news. Eventually it closed 555 points up on the day - or 3.48 per cent - at 16,541.

The bond market was weaker, however, on concerns that tax cuts and other measures would result in the issue of deficit-financing bonds. The yield on the benchmark eight-year bond rose in Tokyo from 1.635 per cent to 1.69 per cent.

Mr Hashimoto brushed off suggestions he should resign because of his U-turn. "There were some who said I might be asked to take political responsibility for my decision, but that is a small matter compared with what I have to do now," he said.

He insisted that, in spite of the tax cuts, he remained committed to reducing the government's fiscal deficit.

Bill Clinton, the US president, telephoned Mr Hashimoto to welcome the tax cuts as a "very constructive" measure. The US ambassador in Tokyo, Thomas Foley, said the move was a positive step. However, many analysts were more sceptical about the importance of the ¥2,000bn tax cuts. They pointed out that April's increase in sales tax had withdrawn ¥5,500bn from the economy and that taxpayers had lost ¥2,000bn of rebates at the same time.

It was also unclear whether the Japanese public would save their new found rebates or spend them.

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Andersen partners vote for demerger

By Jim Kelly, Accountancy Correspondent

Andersen Worldwide, the world's biggest accounting and consulting business, yesterday bucked the trend for global mega-mergers when its consulting arm said it wanted to break away from its accounting sister firm, Arthur Andersen.

Partners of Andersen Consulting meeting in San Francisco voted "unanimously" in favour of invoking binding arbitration, alleging breach of contract against Arthur Andersen leading to "irreconcilable differences" between the firms.

George Shabben, global head of Andersen Consulting, said: "The right answer, and the fair answer, is to put the legal agree-

ments aside and go forward as two independent businesses into the market place."

Although the two halves of the organisation are run as separate businesses, they are held together under Andersen Worldwide by contracts that have caused internal tensions and public disputes over competition and governance.

Jim Wadia, global head of Arthur Andersen, tried to stop the breakaway by offering concessions to the San Francisco meeting, but almost 90 per cent of partners decided to seek arbitration.

Rules for arbitration by the International Chamber of Com-

Continued on Page 12

Markets

STOCK MARKET INDICES

New York: S&P 500	2800.88	(-24.37)
Dow Jones Ind. Av.	8900.88	(-5.94)
NASDAQ Composite	1508.94	
Europe and Far East		
FTSE 100	2803.25	(-18.93)
DAX	4128.58	(-74.71)
Nikkei 225	16541.00	(+12.6)
US 3-MONTH TREASURY RATES		
Federal Funds	5.25%	
3-MONTH TREAS. BIL. Yld	101%	
1-MONTH BOND	5.08%	

GOLD

New York: Comex	328.1	(283.4)
London	327.25	(283.45)

EXCHANGE RATES

New York: London	1.6320	
DM	1.7725	
FF	5.0325	
Sfr	1.6433	
Y	127.05	
London:		
£	1.6400	(1.6320)
DM	1.7714	(1.7640)
FF	5.0324	(5.0767)
Sfr	1.636	(1.6433)
Y	127.30	(127.05)
Value of £	2.5163	(2.5149)

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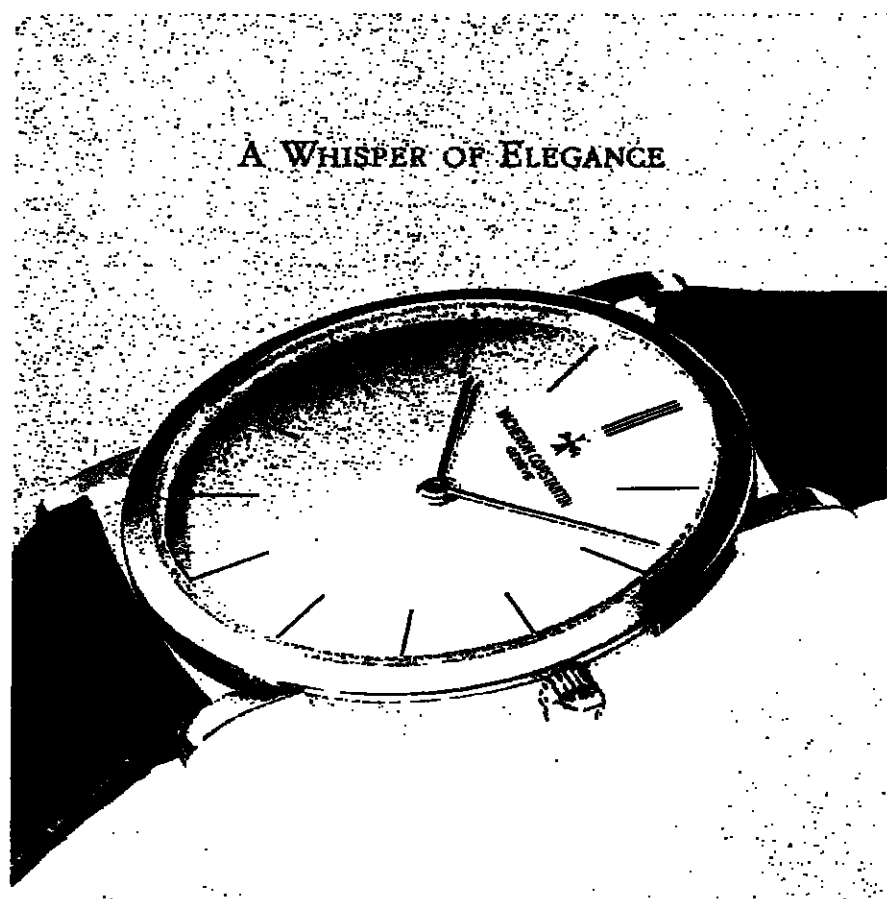
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A WHISPER OF ELEGANCE

Barely 1.61 mm thick, a hand-wound movement beats unerringly within a yellow or white gold case's purchased slenderness. Les Essentielles, by Vacheron Constantin. Discretion in space and time.

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Geneva since 1755

NEWS: EUROPE

French post office insurance plan curbed

By Andrew Jack in Paris

France's Socialist-led government has decided that the sale of non-life insurance products by the national post office network will be severely restricted. It is now unlikely to start until at least 1999.

The government took its decision after French commercial insurers criticised the post office's plans to launch a range of insurance products with the AGF com-

pany as early as next year.

Dominique Strauss-Kahn, the economics, finance and industry minister, said on Tuesday that he would not allow non-life insurance to be incorporated into the new plan for the post office which is currently up for negotiation with the government. He said there might be scope for experiments in personal insurance.

His comments mark a setback for the rapid diversifi-

cation into financial services, including limited banking services and life insurance products, launched by the post office in recent years as a way to support its national network of branch offices.

Advisers close to AGF indicated yesterday that the company was unlikely now to develop products during 1998.

Its discussions with the post office in recent months have also been thrown into

doubt by the takeover battle for the French insurer AGF, which is set to be concluded by majority control passing into the hands of Allianz of Germany.

The French commercial insurers argue that the post office already distorts competition by operating with advantages including low tax charges and opaque accounting, as well as because it is under no obligation to provide a return to its shareholders.

Mr Strauss-Kahn stressed in a speech that the current restructuring in the insurance sector should take place in a "ordered and equitable manner". He said he had an obligation to supervise the control of trade credit insurance and ensure that changes did not destabilise the sector.

His role was not to intervene in private sector operations to determine the way in which they were carried out.

The privatisation offer for GAN, the troubled state-owned insurer, would be launched in the next few days with the objective of a sale being completed by next summer, he added.

Mr Strauss-Kahn defended France's existing no-claims bonus system for car insurance, which is centrally determined and not left to individual insurers to set. He said he had made his views clear on the subject to the European Commission.

German bank in no hurry on rates

By Peter Norman in Bonn

The Bundesbank has reported an improvement in German monetary conditions in recent months, suggesting that it is in no hurry to raise short-term interest rates after increasing them in October.

In its latest monthly report, the central bank said it was easier to operate interest rate policy "with a steady hand" after a slowdown in monetary growth and an easing of underlying inflationary pressures.

October's moderate tightening of monetary policy, when the Bundesbank's securities repurchase or "repo" rate was raised to 3.3 per cent from 3 per cent, was intended to maintain monetary growth. This, the bank reported, had happened.

The bank's central council is due to review money supply policy today at its final meeting of the year. The report said M3, its most important measure of broad money, was up an annualised 5.1 per cent in October compared with the average of the final quarter of last year. Money supply growth was thus "visibly slower" than the 5.8 per cent of August and practically in the middle of the target range of 3.5 per cent to 5.5 per cent for this year.

The report also highlighted a brighter price outlook, with consumer price inflation falling to 1.9 per cent in November year-on-year from 2.1 per cent in August. Import prices were rising more slowly, reflecting falling commodity prices and a decline in the dollar against the D-Mark.

The bank reported no knock-on effect from recent steep price increases in public services and a "decisive" contribution to stability from falling unit labour costs.

While the bank said the economic outlook was positive, it had no shortage of concerns. With 4.63m officially jobless, unemployment remained "Germany's most urgent economic problem".

The bank urged continued efforts to consolidate public budgets, even though public sector deficits fell in the third quarter compared with the same period of last year. It also warned that the finances of the state pay-as-you-go pension system remained under strain despite this month's decision to help finance the system by raising value-added tax.

The report also complained about the unbalanced nature of Germany's recovery. Strong exports co-existed with lacklustre domestic demand; construction was weak while industrial output was growing, and the gap between affluent western Germany and the former communist east was widening, it said.

Irish storm rises on immigrants

Refugees are encountering a racial backlash, writes John Murray Brown

Ireland, a nation with a tragic history of emigration, is struggling to redefine its attitudes to foreigners as immigrants from eastern Europe and the developing world seek work and refuge in the increasingly prosperous country.

Community groups and human rights lawyers accuse the government of stalling on refugee legislation which would have brought Ireland into line with the rest of the European Union but which officials now see as "too progressive".

Parliament held a special debate on the issue this week after criticism of alleged racist comments by a government backbencher.

The number seeking asylum - as distinct from so-called "programme refugees", who arrive as part of a United Nations agreement - has risen from 39 in 1992 to nearly 4,000 this year.

The numbers are tiny by EU standards, but this is nevertheless a new phenomenon for Ireland, where fewer than 5 per cent of the 3.6m people are non-citizens. The foreign arrivals have triggered a racial backlash in some inner city areas, where many asylum-seekers are in temporary accommodation.

Asylum-seekers also face bureaucratic delays, with just 66 decisions taken last year, resulting in the

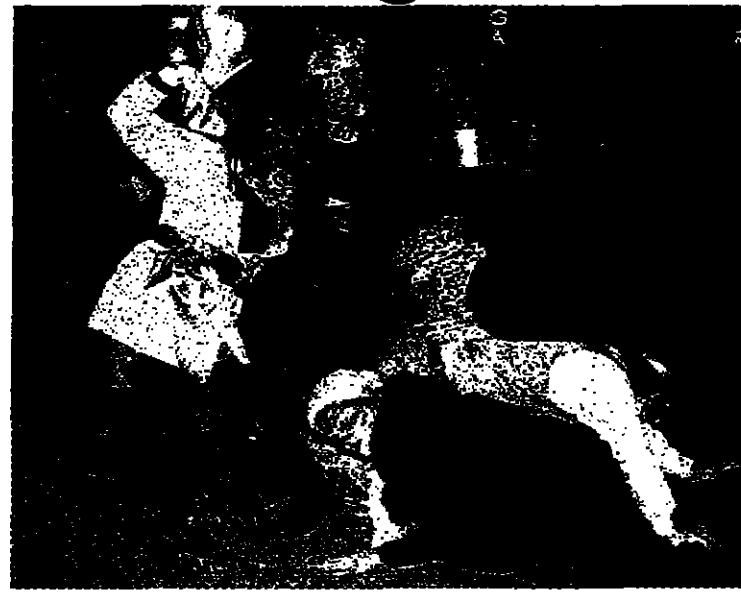
present backlog of 4,000 cases.

Rosemary Byrne, law lecturer at Trinity College, Dublin, says: "For people without a valid claim, Ireland is seen as the place to go."

John Bruton, the leader of the opposition Fine Gael party, told MPs during this week's debate: "Many Irish people like to imagine we are benign, tolerant and easy-going, but when our successful economy becomes a refuge for those who are different from us, the myth is challenged and shown for what it is." A "more humane and less costly" approach would be to declare an amnesty for the 4,000 refugees, he added.

Before stepping down as president earlier this year, Mary Robinson warned that racial prejudice was "rearing its ugly head". Human rights lawyers have accused tabloid newspapers of whipping up these sentiments, depicting immigrants as beggars, welfare scroungers and petty criminals.

The lawyers also blame the authorities, who have introduced spot checks at ports and railway stations to deter illegal immigrants arriving from the UK. Under UK rules, refugees have 48 hours to apply for asylum - time enough to catch the boat to Ireland, where benefits are more generous. Refugees



Dublin street actors portray the treatment of refugees

receive about £150 (\$250) a week, but they cannot attend Irish schools or take work while applications are processed.

Under the EU's Dublin convention of 1990, a refugee has to apply for asylum in the first "safe haven" country, which, because of its peripheral location, is unlikely to be Ireland. Ireland only signed up to the convention in September.

Last month, in a ruling that com-

munity leaders fear could lead to deportations, the Supreme Court decided a Russian woman had no right to have her case heard in Ireland, on grounds she had a valid UK visa.

The Irish Council of Churches is urging the government to adopt its new refugee legislation in full, pointing out a refugee can now be sent back without a hearing, on a civil servant's decision.

Stakes are getting higher in the battle over the issue of Holocaust assets

Swiss banks face biggest dilemma

By William Hall in Zurich and John Authers in New York

The big three Swiss banks are facing probably the most difficult decision in their history: Should they try and reach a quick out-of-court settlement of the multi-billion-dollar US class actions from angry Holocaust survivors?

Or should they stick with their original plan of letting an international group of experts, led by Paul Volcker, the former US Federal Reserve chairman, find out once for all whether they really are sitting on billions of dollars of unclaimed bank accounts dating back to the Nazi era?

The stakes were raised substantially last Sunday when Stuart Eizenstat, US under-secretary of state, held talks in Zurich with the chief executives of the banks - Credit Suisse, UBS and Swiss Bank Corporation - and lawyers leading the US class actions.

It was the first time Swit-

zerland's top bankers and their US legal opponents had faced each other across the same table, fuelling speculation they may no longer be relying solely on Mr Volcker's good offices to sort out a problem which has tarnished their reputation.

Less than a week earlier, a US conference, hosted by Alan Hevesi, the New York city comptroller, called off a boycott of Swiss banks for three months to give them time to reach a global settlement.

Mr Hevesi argued to municipal politicians who wanted to take immediate action that sanctions would harm the chances of an out-of-court settlement. However, there is strong sentiment in favour of sanctions in the US, if no settlement is reached in the next few months.

The Swiss banks argue that the class actions are wastefully duplicative of co-

operative efforts under way to resolve Holocaust victims' claims. Apart from the Swiss, the US has been set up an international historical commission and a \$275m (\$196.4m) fund to help needy Holocaust victims.

Mr Volcker argues that if the class actions come to court, it will enormously complicate his job of searching for dormant accounts. But lawyers leading the US class action are not satisfied with the Volcker process because it does not cover the question of looted Nazi assets.

The view of one lawyer, Michael Hausfeld, is that any redress should go beyond the remaining dormant bank accounts. He reckons Europe's Jewish community had \$12bn in assets, valued at 1940 prices, before World War II, and 85 per cent of that was laundered through Swiss banks.

This explains how lawyers can argue that the banks' liability is far higher than the \$773m of unclaimed



Paul Volcker: good offices

bank accounts found so far.

A Brooklyn judge, Edward Korman, has yet to decide to hear the case. There has been no action since a hearing on August 1, when the banks applied for the case not to proceed on the basis that the Volcker process was already working towards compensation.

"As soon as the judge rules, the process will either die or start moving quickly," says Edward Fagan, one of the lawyers involved. If the judge allows any part of

their claim to proceed, this would give the plaintiffs' lawyers huge powers of discovery, backed by the US courts, to examine Swiss banks' records.

The process could drag on for years and be highly embarrassing for the Swiss banks. Hence the suspicion that some Swiss bankers may be contemplating a sizeable settlement before the matter gets to court.

Some believe the recently announced merger of UBS and Swiss Bank Corporation will make an out-of-court settlement easier.

However, the big drawback for the Swiss banks is that a quick settlement now could leave them open to further law suits several years down the line.

Mathis Caballavetta, chief executive of UBS, said last weekend: "If we cannot capture everything in a potential solution that on balance settles all the claims in one financial package, then I won't be a part of it."

Sweden admits it had gold from Nazis

By Tim Burt in Stockholm

Sweden's central bank yesterday admitted it had acquired almost 60 tonnes of gold from Nazi Germany during the second world war, but said it had found no evidence that it was stolen from victims of the Holocaust.

According to a 250-page report published by the Riksbank, some of the gold was looted from the central

banks of Belgium and the Netherlands, even though the Swedish government had been warned by the Allies not to deal in property stolen from Nazi-occupied countries.

Nevertheless, the report said: "No evidence has been found in the Riksbank archives that gold acquired by Sweden from Nazi Germany came from individual Jews or victims in the concentration camps."

Publication of the report comes at

a sensitive time for Sweden, a traditionally neutral state, where the war was a record of some of its largest industrial groups has been criticised over dealings with the Nazis.

Some of those companies - such as the ball bearings manufacturer SKF - form part of the Wallenberg industrial empire, which has been accused of appeasing German customers during the war years.

Yesterday, an independent

archives inquiry commissioned by the Riksbank said the Swedish government had sanctioned the acquisition of gold from the Nazis after being assured by the German central bank that the consignments would not include any looted assets.

The findings have been passed to a government commission investigating Sweden's wartime role and the handling of Jewish assets. It is due to publish its report next year.

Greek airline chief replaced

By Karin Hope in Athens

Greece's Socialist government is poised to sack the chief executive and board of directors of Olympic Airways in an effort to restructure the struggling state carrier before routes to the Greek islands are opened to international competition next July.

Tasos Mantelis, transport minister, says he will replace Jordan Karatzas, who has been chief executive for 18 months and has been criticised for abandoning a restructuring plan agreed with the European Commission in 1994 in response to pressure from Olympic's trade unions.

Mr Mantelis says he will appoint outsiders to run the airline under a recent law designed to introduce private sector management

standards at state-controlled corporations. "Olympic urgently needs an overhaul so that it can handle tougher competition from next summer," he says. "Political pressures have caused interference with the way the airline is managed and have slowed its modernisation. This has to stop."

From next July, Olympic will face competition from other European carriers on routes to the islands, after the expiry of an EU deadline for completing deregulation. EU carriers will be able to offer direct flights to the main Greek tourist resorts, either from European cities or from Athens.

A Dröbn (\$125m) capital increase agreed with the European Commission in 1994 has been delayed because Olympic failed to comply with other terms of

the restructuring agreement. The carrier's operating costs have soared by over 40 per cent in the past two years, mainly because of high wage increases granted to the increasingly militant unions. The flight engineers have threatened to strike over Christmas and the new year, while temporary cabin crews staged a work-to-rule this week.

Today a parliamentary committee is due to approve the appointment of Nikos Kardasis as chief executive. His selection marks a departure from the usual Greek practice of making patronage appointments at state corporations. Mr Kardasis, who runs Jet Air, the Indian regional carrier, was chosen through an international executive search conducted by Egon Zehnder, the international headhunters.

Mr Mantelis says he will sack the carrier's 15 directors next week and replace them with a nine-member board in which "people with business experience, not political personalities, will predominate".

The new chairman is to be Emmanuel Fthenakis, former president of Fairchild, the US aerospace company. Mr Fthenakis ran Olympic for three months in 1993 under a former conservative government before deciding to leave Greece because of repeated kidnapping threats.

Olympic returned to profit in 1995 after the Commission agreed to the write-off of more than Dr400bn in accumulated debt. But the company's only source of profit is its monopoly of ground handling operations at Greek airports, which will end on January 1.

NEWS DIGEST

EU warning on reserves update

European Union governments which revalue foreign exchange reserves cannot use the paper profit to reduce their public deficits, Eurostat, the EU's statistical agency, said yesterday. The ruling is in line with the view of the Bundesbank, which objected last spring to the Bonn government's plan to revalue the German central bank's gold and foreign exchange reserves this year.

The gold plan was subsequently postponed until next year, but Eurostat's ruling means that the German finance ministry will have to look to other measures to keep the public deficit below the EU's agreed target of 3 per cent of gross domestic product.

Eurostat also looked at capital gains or losses made as a result of regular interventions in the foreign exchange markets. Several countries, notably Belgium, Germany, and Spain, would have to make corrections in order to calculate their deficits. Officials in Bonn said this would result in only minor adjustments. Lionel Barber, Brussels

DEAL WITH SOCCEN

MasterCard's French progress

Europay, the European arm of the MasterCard payment card group, has signed up France's Société Générale to issue its Cirrus cash machine cards. The deal marks MasterCard's first breakthrough with the big three French banks.

Société Générale, like Banque Nationale de Paris and Crédit Lyonnais, has traditionally been one of the Carte Bleue banks issuing Visa-branded payment cards. It will now add the Cirrus brand to its Service Eclair cash machine cards, giving customers access to money from 21,000 ATMs in France and more than 165,000 across Europe.

Louis-Noël Joly, Europay's chief executive, said the move was significant because the traditional Carte Bleue banks had been strongly attached to the Visa brand. MasterCard's arch-rival: "Our market share in France is now around 46 per cent, so in a country where we were weak, we are now coming close." George Graham, London

PRICES AND WAGES

Oslo raises growth estimates

Norway's central bank yesterday raised its forecasts for price and wage growth in 1998 and said the booming oil economy would face a hard landing in a few years if fiscal policy was not reined in. In a quarterly outlook, the bank said it expected the economic upturn to gather pace in 1998 and 1999. Given the current trend, there was good reason to be on guard against expansive shocks, it said.

"Both the outlook for overheating in the economy and the risk of new shocks that could increase the economic cycle call for tight economic policy," the bank governor, Kjell Storvik, said in a statement. "The alternative could be a hard landing for the Norwegian economy in a few years."

Norges Bank added 0.5 percentage points on its estimate for inflation next year to 2.75 per cent, saying the growth was primarily because of higher indirect taxes in the 1998 budget. Underlying inflation was expected to rise to 2.5 per cent in 1998 from 2 per cent in 1997 because of higher wage growth and import prices. Reuters, Oslo

JOURNALISTS PROBE SMUGGLING

Belarus trial for Russians

Two journalists employed by a Russian television station went on trial in Belarus yesterday in the latest episode of an affair which has strained relations between Moscow and Minsk.

Pavel Sheremet, a Belarusian citizen who heads the Minsk bureau of ORT, a Russian television station, and Dmitry Zavadsky, a Russian cameraman, are accused of illegally crossing a border between Belarus and Lithuania. The border crossing was part of the reporters' investigation into smuggling, one of the most lucrative businesses in the impoverished Belarusian economy.

The arrest of the journalists this summer further blackened the reputation of Alexander Lukashenko, Belarus's president, as an authoritarian leader with little respect for basic civil liberties such as freedom of the press. The case has also strained relations between Belarus and Russia, which is grateful for Mr Lukashenko's pro-Moscow politics but has been embarrassed by his dictatorial ways.

Judges in Gornostay, the town in western Belarus where the journalists are being tried, yesterday postponed hearings until next Tuesday. The reporters could face jail terms of up to five years. Chrystia Frieland, Moscow

ESTONIAN SURPLUS

Budget passed 3 months early

Estonia's parliament yesterday passed the 1998 budget three months ahead of deadline. The budget, with total expenditures of EKR15bn (\$1.06bn), was comfortably passed by 62 votes to 20. The government, which is constitutionally required to run a balanced budget, will be running a surplus of up to EKR54m next year, in an bid to slow economic growth. The money will be placed in a stabilisation fund, which now totals around EKR500m.

Parliament's finance committee this week expressed concerns that the budget's revenue targets might not be met if economic growth was less than the 5 to 6 per cent predicted for next year. The government decided to tighten fiscal policy in early October, before the expected turmoil in international capital markets raised local interest rates, which has led to lower growth estimates.

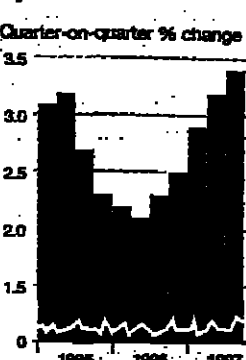
The budget approval process, which began in October, was marred by opposition demands for pay rises for teachers. Following a stand-off with the government the opposition settled for a compromise, withdrawing hundreds of amendments which could have prolonged the process. Matej Vipotnik, Tallinn

ECONOMIC WATCH

Spanish growth rate quickens

Spanish GDP

Quarter-on-quarter % change



Source: Directorate General

of 3.5 per cent growth next year. Analysts at Banco Central Hispano suggested the figures might be an underestimate, putting overall third quarter growth at 4.2 per cent and forecasting a 1997 average of 3.6 per cent. The Institute for Economic Studies, an independent body, also predicted growth this year above the government's objective of 3.2 per cent. David White, Madrid

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LEGAL NOTICES

PUMP AND PLANT ELECTRICAL SERVICES LIMITED
(formerly Pump and Plant Electrical Services Limited)
The Insolvency Act 1986

NOTICE IS HEREBY GIVEN pursuant to Section 106 of the Insolvency Act 1986 that a Meeting of Creditors of Pump and Plant Electrical Services Limited (the Company) will be held at the offices of PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, on Tuesday, 19th December 1997 at 12.00 noon for the purpose mentioned in Section 106 of the Act.

Creditors wishing to vote at the Meeting must lodge their claims with a full statement of account in the office of PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, on or before 12.00 noon on 18th December 1997. Creditors should note that the meeting is held at the offices of PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, and not at the registered office of the Company.

For the purposes of voting, a secured creditor is entitled to appoint a representative to attend the Meeting in the place of the creditor, provided that the representative is approved by the Meeting. The representative must be a natural person and must be a creditor of the Company.

Notice is further given that a list of the names and addresses of the Company's creditors may be inspected at the offices of PricewaterhouseCoopers, 15, Abchurch Lane, London EC4N 3DF, between 10.00 am and 4.00 pm on the two business days preceding the date of the meeting.

By Order of the Court
A.C. Baskin, Director

السؤال الأول

Spanish divide over history

By Tom Burns in Madrid

A dispute over the teaching of history has dealt José María Aznar's centre-right government its first big setback in parliament, revealing wide differences about the interpretation of the country's past.

During the present government's term in office, minority nationalist parties have supported Mr Aznar's restrictive budgetary policies to ensure Spanish membership of European monetary union. But they have now balked at the Popular party government's plans to establish a common curriculum on the historical events that shaped Spain.

The nationalists - Catalans, Basques and MPs for the Canary Islands - voted alongside the opposition Socialist party on Tuesday night to defeat the government by 150 votes to 151. The motion called on the government to withdraw a "humanities plan" drafted by a committee of academics chosen by the education ministry.

The vote underlined Mr Aznar's dependence on the nationalists and the ambivalent nature of their support for his centre-right government. While they broadly agree with the Popular party's economic policies, they are deeply suspicious of any encroachment on their nationalist principles.

The humanities plan has touched a raw nerve among politicians in regional centres such as Barcelona and Bilbao, who see it as a throwback to the Franco era, when teaching was tightly controlled after the Spanish civil war.

Esperanza Aguirre, education minister, yesterday accused the Socialist party, which had previously backed the curriculum proposals in the senate, of "political opportunism" in order to embarrass the government and curry favour with the nationalists.

The plan, in fact, implements a secondary education bill that was put forward by the Socialist party when it was in power.

The blanket opposition from nationalist parties to the education ministry's proposals illustrated a far more complex dispute about what history should be taught and how students should learn it.

Nationalists, in particular the Catalans and Basques, view the creation of a unified modern Spanish state as a process that eroded earlier liberties which they want to resurrect within a federalist framework of a "plurinational" Spain.

Ms Aguirre said those who had voted against her proposals had scored a "pyrrhic victory", because she was determined to introduce them. Mr Aznar appealed for a greater consensus saying "reason and common sense must prevail."

Albania agrees foreign role in chrome and oil

By Kevin Done, East Europe Correspondent

Albania has agreed to two significant foreign investments in its oil and metals industries, as part of the new Socialist-led government's ambitious programme to restructure the country's beleaguered economy.

The projects, two of the largest foreign investments in the country so far, come just months after Albania descended into violent anarchy, with the collapse of a series of fraudulent pyramid finance schemes.

The deals are likely to boost export revenues and strengthen prospects for further privatisations.

Fatos Nano, prime minister, predicted that the economy would accelerate next year, with a jump of 10 per cent in gross domestic product after a fall in GDP of around 6 per cent this year.

A consortium of British and Italian companies is to undertake the rehabilitation and modernisation of a large part of Albania's chrome industry with the aim of making it a leading supplier of ferrochrome to European stainless steel producers.

Contracts for plant, equipment and project management worth around \$41m

Poland's small businesses rise from the flood

This month Andrzej Dzwigaj's clothes shop in Klodzko opened for the first time since July, when the worst floods for over a century destroyed 300 small businesses in the town and about 18m zlotys (\$5m) of their stock and fixed assets.

Five months later Mr Dzwigaj and his colleagues are struggling to rebuild their livelihoods with the determination which has made the country's small business sector the backbone of Poland's far-reaching market reforms.

Now that their shops are more or less restored, Klodzko's small entrepreneurs are finally being aided by a new fund for micro-businesses, which has provided more practical help than more established sources.

In contrast with the days before the 1988 fall of communism, when private businesses operated on the margins of the economy, today small and medium-sized private outfits provide a third of gross domestic product and almost 90 per cent of non-agricultural jobs.

But the companies grew up in haphazard conditions, and in the early 1990s entrepreneurs financed themselves from personal savings



and loans from family and friends.

In Klodzko and hundreds of small towns damaged by the floods, businessmen are having to do the same once again. Assistance from the government and outside institutions such as the European Union (EU) is meagre.

The local authority in Klodzko, where unemployment hovers around 30 per cent, is also unable to help. The town is suffering from lost tax revenues from the destroyed businesses and itself suffered damage to housing and infrastructure worth an estimated 128m zlotys - more than four

times its annual budget.

This month, however, in the first sign of significant outside help, Mr Dzwigaj and others drew low-cost loans disbursed by the Fundusz Mikro (FM), a micro-lending subsidiary of the Polish American Enterprise Fund, funded by the US Congress.

Over the past three years FM has lent \$10m at commercial rates to 5,000 businesses whose scale of operations does not qualify them for bank loans.

Now the Enterprise Fund, which operates as a venture capital fund, has allocated 12.5m zlotys to be lent through FM to affected businesses in response to the

floods. The credits carry a flat interest charge of 10 per cent payable on the maturity of the two-year loan.

"I'll turn the 7,000 zlotys loan over several times within months," Mr Dzwigaj, who has managed to open his shop before Christmas, says with quiet satisfaction. He was one of 305 local businesses which took out the 2.1m zlotys worth of loans in one busy day in Klodzko's oak-panelled town hall.

In contrast to banks and government agencies, FM requires little documentation other than proof of personal identity. Under the terms of the Mikro scheme borrowers have to organise themselves into groups of five, with members guaranteeing repayment of the loan for each other and mutually monitoring their economic performance over the life of the credit.

"We have a very low failure rate on our loans," says Rosalind Kopisarcow, an effervescent former J.P. Morgan banker who set up Mikro. "We save on time and costs by getting the lenders to do the work of monitoring the loans and make the group responsible for repayment."

By contrast, the EU has been experiencing problems with distributing Ecu\$4.6m

(\$72m) worth of grants, mainly for the reconstruction of communications networks and public buildings.

The EU disbursement is suffering delays as local government authorities take their time over paper work and deciding how to spend the money. EU rules also mean time-consuming public tenders have to be held for the purchase of equipment and services provided under the aid programme.

Kludzko was one of the few places where the local authorities decided to spend their Ecu\$46,000 grant on the town's small businesses. But lists of recipients were only recently approved by EU agencies.

Mr Dzwigaj is still looking out for more aid. But decisions on how to distribute a further Ecu\$5m worth of EU funds assigned to helping Poland's small businesses are only now being approved by the EU, which has had to wait several months for the Polish government's recommendations.

Though the new funds will provide relief, if more long-term loans are not forthcoming, many of the flood-damaged businesses in Klodzko and elsewhere could face financial ruin.

Christopher Bobinski

Share rise greets new Czech PM

By Anthony Robinson, East Europe Editor

Share prices rose on the Prague stock exchange yesterday as Josef Trosovsky, former governor of the Czech National Bank, was sworn in as caretaker prime minister. The PX50 index of 50 top stocks rose 5.6 to close at 482.9 and 12 out of 17 continuously traded stocks rose on the day.

But Vaclav Klaus, the former prime minister, whose government fell over a party funding scandal two weeks ago, said he doubted a new government could be set up before the year end.

President Havel's decision to choose the politically neutral banker to head what is expected to be an interim government until early elections next summer has been accepted by both the previous coalition parties and the main opposition Social Democrats.

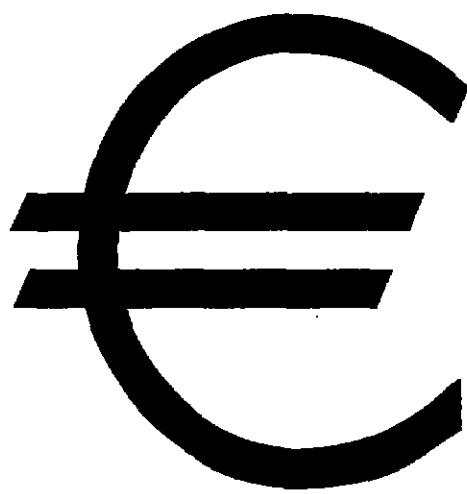
But some international bankers say that although Mr Trosovsky managed to defend the central bank's independence and defied government pressure for a looser monetary policy, his attempts to create a banking regulatory regime fell short.

"Mr Trosovsky was a foreign exchange trader in London before becoming a central banker and never really came to grips with the complex issues of banking regulation and supervision. The Czech banks deteriorated on his watch," said one critic.

SOME PEOPLE EXPECT ALIENS IN 1999.

AT BNP, WE KNOW

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NEWS: INTERNATIONAL

Winnie decides to fight another day

By Roger Matthews
in Mafikeng

Winnie Madikizela-Mandela, former wife of South Africa's president, drew thunderous applause from the 3,000 delegates at the African National Congress conference in Mafikeng yesterday when she refused nomination for the post of deputy president.

It was the second ovation in two days for South Africa's most resilient and controversial politician. Having been embraced and

kissed on Tuesday by President Nelson Mandela in a gesture of reconciliation which delighted the ANC faithful, Mrs Mandela pulled off another coup yesterday by declining to force a contest for the party's second most important post.

Her refusal was an immediate political gift for Thabo Mbeki who minutes earlier had stood alone as he was elected unopposed to succeed Mr Mandela as party leader. The ANC leadership was anxious to avoid a con-

test for the deputy position, and feared that despite strenuous efforts to block Mrs Mandela's progress she might just pull off a shock victory.

Mr Mandela and Mr Mbeki sat stony faced as Mrs Mandela was nominated from the floor of the conference and seconded by 25 delegates. She was then asked if she would accept the nomination. After a pause she declared: "Comrades, I apologise for having to decline."

The gesture by Mrs Mand-

ela also avoided the risk of defeat, and is likely to strengthen her chances of performing well in tomorrow's election for the national executive committee. In the last election three years ago she came fifth out of the 60 selected, and if she was to maintain or improve on that position her political rehabilitation within the ANC would be complete.

Less than a fortnight ago Mrs Mandela's political obituary was widely written as she faced a barrage of accu-

sations, including murder, torture and kidnapping, during nine days of hearings held by the Truth and Reconciliation Commission. But Mrs Mandela's gamble in demanding a public hearing, and her blanket denial of guilt, seems to have paid off.

Jacob Zuma, national chairman of the ANC, party leader in KwaZulu-Natal, and the candidate of the leadership was subsequently elected deputy leader. But whereas Mr Mbeki is assured of succeeding Mr Mandela as

national president in 1999 it is less likely that Mr Zuma will advance further.

The new secretary general of the party is Kgalema Motlanthe, general secretary of the National Union of Mineworkers, a low profile member of the national executive who has a reputation for efficient management. His unopposed election further strengthens the ties between the ANC and the unions, at a time when the party needs union activists to sustain its general election campaign.

Mbeki finds a voice through Mandela

South African president's uncompromising speech was a foretaste of a new era, writes Roger Matthews

Nelson Mandela is no one's puppet but the style, phrasing and content of his extraordinary five-hour speech to the African National Congress on Tuesday suggested someone else had supplied many of the words and much of the emphasis. Delegates had no doubt that one of the principal authors was Thabo Mbeki, Mr Mandela's deputy, who yesterday succeeded him as leader of the ANC, and in 1999 will become South Africa's president.

It was apparent that Mr Mandela's speech, with its brusque language and sweeping attacks on a range of targets, was less a valiant effort to offer a foretaste of a new era. It contained little about reconciliation, for which Mr Mandela is justly famed, and much about the perceived enemies of the ANC, who were cited as an obstacle to national transformation and as determined to prevent real power being transferred to the black majority.

Mr Mbeki is well placed to know what he is being bequeathed by Mr Mandela. He is already running the government on a day-to-day basis, as Mr Mandela confirmed at the weekend. His immediate challenge is to take charge of a party where the leadership is beginning to sense mounting frustration among its grassroots supporters at the slow pace at which political power is



Handover: Thabo Mbeki (left) is congratulated by Nelson Mandela on his election as ANC president

delivering economic benefits. Mr Mbeki has needed to have a good antennae. Much of his career with the ANC was spent in exile where he developed diplomatic skills but lacked the opportunity to build his own constituency. "He has had to learn how to manoeuvre within the organisation, which he does brilliantly," said a colleague. "He tries not to alienate, but to accommodate, and is always aware of how opinion is swinging."

His master stroke on Tuesday may have been to ensure

rapt attention for his planned agenda by having it read out by President Mandela. "In essence, Mandela's speech was the policy document of the national executive; had it been tabled in the normal way, no one would have paid much attention," said a diplomat. "But because Mandela was speaking, it inevitably attracts far more attention, especially as it was clearly not the normal Mandela style. By doing it this way, Mbeki can fairly claim that though there may appear to

be a marked change in style, all he is doing is to continue Mandela's stated policies which were approved by the party conference."

Those policies appear to reflect Mr Mbeki's key concerns. Politically, there is a certain to be greater emphasis on the pace of social transformation which in essence means black empowerment.

Mr Mbeki is frustrated by what he sees as the poor response by much of the white population, particularly the corporate sector, to

the message of reconciliation preached by Mr Mandela. By linking the mainly white political parties to that accusation, Mr Mbeki is preparing for what is likely to be one of the ANC's main electoral themes.

On the economic front, the room to manoeuvre is more limited. Mr Mbeki is committed to the government's macro-economic policy as Mr Mandela is to racial harmony. He appreciates better than most cabinet members the need to maintain fiscal discipline, to keep spending

in check, and to adapt to global competition.

Mr Mandela's speech contained crowd-pleasing attacks on the unchecked power of a few multinationals, the ugliness of profit without social responsibility, and the unfairness of globalisation, but there was no hint that on core issues such as the reduction of the budget deficit, Mr Mbeki was ready to bow to pressures from his trade union and communist allies.

"I suppose he's been quite clever. Because Mandela's speech took so much longer than expected, the conference may now hardly have time to discuss economic policy," said one ANC MP.

South Africans are expected to hear much more about the rest of Africa under an Mbeki administration. Mr Mbeki is taken with the idea of a "popular movement for the fundamental renewal of Africa" in which his government will make a full contribution.

But what was not made any clearer by Mr Mandela's speech is how these issues and concerns translate first into policy, then into legislative action. Mr Mbeki is like a respected warrior in the ANC, but maintains a personal reserve and seems to have few close political friends. South Africa will benefit from his smooth assumption of power, but is little closer to knowing how he intends to exercise it.

NEWS DIGEST

UN plans more Iraq inspections

Richard Butler, the United Nations' chief weapons inspector, will tell the Security Council today of plans for future inspections, which diplomats said were likely to take place soon, despite Iraqi recalcitrance. Mr Butler was expected to brief the council on his recent visit to Iraq and lay out a plan for a new wave of inspections, said western diplomats.

Tariq Aziz, Iraq's deputy prime minister, yesterday insisted Iraq had fully complied with UN demands to dismantle its weapons of mass destruction, saying: "There are no hidden arms." He said sanctions remained in force against Iraq because the US and "certain elements" were politically opposed to their lifting. President Bill Clinton on Tuesday called on President Saddam Hussein to give UN inspectors access to sites placed off limits. Mr Aziz said presidential palaces were "not related to the business of disarmament" and were being "used to create a mysterious drama... in order to prepare the grounds for a military aggression".

Mr Aziz hailed "a more balanced international approach" towards Iraq, noting that commissioners from Russia, Britain and France had accompanied Mr Butler to Baghdad. Iraq believes it was last month's stand-off over UN arms inspections by broadening international involvement and reducing what it sees as US domination over the UN disarmament mission.

Laura Silber, New York and David Buchan, Brussels

TURKMEN GAS EXPORTS

Pipeline to Iran completed

The construction of a pipeline which will supply Turkmenistan gas to power plants in northern Iran has been completed, the Iranian news agency IRNA said yesterday. In a dispatch from the Turkmen capital, Ashgabat, the agency quoted a "reliable source" as saying work had been completed on the \$190m, 200km pipeline connecting Korpesh gasfield to Kord-Kuy in Iran. The pipeline, which will boost Iran's hopes of becoming an export route for gas and oil from the Caspian Sea area, is due to be opened on December 29 by Mohammad Khatami, Iran's president, and Saparmurat Niyazov, his Turkmen counterpart. It will enable Turkmenistan gas exports to bypass Russia, breaking Moscow's monopoly as an export route.

Reuters, Tehran

IMF MEETING

Opposition to plea for funds

The International Monetary Fund will today consider a proposal by its managing director for a substantial increase in contributions from member countries.

On the second day of a two-day meeting, the IMF's executive board will also review progress made so far by Korea in implementing a reform package tied to IMF lending. If board members are satisfied with the progress, they will approve a second tranche of the \$21m loan agreed earlier this month. The proposal by Michel Camdessus for an increase in contributions in addition to one already approved by the Fund's board in September has met fierce opposition from leading Fund members, including the US and Germany. The lack of enthusiasm for the scheme is so great that officials have indicated the board may not even formally consider the proposal.

Gerard Baker, Washington

NEWS: WORLD TRADE

Concern over foreign domination as French utility plans stake in power and gas company

Sparks fly over Austrian electricity sale

By Eric Frey in Vienna
and David Owen in Paris

The expected sale of a stake in an Austrian power and gas company to Electricite de France (EdF) sparked a political uproar in Austria yesterday and raised concerns that the liberalisation of Europe's energy sector would result in foreign domination of its fragmented utility industry.

The provincial government of Styria announced on

Tuesday that it planned to accept EdF's bid for a 25.1 per cent stake in Etag, the local utility company. EdF offered Sch5.6bn (\$450m) for the interest, about \$1bn more than competing bids by two other consortia, which included the Austrian oil and gas group OMV and Verbund, the country's largest energy group.

The bid values Etag at Sch2.5bn. Styria will inject the receipts from the partial privatisation into Etag,

which wants to acquire stakes in other Austrian energy companies. A further 25 per cent of Etag is to be sold in a public share offering in 1999 at the earliest.

The deal would represent EdF's largest foreign investment and bring to FF4bn (\$670m) the total it has invested abroad this year. Yesterday's developments came 12 months after the French company and RWE Energie, a leading German utility, paid SF728m (\$365m)

for a 40 per cent stake in Motor-Columbus of Switzerland, a country occupying an important strategic location in the European electricity industry.

Other European countries where the company is present include Italy and Hungary. Earlier this year, Edmond Alphandery, chairman, indicated the group planned to invest FF4bn a year in foreign ventures. It has designated Europe a "priority market".

The decision by Styria's conservative government runs counter to plans by the federal government and most of the other provinces to keep ownership of the energy sector in Austrian hands.

Critics said EdF was overpaying because it wanted to use its Etag stake to gain new markets in Austria and eastern Europe for its cheap electricity generated mostly in nuclear power plants. Austria relies to a large

extent on hydroelectric power, which is seen as a cleaner form, but is more expensive.

Public opinion is strongly against nuclear energy, which has been banned in Austria since a referendum in 1979. But Waltraud Klasnic, the governor of Styria, said the agreement with EdF ruled out the sale of French nuclear power to Austria. Current law says that any utility must be majority owned by the public sector.

China hails EU gesture over dumping rules

By James Harding
in Shanghai

Beijing yesterday welcomed a decision by the European Commission to stop labelling China and Russia as "non-market economies" under European Union anti-dumping rules.

A Chinese government spokesman said the removal of the "non-market economy" classification, which has increasingly irked Beijing as it has introduced market reforms, would help improve Sino-EU economic and trade relations.

"China does not oppose anti-dumping measures in general, but it opposes discriminatory anti-dumping measures," he said, adding that Beijing "welcomes and praises the motion which we consider positive and wise".

The European Commission, which made the decision at a meeting on Tuesday, said the removal of the "non-market economy" label would not weaken EU resolve to fight cases of dumping, but took account of the economic transition under way in both China and Russia.

The EU will make case-by-case judgments, taking account of market condi-

tions where they operate.

In "non-market economies", the EU says it cannot work out the normal value of a product because of the distorting effect of state control and lack of market signals. Estimates of a fair price for a product are made by comparing it with prices and costs in a comparable market economy.

Russia and China complain that this system takes no account of competitive advantages enabling them to produce some goods more cheaply.

Under the proposed new policy, the EU would use domestic data if it found that market conditions prevailed in a Russian or Chinese economic sector subject to an anti-dumping probe. Beijing said it hoped that in the future the European Commission would be able "to make an objective evaluation of China's actual economic situation and make an accurate decision".

US plans trade pact crackdown

By Nancy Dunne
in Washington

The US plans to crack down on violations of the more than 200 trade agreements signed in the past five years and will mobilise new resources to open the Chinese market, according to David Aaron, US under secretary of commerce for international trade.

With the US trade deficit climbing to new heights, Mr Aaron describes himself as less concerned about imports but determined to overcome barriers blocking US exports. "If you look at the major economies - Japan, China and some of the big emerging markets - our market share is going down," he

said. "In some cases it's significant others, marginal." China is of particular concern. "It's clear that the Japanese and Europeans are getting through those trade barriers better than we are," he said. "We have to find out why that's so, and what we can do about it."

The Commerce Department is planning to step up contacts with China. The Joint Commission on Commerce and Trade, co-chaired by the commerce ministers, meets annually to talk about trade concerns. The two governments have decided to make the contacts an ongoing process, with officials meeting monthly.

Ensuring compliance with trade pacts has been a major

US concern over the past two years. Industry complaints have formed the basis of the cases referred to the World Trade Organisation.

Mr Aaron has put compliance at the top of his agenda. He intends to intensify the effort by throwing the process open to large and small businesses rather than going to the US trade representative's office for assistance. However, trade analysts say that US resources have been considerably overstretched and it is constrained over how much it can take on.

The Commerce Department is phasing out its business counselling service, leaving those efforts to dis-

tribut offices and a Trade Information Centre in Washington. The current compliance programme will be expanded to become "a one stop shop against trade barriers."

The new initiative will be electronically based with the text of the 200 or so trade agreements accessible on line along with market access information about trade barriers and information about how to overcome them. Business complaints can be e-mailed or faxed.

"We are looking for better data and anecdotal information," said one official. The resulting actions could range from formal WTO cases to letters to high-ranking foreign officials.

Anti-bribes convention signed

By Robert Graham in Paris

Ministers of the Organisation for Economic Co-operation and Development (OECD) yesterday signed a new international convention making it an offence to corrupt officials in the pursuit of business.

The convention, agreed on November 20, was not as tough as some countries such as the US had hoped. It did not include quantifiable sanctions nor the means to enforce the accord. But it nevertheless represented the first concerted effort to curb

the widespread bribery and corruption surrounding many international contracts.

As evidence of the importance attached by Washington to the convention, the ceremony was due to be attended by Madeleine Albright, US secretary of state.

At the least, the agreement will end to the practice whereby companies have been allowed a tax deduction against foreign bribes. Germany and France have allowed this until now, although earlier this month

France introduced legislation to stop the practice.

All 29 members of the OECD, representing the world's main industrial nations, had pledged to sign, as well as Argentina, Brazil, Bulgaria, Chile and Slovakia. Australia for domestic procedural reasons was the sole OECD nation not signing yesterday.

The convention includes a sweeping definition of those covered by the offence by defining a "foreign public agent" as anyone who holds a "legislative, administrative or judicial post in a foreign

country" as well as people with jobs in public sector companies or international organisations.

For the moment, payments to political parties are excluded and no effort has been made to cover the activities of offshore subsidiaries in the corruption process. The penal sanctions to be applied must be "effective, proportionate and dissuasive".

The convention will go to member countries' parliaments for approval before being ratified a year from now.

NEWS DIGEST

UK's £100m for the poor

UK companies will be able to insure investments in 26 of the world's poorest countries under a £100m (\$160m) initiative announced yesterday.

The UK government said it would try to encourage further investments by persuading private sector insurers to offer cover to companies which built up interests in heavily indebted countries.

The £100m will fund an extension to the Overseas Investment Insurance (OII) scheme run by the Export Credits Guarantee Department (ECGD). The ECGD last year insured £160m of UK investments against war, expropriation, restrictions on remittances and other political risks.

The ECGD said it operated at no cost to the UK treasury and rarely had to pay out. In the last four years it had only had to meet two claims, which cost it a total of £300,000.

Most of the 26 countries are in Africa. They include Congo-Brazzaville, Ivory Coast, Kenya and Uganda. "UK investors haven't approached these countries because there was no cover available," said Anthony Faulkner, manager of the OII.

Mr Faulkner said he hoped that the government's decision to put up money would give private insurers the confidence to offer cover. "We hope we will act as a catalyst for other insurers to come on board," he said.

Michael Peel, London

IRAQ SANCTIONS

UN to permit shipping link

Iraq said yesterday the United Nations had agreed to allow a shipping link between Iraq and the United Arab Emirates at the request of the UAE.

Since UN sanctions imposed on Iraq for its 1980 invasion of Kuwait, the only outlet for Iraqis wishing to travel abroad is the 1,000km-long desert road between Baghdad and Amman. That road also handles the bulk of Iraqi trade with the rest of the world. Civilian flights are banned.

The UAE is campaigning to reconcile Arab countries that have shunned Baghdad since 1990. Earlier this year, the UAE resumed all direct telecom links with Iraq.

Reuters, Baghdad

CHINA VENTURE

Krupp in \$1.4bn steel deal

Krupp Thyssen and Shanghai Pudong Iron & Steel of China have set up a joint venture to construct an integrated stainless steel plant in Shanghai.

The total investment will be \$1.4bn with backing from the International Finance Corporation, a unit of the World Bank, and the KfW Reconstruction Loan Corporation of Germany.

Krupp said its plans reflected the prospect of double-digit growth in the Chinese market.

Initially, the new venture will set up a cold rolled steel plant with an annual capacity of 72,000 tonnes which will become operational in the second half of 2001.

By 2006, the expanded plant will reach full capacity of 440,000 tonnes of hot and cold rolled strip and will have a workforce of 1,300.

International Staff

Mexico's legendary oil union boss freed

By Henry Tricks
in Mexico City

Joaquín Hernández Galicia, legendary ex-leader of Mexico's oil workers' union, has been freed from jail nearly nine years after his arrest, ex-President Carlos Salinas, sent federal troops with a bazooka to blast down the door of his coastal mansion and arrest him.

The Mexico he woke up to yesterday on parole has changed almost as much as he has, while growing frail and tending a patch of garden behind bars.

When La Quina, as the 76-year-

old Mr Hernández is known, was seized on murder and stockpiling weapons charges on January 10, 1989, his downfall was hailed as a sign the preppy Mr Salinas, just two months into office, was no weakling.

As "moral leader", or strongman, of the 200,000-strong Mexican Petroleum Workers' Union, La Quina had been considered untouchable: a labour leader whose union was unabashedly corrupt, siphoning off millions of dollars as it bought and sold jobs at the oil monopoly, Petroleos Mexicanos (Pemex), and ploughing it into an empire of cattle ranches, hotels

and cinemas.

The union got away with it because of its loyalty to the long-ruling Institutional Revolutionary party (PRI), for which Mr Hernández Galicia hand-picked candidates and party bosses in oil-rich eastern Mexico and regularly whispered into the ears of presidents.

But he angered Mr Salinas in 1988 by opposing his plans to open up the Pemex monopoly. Worse, he leant in favour of Mr Salinas's arch rival, Cuauhtémoc Cárdenas, son of the Mexican hero who nationalised the oil industry in 1938. Why Mr Salinas chose to play up murder and arms stockpiling charges

rather than corruption as a way to get his own back is not clear. Some now believe the charges that led to La Quina's 13-year jail sentence were trumped up.

"La Quina's opposition to the opening up of the oil industry and his support for Cuauhtémoc Cárdenas made him a victim of political harassment," said Soraya Benítez, of Amnesty International that made him an unlikely prisoner of conscience this year.

It must seem like a victory of sorts to Mr Hernández Galicia that as he walks free, Mr Salinas is living in self-imposed exile in Ireland, disgraced by the economic disaster

that hit Mexico shortly after he stepped down.

The union that La Quina controlled for more than 35 years has managed to stall President Ernesto Zedillo's efforts to privatise secondary petrochemicals. But La Quina says he will dedicate the rest of his life to cultivating "maize, beans and rice," and pledges "absolutely no more politics, and still less union work."

But with Mr Zedillo anxious to get the petrochemical privatisation process back on track, the government has made it clear it will be watching La Quina's every move very closely.

NEWS DIGEST

US sees record film receipts

US box office revenues could top \$6bn this year, helped by fresh peaks by this weekend's opening of *Titanic*, the most expensive film in history.

Last year's record \$5.76bn was exceeded last week-end when Walt Disney's *Scream 2* attracted hordes of young viewers, sold \$30m worth of tickets in its opening three days, and took the industry's gross to more than \$5.8bn. The sequel to last year's surprise hit set a new box office record for a December opening.

The imminent arrival of *Mousetrap*, a heavily promoted comedy from DreamWorks and the latest James Bond film, *Tomorrow Never Dies*, will give the market extra impetus in the closing days of the year.

Hollywood's international markets are also performing strongly. Both Sony Pictures and Buena Vista International, the Walt Disney distributor, have recently reported record sales of more than \$1bn. *Titanic*, a joint effort by 20th Century Fox and Paramount which cost more than \$200m to make, has had mixed reviews, but public interest has been stirred by extensive reporting of its production travails, and a prolonged marketing campaign.

Christopher Parkes, Los Angeles

BRAZILIAN PUBLIC SECTOR DEFICIT

Cardoso acts to speed bills

The Brazilian Congress will meet for a special session during the January recess to examine vital bills aimed at reducing the heavy public-sector deficit.

The reforms are widely regarded as crucial in reducing the vulnerability of the Brazilian economy to renewed financial market volatility.

Fernando Henrique Cardoso, Brazil's president, keen to push on with the reforms which have been stalled in Congress, called for the extraordinary session from January 6 to February 13.

Congress is also to examine a controversial proposal to hold a constituent assembly in 1999, when changes to the constitution could be approved by a simple majority, rather than the three-fifths majority normally required.

The proposal follows the continued delay in Congress of the government's plans to reform pensions and the civil service, the centrepieces of its strategy to reduce a budget deficit equal to nearly 5 per cent of gross domestic product.

Geoff Dyer, São Paulo

VENEZUELA

Agreement to reform health

A three-way commission between trade union, employer and government representatives late on Tuesday reached an agreement in principle to reform the Venezuela's health sector and pave the way for private healthcare funds.

"It is a very important step," said Francisco Natera, head of the influential industry and commerce federation, Fedecamaras. "It is the area where we had most discrepancies with the workers and the government."

The political accord allows workers to choose between public and private healthcare funds rather than contributing mandatorily to the inefficient public social security institute IVSS. Healthcare is notoriously poor in Venezuela's public hospitals, which lack resources.

Raymond Collett, Caracas

Asian crisis: growth blip in California

By Christopher Parkes
in Los Angeles

California will continue growing faster than the nation at least until the end of the decade, although setbacks from Asia's economic woes will not be "painful," according to economists at the University of California, Los Angeles.

Silicon Valley's high-tech base will bear the brunt of the fall-out from the crisis, but the net impact on the state's economy is likely to be a more sustainable rate of growth in jobs, incomes and consumer spending.

An expected rise in US interest rates, starting next year and running into 1999, will also help put a brake on growth.

The UCLA's Anderson business school view that the Pacific Rim will remain the mainstay of the Californian economy matched opinions from other regional institutes.

Stephen Levy of the Center for the Continuing Study of the Californian Economy, said that the likely effect on exports - a decline over 12 months of between 5 per cent and 10 per cent - represented a "minor blip" for the

state's \$1,000bn economy.

Esmail Adibi, director of economic research at Chapman University, suggested exports from Orange County - a leading source of medical instruments and computers - could drop 15 per cent.

Noting that almost 50 per cent of merchandise exports from the Pacific south west region of the US went to Asia, he added that the effects of the current crisis could linger into 1999.

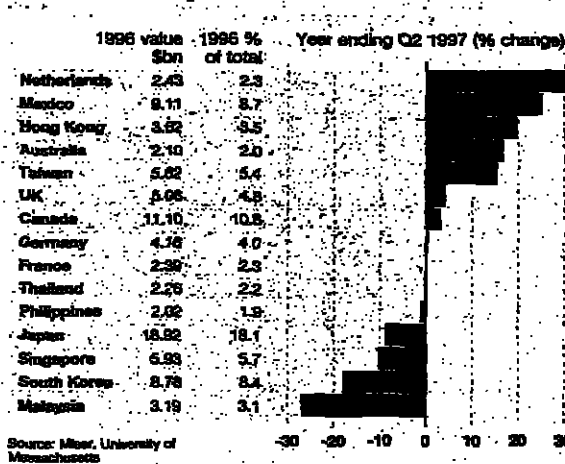
The silver lining, he said, was a slow-down in the overall rate of US growth which might even lead to lower interest rates late next year and in 1999. "By 2000 I would expect to see fundamental [political and economic] changes which will open up Asia even more for US exports."

However, the UCLA's forecast, which included the possibility of lower rates if the external turmoil had too damaging an impact on the US, allowed for higher interest rates.

National growth would continue to be very strong in the next six months.

"The ensuing inflation pressure in the face of the tight labour market by the middle of 1998 will force the

California exports



Federal Reserve to start raising the interest rate." Its analysis showed California's exports to Asia had slowed dramatically even before the financial crisis struck.

For the 12 months to the end of June, the state's shipments of electrical machinery and components had fallen more than 4 per cent, while US exports in these categories rose 14 per cent.

Total exports from California to Japan went from an annual growth rate of 35 per cent in 1995 to a decline of 9 per cent in the 12-month period ending in mid-1997.

Over the same periods, shipments to South Korea slid from annual growth of 41 per cent to a drop of 18 per cent.

Jobs growth in the state, has yet to be affected by recent events, although a recent Chapman University report said reduced exports could cost 2,400 jobs in Orange County, where

unemployment is only 3 per cent. According to UCLA, the state's non-farm employment rate improved 3.4 per cent in the third quarter of this year - the best improvement since late 1995.

In spite of tightening labour markets in Silicon Valley, the San Francisco Bay area and Orange County, wage growth has remained relatively modest.

The report suggested that this might be because large numbers of new workers were being added to payrolls at entry-level wages because of the shortage of experienced personnel.

UCLA researchers have detected some inflationary hot-spots in the region. The Bay area consumer prices index, up 3.6 per cent in the 12 months to November, has in the latest three months risen 4.8 per cent, with housing costs showing an 8 per cent surge.

Latin America ending 1997 in good health

By Imogen Mark in Santiago

The economies of Latin America and the Caribbean are ending 1997 with their best results in 30 years, with growth near 5.5 per cent and 11 per cent inflation, the UN Economic Commission for Latin America and the Caribbean (ECLAC) said yesterday.

Though turbulence in Asia would almost certainly lower growth by several percentage points next year, the region as a whole was now much better equipped to deal with external shocks, said Gert Rosenthal, ECLAC's executive secretary.

"Latin America went up a steep learning curve in the 1980s; in the 1990s its policy makers have shown they can react quickly and effectively. No one was sitting around watching as the impact of the Asian situation rolled towards them," said Mr Rosenthal, presenting ECLAC's annual preliminary figures on the region's economic performance.

The most evident effect of market turbulence would be a drop in the flow of foreign capital to Latin America and deteriorating terms of trade. This year, the region

sucked in \$73.8bn in foreign investment, accumulating reserves of \$13bn. But unlike the early 1990s, most was in direct investment, bonds and medium-term bank loans. Foreign direct investment was an unprecedented \$44bn; Brazil, Mexico, Venezuela and the Dominican Republic each attracted record sums.

The regional current account deteriorated sharply. For 1997, the deficit was \$60bn, an average 3 per cent of gross domestic product, up from \$55bn last year.

The main factor, the report noted, was the return to the usual pattern of trade, with imports growing faster at 18 per cent, than exports, up 11 per cent.

Export growth was well above the 7 per cent growth forecast for world trade. But Latin America's overall trade deficit soared from \$8bn last year to \$28bn for 1997, with "spectacular" increases in the deficits of Brazil, Mexico and Argentina.

Brazil was the only one of the three with a deficit in the current account above 4 per cent, but seven other countries, including Chile and Peru, were also running deficits in that region.

v r o o m

Rothm

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NEWS: ASIA-PACIFIC

IMF shadow Hashimoto's conversion came at summit over South Korean poll

By John Burton in Seoul

South Korea today will select a new president in an election closely watched by overseas markets to determine Seoul's commitment to economic reform under the International Monetary Fund's \$57bn rescue package.

Kim Dae-jung, the veteran centre-left opposition leader, has maintained a narrow lead over Lee Hoi-chang, the centre-right government candidate, throughout the campaign for the single-term, five-year presidency.

Mr Kim has criticised the IMF deal, though he recently promised to support the agreement after being blamed for contributing to recent financial turmoil by some of his remarks. Mr Lee, a former supreme court judge and prime minister, has backed the IMF rescue.

The outcome will rest on undecided voters, who comprise up to 15 per cent of the electorate. Analysts said undecided voters have traditionally opted for the governing party once they enter the election booth.

Mr Kim enjoyed a recent bounce in support due to his criticism of the IMF, but "public anger has died down and Koreans are beginning to take a cool look at their economic problems."

"They are likely to vote for stability with Lee rather than change with Kim," said

one western diplomat. But several factors could benefit Mr Kim, who if elected, would be the first opposition figure elected president in South Korea's 50-year history.

A low turnout would help Mr Kim since his supporters are considered more loyal than government supporters. Analysts predict a victory for Mr Kim if the turnout falls below 80 per cent, which is believed likely.

The majority centre-right vote that would normally ensure the election for Mr Lee is being split, with the independent candidacy of Rhee In-je, a former member of the government party. If support for Mr Rhee stays above its present 20 per cent, this could spell trouble for Mr Lee.

Korean financial markets yesterday appeared calm, as worries about possible loan defaults on the nation's short-term foreign debt receded.

The IMF is scheduled to meet today to review Korea's progress in implementing its rescue programme before releasing another \$3.5bn in bail-out loans. IMF officials have indicated the Fund would approve release of the second tranche.

US officials have said they would not oppose bridging loans by other countries to prevent Korea defaulting on short-term foreign loans due by the end of the month.

By Michiyo Nakamoto in Tokyo

Ryutaro Hashimoto, Japan's prime minister, finally experienced his conversion to a new economic approach in Kuala Lumpur.

After insisting he would not introduce tax cuts, it was at this week's summit with other Asian leaders that he was convinced of the need to drift from the path of "fiscal rectitude".

"In Kuala Lumpur, I made the decision after thinking it over and over again. This is what our country must do... to prevent a world recession touched off by Japan," he said.

Asian leaders impressed

on him the gravity of the crisis facing their economies. A recession in Japan could tip Asia into depression, they said.

Pressure from the US, too, was a factor. President Bill Clinton phoned Mr Hashimoto after the announcement and told him the US was encouraged by Japan's move. The White House said the tax-cutting proposals were a recognition by Tokyo of the importance of demand-led growth.

The markets' negative reaction to Tuesday's corporate tax cuts may finally have tipped the balance.

But the most important cause of Mr Hashimoto's conversion was probably

old-fashioned backroom politicking. His decision to abandon his fiscal reform beliefs was as much a response to the internal politics of his Liberal Democratic party (LDP) as the deteriorating economic situation, analysts say. "It's not about the economy, it's a family feud," said Keith Henry, political analyst at the Massachusetts Institute of Technology's Japan office.

With little personal support within the LDP, Mr Hashimoto has had to rely on public opinion and the balancing of two opposing forces to maintain his authority in the party.

On the one side is a group of mostly younger politicians

led by Koichi Kato, LDP secretary-general, which has insisted on implementing fiscal reform. Opposing this are older, more conservative politicians, represented by Seiroku Kajiyama, Mr Hashimoto's former chief cabinet secretary.

The precarious power balance on which Mr Hashimoto's authority rests had been tipped in favour of Mr Kato's fiscal rectitude camp. Mr Kato's allies emerged in control of key cabinet posts after Mr Hashimoto's controversial appointment - and then the resignation - of a minister who had been convicted of bribery.

But Mr Hashimoto's decision to adopt Mr Kajiyama's

idea of issuing ¥10,000bn (\$77bn) worth of bonds, aimed at restoring financial stability, and the latest announcement of an income tax cut, represent a concession to conservative forces which had been pressing for funds to boost the economy. "He gave too much to the [Kato camp] and now it's the revenge" of the conservatives, notes Dan Harada, a political analyst.

Mr Hashimoto's latest manoeuvre represents a damaging policy reversal when his credibility has already been shattered by a climb-down on administrative reform and the government's lack of bold measures to address economic woes.

The biggest danger for him now is if the conservative camp is able to ride on the momentum of its victory to tip the balance more decisively in its favour.

If that happens, Japan's programme of structural reforms, including Big Bang, could be derailed.

The backroom-politicking that has come to rule policy was of little significance to the international community while its impact was confined to domestic issues, says Mr Henry. But as the government has come under growing pressure to take bold economic action, the LDP's internal politics is beginning to have more international implications.

Package will give prod to sluggish economy

By Paul Abrahams and Gillian Tett in Tokyo

There was no doubt that yesterday morning's announcement of income tax cuts by Ryutaro Hashimoto, prime minister, caught everyone on the hop. His repeated assurances that such reductions would not be countenanced had been considered as gospel.

The ministry of finance's budget bureau found out about the reductions only as Mr Hashimoto was about to announce them at 10.30am. As for the markets, the Nikkei 225 index, which had fallen as low as 15,795 before the announcement, immediately shot up more than 1,000 points. It later closed up 3.5 per cent on the day at 16,541.

The yen, which during November had fallen more

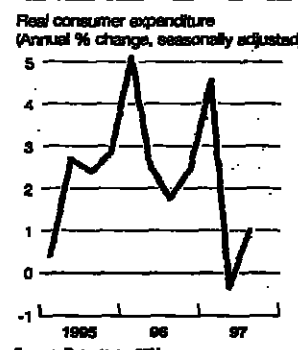
than 10 per cent against the US dollar, gained 4.4 per cent at one point before closing at ¥127, a rise of 3.4 per cent.

But how much difference will the income tax cuts and the other measures actually make?

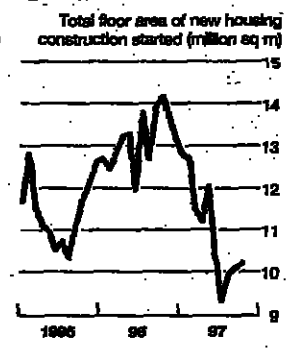
The government aims to boost economic growth through ¥2,000bn (\$15.5bn) of income tax cuts, ¥840bn in corporate tax cuts, and ¥2,000bn in accelerated or new public spending. Eisuke Sakakibara, vice-minister of finance for international affairs, said this could add 1 percentage point to growth in gross domestic product.

Moreover, the government has announced measures to support the troubled financial system with a ¥10,000bn package. It has also moved to prevent the banks' difficulties adversely affecting the rest of the economy.

Japan: sluggish



Total floor area of new housing construction started (million sq m)



Small and medium-sized businesses, faced by a lending squeeze from the banks, could get ¥23,000bn through the government's lending programme this financial year and in 1998.

nationalisation of the credit industry for small and medium-sized companies.

There is little doubt the moves will underpin stocks, at least in the short term. Yesterday's sharp rise in the yen - assisted by the Bank of Japan's unusual

selling of dollars - should remove some doubts among international investors who have been pummeled by the combination of a tumbling equities market and collapsing currency.

The yen's recovery is probably unsustainable. It would be dangerous for the government to let the yen rise too much, warns Kazuhiko Ogata, economist at Jardine Fleming in Tokyo. Japanese exporters are already losing competitiveness against Asian rivals. A significant appreciation would also hit the value of overseas bonds held by troubled life assurance companies.

The impact of the measures on Japan's sluggish economic growth will be limited. The increase in sales tax last April withdrew ¥5,500bn from the economy says Mr Ogata. The abolition

of tax rebates took another ¥2,000bn. Yesterday's decision to cut taxes by ¥2,000bn will have a marginal impact, he claims.

The main problem is estimating how much Japanese consumers - who should be better off by about ¥38,000 each - will spend and how much they will save.

"The bulk will be saved - that's the price you pay when you have tax cuts in an environment where there is no consumer confidence," said Cameron Umetsu, economist at UBS in Tokyo.

"The cuts should add about 0.2 per cent to GDP growth - and frankly that's a rounding error," he complains.

The important factor is the tax reductions show the government has recognised the economy is in trouble, he says.

Taiwan questions HK media tycoon

By Laura Tyson in Taipei and Louise Lucas in Hong Kong

Taiwanese authorities have detained a Hong Kong property and media tycoon and close adviser to Beijing in connection with a land reclamation scandal that broke last month.

Investigators took Lim Por-yen, 63-year-old chairman of Hong Kong-based Asia Television and Lai Sun Development, and two secretaries in for questioning on Tuesday night at Chiang Kai-shek International Airport as he prepared to board an airliner bound for Hong Kong. He was still being held for questioning yesterday.

"We have detained Mr Lim on suspicion of bribery," said the Taipei district prosecutor, Hsueh Wei-ping. "We are currently questioning him." Mr Lim was in Taipei for the Golden Horse Film Festival awards ceremony.

News footage showed the prominent businessman and political adviser to China on Hong Kong's July handover from British to Chinese control being led away with his hands covering his face. He was being held incommunicado.

Mr Lim's sphere of influence, like many Hong Kong tycoons, spans commerce and politics. He has led the Lai Sun group of companies since 1987, and was a member of the 400-strong Beijing-appointed committee which selected Hong Kong's first leader under Chinese rule, as well as the interim legislature.

He was also a member of the caucus that picked 36 Hong Kong representatives to China's national parliament earlier this month. He has business interests in Taiwan as well as China and Hong Kong.

Yesterday the property, garments and hotels companies within the Lai Sun group, including Asia Television, the smaller of Hong Kong's two terrestrial stations, issued a joint statement distancing the companies from what they referred to as "Mr Lim's private business in Taiwan". The Lai Sun companies themselves do not have any businesses or operations in Taiwan.

The Taipei district prosecutor's office is investigating suspicions that Mr Lim may have colluded with Chuang Yu-kun, former director of Taipei county's land administration office, to profit from real estate speculation. Mr Chuang has been under arrest since last month in connection with related land transactions.

Suharto faces ripples of doubt

By Sander Thoenes in Jakarta

The prospect of a sixth smooth re-election of President Suharto next year was put in doubt this week, when a leading party failed to nominate him and a group of retired generals called for a new president.

The United Development party (PUP), one of only three parties represented in parliament, failed to endorse any presidential candidate after three days of debate. For the past two decades, the Moslem PUP has played its part in a nationwide clamour to nominate Mr Suharto for every election. But newspapers said several branches of the party preferred to nominate Ismail Hasan Metareum, the party chairman, or Amien Rais, an outspoken Moslem leader.

Mr Ismail denied reports that his party's failure to endorse Mr Suharto was linked to persistent rumours about the president's health. Mr Suharto, 76, has been resting for 12 days but said he would attend a military graduation today. His pledge helped bring back the rupiah and stock market from record lows yesterday.

On Tuesday, a well known group of retired generals and officials cited the economic

crisis as grounds for urging the MPR, a hand-picked assembly that will meet in March, not to re-elect Mr Suharto and to abide by Indonesia's first constitution, which limits a president to two terms.

"If this is done, the road to political reform and democratisation on the basis of popular sovereignty can begin in a peaceful and constitutional way," said the group, which calls itself the Petition of Fifty.

Only students and fringe groups have so far dared call for the retirement of Mr Suharto. "Unlike just a few months ago, the continuance of this presidency is now in doubt," a western diplomat concluded.

All Sadikin, former governor of the Jakarta region and leader of the Petition of Fifty, denied harbouring ambitions for the presidency and said he favoured Amien Rais or Megawati Sukarnoputri, daughter of the late President Sukarno.

The Petition of Fifty provoked Mr Suharto's anger in 1978 and 1980 with appeals for political reform and redefinition of the military's role in government. General Edi Sudradjat, minister of defence and security, said yesterday rumours of a coup were unfounded.

Asia crisis may 'worsen' soon

By Peter Montagnon, Asia Editor, in London

Asia's economic crisis could reach a critical stage in the first quarter of next year, with large corporate debt defaults leading to the declaration of more general moratoria and the imposition of capital controls, according to a leading regional equity broker.

The region is in a downward spiral which could wreak "profound economic damage," said Neil Saker, SocGen-Crosby's regional economist, in a note to clients.

Mr Saker is markedly more pessimistic than other regional brokers, but the former Bank of England official was one of the earliest to predict the difficulties that led to Thailand's devaluation in July and sparked the regional crisis.

At particular risk now is Indonesia where the political and corporate situation is especially delicate. Some \$10bn short-term debt is due by the end of January and the rupiah has been falling because of capital flight, Mr Saker said yesterday.

Also at risk of sparking defaults and moratoria is South Korea, which faces a policy vacuum ahead of the political transition to a new president. Across Asia, devaluations have impaired companies' ability to pay their debts. This in turn has weakened the banking system and provoked capital flight, depressing exchange rates further.

As a result of this vicious circle, good companies are facing bankruptcy, output losses will be "tremendous" and the social fabric of Asian societies will come under pressure as unemployment rises.

"A disturbing element of this crisis is that International Monetary Fund stabilisation programmes have not worked so far," Mr Saker said. The rescue packages for Thailand, Indonesia and Korea were among the largest in the IMF's history, but they had failed to revive confidence.

"In fact, the situation has deteriorated markedly as it is realised the IMF remedies are highly deflationary and are not appropriate for a private sector debt crisis."



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Move may ease pressure to set up statutory corporate governance body

Stock exchange to run new code

By Jane Martinson,
Investment Correspondent

The London Stock Exchange is to take charge of the "supercode" on corporate governance being drawn up by the Hampel committee and then take charge of making the necessary changes to the listing rules.

The plan is designed to lend greater authority to the code, an amalgamation of the Cadbury and Greenbury reports on corporate governance as well as that of Sir Ronald Hampel's team.

Proponents of the scheme believe supervision by the exchange will reduce pressure on the government to

establish a statutory body to deal with corporate governance.

While the "supercode" is to be drawn up by the Hampel committee, the exchange will put it out to consultation and then take charge of making the necessary changes to the listing rules.

The process is likely to result in a new clause in the rulebook asking companies to outline how they comply with the principles expressed in the supercode in their annual reports and to justify any failures. This recommendation would supersede the current requirement that companies

indicate whether they comply with the Cadbury code on corporate governance.

The change goes to the heart of what the Hampel committee feels is lacking in the current "box-ticking" approach to corporate governance: it is designed to prompt fuller disclosure.

The consultation exercise will focus on the clarity of the report rather than matters of substance. The exchange expects Sir Ronald to recover his committee if the consultation on raises "issues of principle". Although the code will be included within the exchange's Yellow Book, it is

expected to be monitored on a "care and maintenance" basis, which will be less intensive than for some other listing rules. Not all elements of the code will be compulsory.

Peter Butler, corporate focus director of Hermes, the pension fund manager, welcomed the move by the stock exchange. "This is much better than a code of principles, which people ignore, or legislation, which would be a disaster," he said.

The Hampel committee is expected to publish its own report in the third week of January. The committee is finalising details of this

report, which is expected to provide further elaboration on key issues rather than recommend fundamental changes.

This could disappoint opponents who called for a range of changes. These included the recommendation from the National Association of Pension Funds for a separate vote on executive pay and unease among several responses about the role of a lead non-executive director.

The exchange has said that it will work with "other relevant bodies" if future corporate governance issues arise.

BA beats Virgin to last non-stop US route

By Arkady Ostrovsky
In London

British Airways yesterday scored an important victory in its battle with Richard Branson's Virgin Atlantic airline over the last non-stop route between Britain and the US available under a bilateral treaty.

The UK Civil Aviation Authority favoured BA's bid for a direct daily flight from Gatwick, London, to Denver, Colorado, over Virgin's offer to fly from Gatwick to Las Vegas twice a week. The decision is a blow for Richard Branson's airline which has a long history of rivalry with BA.

Bob Ayling, chief executive of BA, welcomed the decision. "This is a great result, with our strong case recognised by the CAA," Mr Branson, chairman of Virgin Atlantic, said the decision was a "slap in the face for the smaller airlines and a further unwanted boost to the monopolists at BA".

A flight from London to Denver was the last direct transatlantic route available under a strict UK-US aviation treaty, which limits the number of "gateways" into the US. Denver will be BA's 23rd US destination while Virgin Atlantic has only eight. Virgin also accused BA of putting in a "spoiling" application.

British Airways said Denver was a popular destination and that even without a direct route, 50 per cent more passengers flew to Denver than to Las Vegas. CAA said its decision was based on "which of the two services was likely to produce the greater benefits for users of air services".

But Virgin insisted that Las Vegas was an equally important business and leisure centre. It said the decision by CAA was particularly unfair, since the spare destination was created by Virgin's decision to put its London-Newark service under a general London-New York umbrella.

Alitalia picks KLM, Page 18

UK NEWS DIGEST

Top pay slows in N Ireland

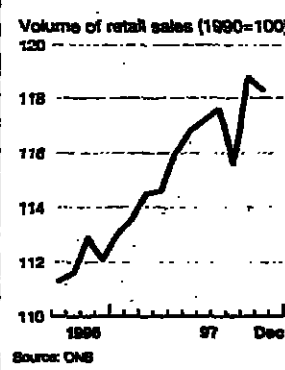
Average annual salary increases for executives of the biggest Northern Ireland companies fell slightly in the 12 months to September to 3.8 per cent from 3.8 per cent in the comparable months a year earlier, says a survey from Coopers & Lybrand, the accountancy firm. While company profits were up in 1996, the growth in remuneration of the highest paid directors did not keep pace.

The report says that, although pre-tax profits of the best performing companies rose 30.4 per cent, overall profits were down 4.1 per cent compared with an increase of 33.8 per cent in 1996. The report based on 62 of the top 100 companies suggests 8 out of 10 senior managers worked up to 30 per cent more than their contracts required. Mr Stephen King, partner with Coopers & Lybrand, said: "The survey demonstrates that, although profit performance has been mixed, increased links between remuneration and company performance are delivering salary increases directly in line with business performance." John Murray Brown, Dublin

RETAIL SIGNALS

Figures fuel downturn worries

UK retail sales



A quieter period for retailers last month added to speculation that activity in the UK economy is starting to slow. The latest labour market data - also published yesterday - showed signs that average earnings are rising, in spite of another fall in the headline unemployment total to its lowest level since 1989 and reports of labour shortages. The volume of retail sales fell 0.4 per cent in November compared with October, according to seasonally-adjusted figures from the Office for National Statistics. Annual sales growth also fell, to 4.3 per cent last month compared with 6.4 per cent in October. Retail volumes grew by just 0.2 per cent in the three months between September and November compared with the previous three months, the lowest three-month increase since October 1995. Richard Adams, London

FISHING INDUSTRY

New attempt to protect stocks

The government is making a new attempt to introduce "days at sea" limitations on the fishing industry to protect fish stocks.

Elliot Morley, fisheries minister, said that producer organisations would be asked to manage their members' activity to reduce the "fishing effort". If the industry failed to reach targets voluntarily, then the government would close areas to fishing vessels.

Mr Morley said there would also be increased enforcement of fish quotas to stop the "blackfish" market, where fish caught over agreed quotas were landed illegally.

Larger vessels would be required to install satellite transponders by June next year so that their movements and fishing activity could be monitored from a room in the agriculture ministry's new offices in Smith Square, Westminster.

Mr Morley's remarks were made ahead of today's meeting of the EU fisheries ministers in Brussels which will discuss annual fish quotas. Maggie Urry, London

TRADE UNIONS

Expulsion threat over 'poaching'

The United Road Transport union faces expulsion from the Trades Union Congress for recruiting truck fleet drivers belonging to another union who are employed by Ford at its Dagenham plant in east London.

The TUC general council unanimously yesterday to suspend the small union from the end of next month unless it complies with TUC rules. The TUC said the union had "knowingly and actively" recruited fleet drivers who had been members of the much larger Transport and General Workers' Union.

The move followed allegations from seven ethnic minority members of the TGWU who claimed they had suffered racial discrimination from not being recruited to employment in the truck fleet. They then switched to the United Road Transport Union. While the TUC disputes committee acknowledged that the union did not initiate the decision by the drivers to leave the TGWU they did give "indirect" encouragement to them joining URTU.

Ford refuses to recognise URTU for collective bargaining purposes. Robert Taylor, London

TAXATION

Business mileage change urged

The UK's 3m company car drivers drive up to 8.2bn unnecessary "business" miles a year to qualify for tax breaks under existing company car taxation rules according to research undertaken by Arriva, formerly the Cowie transport group.

The government could virtually eliminate this abuse if it were to change the tax rules to provide six business mileage bands, instead of the current two, a report published by the group argues. Under the current system the tax liability of a company car driver falls by 35 per cent above 2,500 business miles a year and a further 35 per cent over 15,000.

Arriva's monitoring of 5,000 users found that business mileage averaged 1,081 in the first 10 months of the fiscal year, then leapt to an average of 2,738 during February and March. John Griffiths, London

US city networks buy ITN breakfast news show

By John Gapper,
Media Editor

Independent Television News is to launch a breakfast news television service in the US as part of its push into providing news on American public television.

The ITN breakfast news programme for the US, to be hosted by Arthur Kent, has been commissioned by a group of networks in Detroit, Seattle, Houston and St Louis. It will cost \$8m a year to produce and market.

Steve Antonietti, president of WTVS-TV in Detroit, which originally approached ITN, said he had been seeking a "global perspective" lacking on US networks.

ITN is the biggest provider of national news bulletins for the commercial terrestrial network in the UK. It already produces a nightly half-hour programme for US public service channels using material from News at Ten and Channel Four News in the UK. It will make a one-hour morning show to be shown on stations in US cities.

The move comes as the BBC, the UK's national public service broadcaster, is trying to sell news and other programmes in the US. It is negotiating with Discovery Channel to create international channels based on BBC programmes.

ITN is working on proposals to retain its £18m-a-year contract with Channel Four, and gets £40m a year to make News at Ten. It has recently gained majority control of the Euronews service based in Lyons, France.

Richard Tait, editor-in-chief of ITN, said the move showed it was possible for UK news broadcasters to take advantage of the demand for international news by creating new outlets for their services.

"It shows that we can expand internationally without being subsidised by the licence fee payer or anyone else," said Mr Tait. The BBC is producing a 24-hour news service, funded by the licence fee, to appear primarily in the UK.

Don Cruickshank, the UK telecommunications watchdog, yesterday reiterated a call for BSkyB to be obliged to sell its premium film and sports channels on fair terms to all broadcasters wishing to buy them. BSkyB is the satellite television network in which Rupert Murdoch's media conglomerate is the biggest shareholder.

Government report clashes with insurance industry stance

Delay urged for genetic tests

By Olive Cookson,
and Christopher Adams

Government-appointed advisers yesterday demanded a delay of at least two years on the use of genetic test results by the insurance industry.

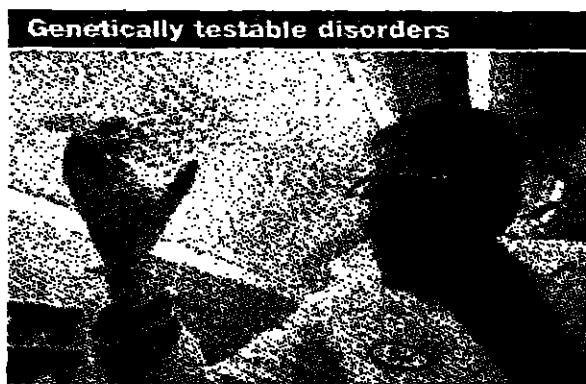
Their report clashes with the stance adopted by insurers in a code of practice also published yesterday. The conflict raises the possibility the industry could face legislation to prevent it using test results if it does not agree to a temporary ban.

The Human Genetics Advisory Commission, set up a year ago to "take a broad view of developments in human genetics", said insurance companies should not request genetic test results from clients seeking life, health or other insurance products.

Although the commission is not a statutory authority, observers would be surprised if ministers did not accept its recommendations.

Explaining the proposed moratorium, Sir Colin Campbell, the commission's chairman, said: "Genetic testing is in its infancy, and we have no body of evidence rigorous or robust enough on which to base important conclusions about when someone might die."

"It is far too early to be able to reach any conclusions about how genetic test-



Disorder	Usual age of onset	Incidence by age of 50
Huntington's disease	35-50	50%
Polyposis	20+	98%
Myotonic dystrophy	30+	80%
Alzheimer's disease	55+	25%
Endocrine disorders	wide range	0-50%
Hereditary motor and sensory neuropathy	varies	98%
Adult polycystic kidney disease	late 20's	97%
Hereditary breast cancer	35+	48%

Source: Association of British Insurers

ing can be used to predict life expectancy or the onset of ill health." The medical profession and consumer groups welcomed the commission's recommendations, saying the insurance industry's potential use of genetic test results might discourage people from taking the tests and hold up scientific progress.

The Association of British

Insurers, however, said it would seek to change the commission's mind and obtain exemptions for eight genetic tests, the results of which it believed were crucial for making underwriting decisions.

Insurers have for some time used the results of genetic tests if they are available, but do not require prospective buyers to take

them. They argue that not doing so would leave the companies vulnerable to "adverse selection" - where people whose test results show they are likely to die early obtain cover at standard rates.

The association's code of practice recommends that insurers consult medical practitioners for advice after receiving genetic test results. It also says they should not offer lower than normal premium rates to people whose results were negative, a policy which in theory should prevent companies from "cherry-picking" the best risks.

For people unhappy with the response of an insurer, the industry plans an independent appeals panel funded by the companies.

Although the commission's proposed moratorium would be reviewed in two years, Sir Colin said: "We think that if there are arguments to lift any part of it, the onus of proof should lie with the industry."

Sir Colin, who is also vice-chancellor of Nottingham University, said the insurance industry should become involved in discussions about how to monitor genetic testing and in research about how to translate test results into practical guidance for people.

Safety premium, Page 11

Alitalia picks KLM, Page 18

MP rejects election fraud allegations

By John Kampner,
Chief Political Correspondent

Mohammed Sarwar, the only Moslem member of the House of Commons, said last night he had no intention of resigning his seat after appearing before a court on charges linked to alleged election fraud.

Mr Sarwar is Labour MP for the Govan district of Glasgow, Scotland's largest city.

"I am naturally disappointed that charges have been brought against me,"

Mr Sarwar said. "I reaffirm that I have done nothing wrong and I maintain that I am innocent of all charges."

The hearing at the Glasgow sheriff's court provided a fresh embarrassment for Tony Blair, the prime minister, who had promised to impose greater discipline on MPs' financial affairs.

Mr Sarwar, an entrepreneur who became Britain's first Moslem MP at the general election in May, said he was aware that there have been "calls in some quarters". But he added: "Since I have done nothing wrong it

would be entirely inappropriate for me to resign and I have no intention of doing so."

Labour's internal disciplinary committee decided within weeks of the allegations surfacing in May to suspend Mr Sarwar's membership of the parliamentary party. That action took place separately to a police inquiry.

Mr Sarwar's fortune is derived from a cash-and-carry business in which he still plays an active part. A petition warrant was issued on Tuesday

by the Glasgow sheriff's court for the arrest of Mr Sarwar, whose election victory came after a bitter battle with rival contenders for the Govan constituency in the local Labour party.

The warrant said the charges related to the alleged late registration of voters, attempting to pervert the course of justice and contravention of the Representation of the People Act in connection with election expenses.

Mr Sarwar has been prevented from representing the party at any function,

although he was preparing to make his maiden speech in the Commons on Friday.

Mr Blair will today face criticism from senior trade union leaders concerned at the broad thrust of government policy, especially at planned cuts in the social security budget.

At a meeting in Downing Street the Trades Union Congress will attack last week's cut in the single parent premium and oppose any future move to cut disability benefit.

Editorial comment, Page 11

Engineering sector 'ill-prepared for Emu'

By Stefan Wagstyl, Industrial Editor

Only 15 per cent of UK engineering companies have made plans for the introduction of European monetary union within a year, a survey by Lloyds Bank and the Engineering Employers Federation said yesterday.

However, a further 28 per cent to 36 per cent have reviewed their needs in key areas, including finance, business strategy and information technology, giving hope that they might be ready for the launch

of the single European currency in January 1999, says the survey.

The survey showed a clear increase in support for British entry, with just 4 per cent rejecting entry under any circumstances compared with nearly 30 per cent in a similar poll last year. A majority - 68 per cent - favoured entry "when economic conditions were appropriate" and 33 per cent sought entry "soon after 2002".

Only 20 per cent of EEF members polled in the survey have made an individual manager responsible for

Emu preparations. Some 11 per cent said Emu would have a limited effect on their business and a further 66 per cent said either that Emu was "important but [there were] other immediate concerns" or that there were "too many unknowns to devote resources" to Emu. Only 4 per cent said it was their most important issue and another 15 per cent said it was one of the company's "main challenges".

Graham Mackenzie, EEF director general, said: "The level of preparation is not fantastic, but we have no

evidence that it's any better or worse than the rest of British industry." It was now important for companies to step up preparations in finance, IT, and business strategy. Companies had to work out the impact on pricing of a single currency which would reveal cross-border price differentials.

Michael Riding, managing director of Lloyds Bank's commercial services, said: "The engineering sector underpins UK industry. If it is not ready for Emu, it will have repercussions throughout the economy."

Private financing of public projects ■ \$380m flagship for state health service ■ Monopolies body accepts rail franchise acquisitions

Hospital deal about to be signed Competition signal for transport

Simon Buckley,
Social Affairs Correspondent

After two years of hard bargaining, the contract to build a \$380m (£380m) hospital for the state health service near the eastern England city of Norwich under private finance initiative rules should be signed soon. The PFI is intended to attract private funding to public projects.

The hospital is the most significant PFI hospital of the 14 on the priority list for the first wave identified by Alan Milburn, health minister, in the summer. When the second wave is announced, probably in the first quarter of next year, both government and the

private partners will want to apply the lessons of the past two years to change the rules.

"I expect the next wave to be tackled on an entirely different basis," said one negotiator, still finalising the details of the Norwich deal but already looking ahead to another project in Greenwich in south-east London.

Although each PFI project has its own character, it is possible to draw general conclusions. One problem has related to the risk of increased costs caused by future changes in the law, for instance, tightened building regulations, over the 30-50 years that the private consortium lease the new hospitals to trusts in the state

service. These costs would usually be reclaimed from insurance or passed on to the purchaser. For PFI projects, insurance is not available and the purchaser is in effect the government.

In the Dartford and Gravesham hospital deal to the east of London, a cap was put on the total exposure borne by the Tarmac-led consortium. Negotiators for the Norwich contract have won even greater concessions.

Unisfree, Charterhouse Bank, B&B and B&W's equity funding teams, all of which are involved in PFI projects, have persuaded Adrian Montague, head of the Treasury's new PFI taskforce, that as the government is both purchaser and responsible for

changes in law, it should bear the whole risk.

This follows the principle that risk should be shouldered by those best placed to manage it. The private sector argues that their expertise is to price and manage commercial costs, while the government is uniquely placed to deal with the statutory risks.

Some in the consortia dealing with Norwich admit there has been "massive distrust" on both sides. "They think we're trying to rip them off all the time. When we ask for something, they think we're going to lose out. What they must understand is that we're trying to develop a long term successful business."

By Charles Batchelor,
Transport Correspondent

The competition authorities' decision to allow National Express to keep its privatised Central Trains and ScotRail franchises represents a victory for the company and an important indicator for the future of transport policy.

The coach, rail and airports group must dispose of Citylink, its small but profitable Scottish coach business, but it has kept control of the most extensive rail network to emerge from privatisation of the national network.

The implications of Tuesday's rulings for transport policy appear to be that

diversified transport operators will be allowed to develop their businesses without excessive intervention from the authorities.

This will be welcomed by the transport sector. Plans for increased regulation of the railways through a strategic rail authority and the prospect of tighter controls of the bus industry had raised fears of increasing government interference.

For National Express, which owns five of the 25 rail franchises, the ruling removes the last obstacle to developing its rail business. Both franchises will remain heavily dependent on subsidy throughout their seven-year lives, though the amounts will decline.

They offer fewer opportunities for attracting high-paying business travellers than the group's other franchises but the high level of subsidy provides a solid financial underpinning. The others are Midland Mainline, Silverlink and Gatwick Express, which operates between London Victoria and Gatwick Airport.

The five franchises generated only £1.1m (£1.8m) of operating profit in the first six months of 1997 - about the same as Citylink makes in a full year - but this was after restructuring costs. However, the potential for cost savings and for attracting additional passengers to rail is considerable.

Analysts said the sale of

Citylink, bought for £5m in 1993, was too small a deal to affect their forecasts for the National Express group of £81m full year pre-tax profits.

In its ruling on Tuesday, the MMC said coach fares could have been expected to rise if National Express owned both trains and coaches in Scotland.

Margaret Beckett, chief industry minister, said she had considered "behavioural remedies".

However, she added, "No set of undertakings can hope to reproduce the benefits of the vigorous competition [the MMC] would expect to develop if ScotRail and Citylink were in separate ownership."

TECHNOLOGY

Wood may soon be replaced as the preferred material for making pallets, writes Peter Marsh

Plastic surgery for pallets

I THINK WE MAY BE GETTING IMPROVED THERMAL OUTPUT FROM THE NEW PLASTIC PALLETS BUT I'M WORRIED ABOUT THE ENVIRONMENTAL IMPACT



In an industrial yard near Barcelona screened off from prying eyes, a scene is being played out worthy of Monty Python. A lift-truck driver trundles around with a series of pallets, raises them to full height, and drops them to see what happens next.

Amid the bangs and crashes, something serious is taking place. The yard is a testing station run by Chep, a joint venture between GKN, the UK engineering company, and Brambles, an Australian industrial group which runs the world's biggest pool of pallets for shared use by industrial clients.

The pallets being given the rough handling in Spain are among the world's first plastic pallets that have been engineered to withstand the same kind of pressures as conventional wooden ones.

Pallets, mainly made from wood, are everyday sights in factories and distribution yards in the developed world. They carry anything from cornflake cartons to hub caps. In western Europe and north America, pallets are estimated to outnumber people by two to one.

If Chep or any other company could come up with a plastic pallet capable of replacing its wooden counterpart, the advantages could be significant.

The plastic variety would be more durable, reducing the large numbers of pallets that have to be thrown away or burnt because of damage.

They could more easily be made to exact dimensions, fitting into automated storage systems.

A plastic pallet also promises to be 10 per cent lighter than a

wooden one, an important consideration affecting fuel consumption.

All three elements could help to cut expenses for the thousands of companies in 24 countries that use Chep's "fleet" of 70m pallets, mainly for the distribution of groceries and other consumer goods.

But before the world of pallets follows other commonplace products that have switched from wood to plastic, a number of technical hurdles have to be overcome.

This explains Chep's testing programme at its Spanish station, and at another test rig in

the US run by Virginia Polytechnic Institute.

A team of four companies - including the UK's Cookson, General Electric of the US, plus two German and Japanese plastics suppliers - has been assembled by Chep to come up with ideas for the new pallets.

While researchers have considered high-strength acrylonitrile butadiene styrene (ABS) and polycarbonate for the plastic pallets, the betting is that specially toughened versions of high-density polyethylene, a cheaper material, will be used in the final versions.

Cost is important. In a pallet pool, wooden pallets work out at about £10 each. A plastic pallet will be more expensive, which will not matter too much if it lasts three or four times longer. But while the pallet industry would probably pay £30 for a plastic pallet, anything much higher would probably not be economic.

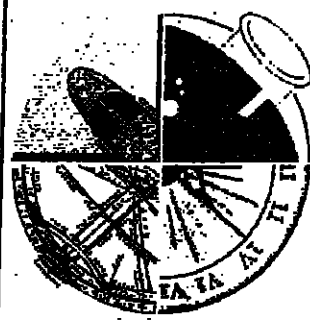
While Chep's research teams have used the latest three-dimensional computer software to design the plastic pallets to increase their structural strength without adding too much weight, they also have to consider friction. Because grains of wood provide a natural frictional grip, wooden pallets do not slide very much.

To avoid the safety risks of the more slippery plastic pallets sliding off lift trucks or conveyors, Chep's pallet engineers may have to add rubber pads to their designs - extras that could push up costs.

Researchers are also having to ensure there are no small holes in the final design of a plastic pallet, as they might trap water and so provide a source of contamination when transporting food.

By contrast, wooden pallets contain natural chemicals secreted by the wood that "self clean" by destroying some potentially harmful organisms.

Worth Watching - Vanessa Houlder



Pig parts help build new knees

Pig intestines have traditionally been used to make sausage skins. Now they are being used to repair knee ligaments.

Skiers, footballers and basketball players are all prone to knee ligament injuries. Synthetic implants or tissue from elsewhere in the knee is usually used to repair the damage, but this treatment can be uncomfortable and unsatisfactory.

Clinical trials are now under way in the US to test a material derived from pig intestines that, when inside the human body, serves as a scaffold around which the body can regenerate damaged tissue. In animal studies, the material appeared to help the natural healing response. When the damaged ligaments were replaced with long thin strands of intestine and secured to the bones through small holes drilled for the purpose, new ligament-like structures were formed. So far, the researchers at Purdue University, Indiana, and DePuy Orthopaedics have found no problem with the body rejecting the material. The Purdue researchers are also developing applications for the skin, bladder and heart.

Purdue University: US, tel 765 494 3081; e-mail susan.gaidos@uns.purdue.edu

Breakthrough in shrinking market

Researchers at Philips in the Netherlands believe they have made a breakthrough in miniaturisation that paves the way for communicators and other gadgets to be shrunk to a size that will fit on to a wristwatch.

The technology, which it calls "silicon-on-anything", can be

used to make tiny radio-frequency devices that use 10 to 20 times less power than those currently available. It works by transferring complete circuits to insulating substrates such as glass, which is much more suitable for radio frequency devices than semiconducting silicon.

Philips Research: the Netherlands, tel 402742204; fax 402744947.

Biochip speeds up gene testing

A "DNA biochip" capable of testing for the AIDS virus, cancer or tuberculosis could be in use within as little as two years, according to researchers at the Oak Ridge National Laboratory in the US.

The matchbox-sized biochip, which can analyse the genetic material in a blood sample, could yield test results in a few minutes compared with current techniques that take several days.

At the moment, tests tend to look for the antibodies or enzymes that are present with certain diseases or infections. The DNA probe would provide a direct method of detection, making it a precise and sensitive diagnostic technique.

The researchers have demonstrated the concept of the chip, but have yet to build a prototype, which they expect would take six months.

Oak Ridge National Laboratory: US, tel 423 576 0226; wallbra@ornl.gov

Eyes in the front of your screen

Computer screens usually face the wall, rather than the centre of the room. This hides the slightest part of the machines, but means computer users never know who is walking up behind them.

Help is now at hand for anyone who wants to know who is looking over their shoulder. A rounded mirror, designed to rest on a corner of the computer screen, will make the entire room visible. The Monitor, which is made by the UK-based DesignAware Company, costs £4.95, plus £1 for postage and posting.

DesignAware: UK tel (0)1384 432225; e-mail products@designaware.co.uk

Rubbing along thanks to slippery particles

Mark Ward reports on the discovery of tungsten disulphide as a superlubricant

There are lubricants and then there are superlubricants. A chance discovery has revealed that tungsten disulphide particles have all the properties of a superlubricant.

Earlier this year, Professor Reshef Tenne and his colleagues at Israel's Weizmann Institute were using a scanning tunnelling microscope to screen materials they thought might make good thin film photovoltaic cells, which are used in solar energy systems.

Prof Tenne says one material - tungsten disulphide - was difficult to image because every time the tip of the microscope got

close to it, all the molecules skidded away.

He says this raised his suspicions and started him wondering what other properties tungsten disulphide might possess. Now a battery of tests has revealed that a layer of tungsten disulphide molecules can reduce the shearing forces between surfaces by between 50 and 700 per cent.

The process of making the slippery particles begins with tungsten oxide - a substance often combined with plastic and used as a protective, abrasion-resistant coating on machine parts.

After an hour of sulphidisation

the tungsten oxide is reduced, losing its oxygen, and gradually turns into tungsten disulphide. Its molecules resemble buckyballs, the football-shaped

If one layer rubs off another lies beneath to keep the innards of an engine or machine working

molecules made from 60 carbon atoms.

The finished molecules are made up of several layers like onions and this improves their

lubricating properties. If one layer rubs off another lies beneath to keep the innards of an engine or machine lubricated and working.

The unbroken coat means the spheres have no reactive edges. So when they are used as a lubricant they will not decompose or react with what they are coating.

Prof Tenne says the little spheres just roll around and do not stick to anything. He adds this means they will last much longer than ordinary organic lubricants such as motor oil and graphite, which tend to break down and stick to what they are supposed to be protecting.

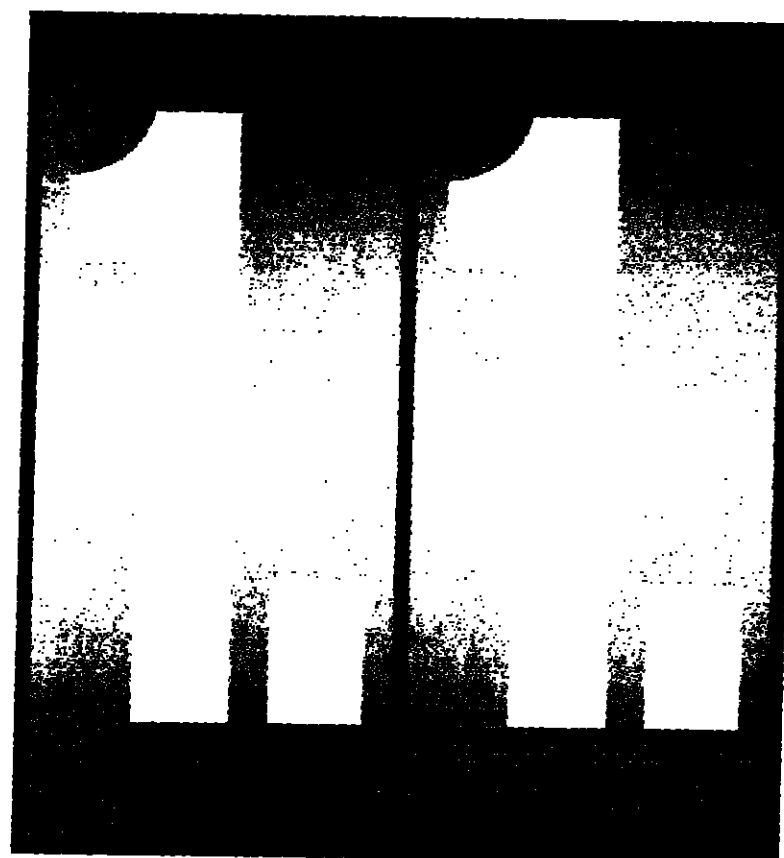
The Weizmann team is working on ways to refine their methods of making tungsten disulphide particles. Prof Tenne says the sulphidisation process would be easy to scale up to commercial size, but it has one drawback.

At the moment the spheres the team can make are around 120 nanometres in size, which Prof Tenne says is too big for a really effective lubricant.

Reducing the size of the spheres, he says, will depend on obtaining smaller tungsten oxide particles.

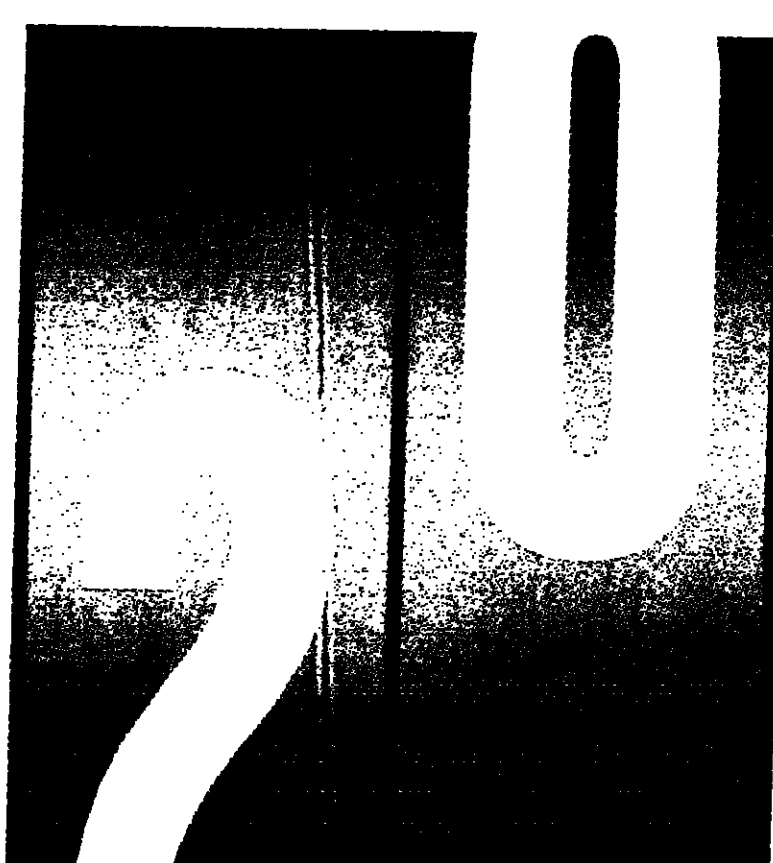
Mark Ward is technology correspondent for New Scientist

**SIEMENS
NIXDORF**



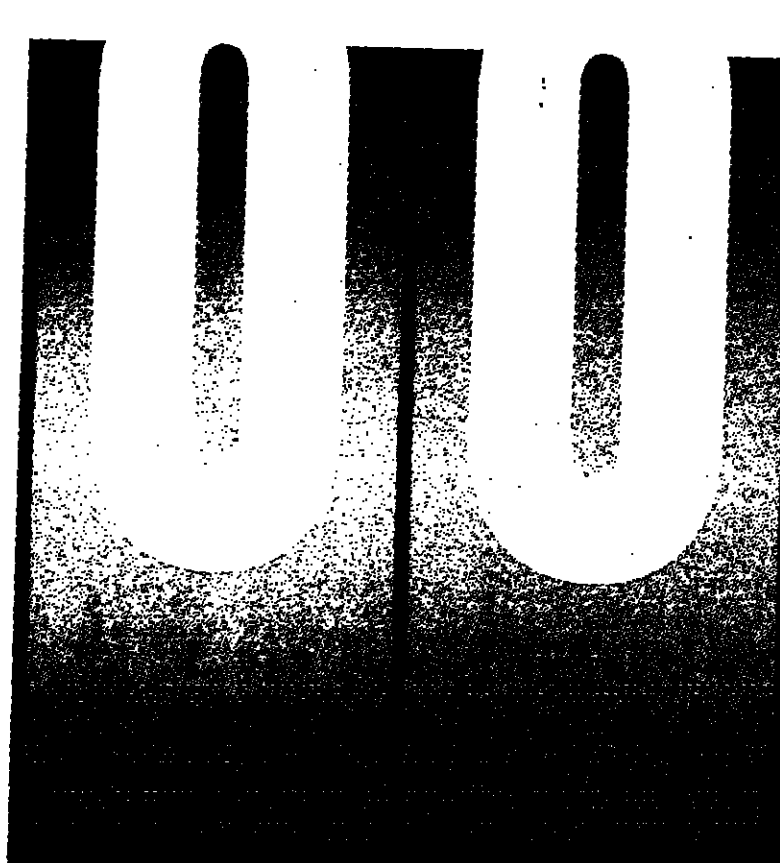
January 1st, 2000
is nearing...

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and your
computers...

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Siemens Nixdorf: User Centered Computing

مركز المعلومات

Art cinema to the rescue. Never mind Tarzan, or his dashing descendant in Disney's *George of the Jungle*. The heroes swing from vine to vine this Yuletide, to save a festive season endangered by ravaging turkeys (see *Home Alone 3*, *Kiss Me, Guido* and, heaven help us, *Spice World*). The movie, to be reviewed next Wednesday, is Iran's Abbas Kiarostami and Hong Kong's Yim Ho.

Both *Close Up* and *Kitchen* are about identity crisis; both see-saw masterfully between pity and hilarity. The films are such complementary bedfellows that they would make an Elysian, if elongated, double bill.

In *Close Up* Kiarostami, who won the Cannes Golden Palm this year for *The Taste of Cherries*, spends 90 minutes slouching after a man arrested, and briefly jailed, for impersonating Iran's other major filmmaker, Mohsen Makhmalbaf.

The gentle fraudster was caught red-handed by a highly red-faced - his dream of borrowing a higher identity was too elevated for that - in the home of a bourgeois family who had half-adopted him. The sons wanted to act in his new film; they had even begun rehearsals. The mother felt motherly towards him even after he was clapped in handcuffs. ("Let him finish his meal.")

With the real impostor, Hossein Sabzian playing himself, the film becomes a jig-saw-structured inquest into the outlandish: a *Close Up* for a saintly misfit. On trial one moment, in real incorporated courtroom footage, and re-acting his story for Kiarostami the next, Sabzian emerges as a self-made philosopher of the Absurd. He has nothing to gain but a spurious respect accorded the famous: "I'd told them to move a cupboard, or cut down a tree, they'd have done it," he tells the court. Yet for him and for us, the incident imparts all about humble lives reaching for the unreachable, about the illuminating plucked from the ludicrous.

The image Kiarostami casually conjures in an early scene - a waiting cab-driver retrieving some clipped robes from a mound of street sweepings, could be the front-piece to *Kitchen* too (opening next week). Yim Ho's film finds the miraculous in the everyday. The pretty, grandmother-bereaved Aggie (Yasuko Tomita) learns about life through a new love that grows slowly, quickly, from the detritus of the old.

Based on Banana Yoshimoto's novel, the chamber movie has just three main characters: Aggie, her boyfriend (Jordan Chan), and his transsexual "mother" Emma (Law Kar-Ying). Yet the director, who made the wonderful *crime passionnel* psychodrama *The Day The Sun Turned Cold*, can create a richly figured landscape from a room, or a view through a win-



Miraculous in the everyday: Yasuko Tomita and Jordan Chan in Yim Ho's 'Kitchen'

Cinema/Nigel Andrews

Identity crises save the day

CLOSE UP

Abbas Kiarostami

KITCHEN

Yim Ho

GEORGE OF THE JUNGLE

Sam Weisman

HOME ALONE 3

Raja Gosnell

PRINCE VALIANT

Anthony Hickox

KISS ME, GUIDO

Tony Vitale

dow, or even a refrigerator and its incandescent contents. The details are the story. It's a picture of two cultures, pre-takeover Hong Kong and in later scenes mainland China, as refracted through three lifestyles. With Yim Ho, the way people think, feel, love and dream is reflected, even refuted, in the things around them.

Yet while *Kitchen* is big on playfully Expressionist bric-a-brac - a pulsing lava lamp, a ring of giant toadstool-like park tables above night-time Hong Kong - the behavioural minutiae are never crowded out. Aggie's passion for ear-nibbling, Louise's complaints about the food when he is transplanted to China, Emma's campy *bon mots*: all turn a potentially sombre tale of emotional and spiritual readjustment - with a startlingly violent death at the midway point - into something like an Armistead Maupin story re-filmed for Zen comedy.

George Of The Jungle should come with a health warning: "This film will make you think you have seen it before." You have. In addition to being a live-action version of a children's cartoon series, it is Disney's *Jungle 2 Jungle* again, which in turn was a rain-forest retreat of *Crocodile Dundee*.

man they address as "Mr Jungle".

The film is funny in parts, though the parts do not include the umpteenth tree collision, nor the surreal wranglings between the characters and the voice-off narrator. Disney going postmodern: what would Walt say?

Throw a double six and move quickly to Chicago. Here a boy is "home alone" and, yes, you have seen this plot before too. Twice. *Home Alone 3* has Macaulay Culkin - that actor's childhood having already been laid waste by early adulation - so we are subjected to Alex D. Liza, an alumnus of McDonalds commercials.

You could wake up screaming at the memory of his cherubic, smiling face. Failing that, you may be self-protectively asleep as he pranks or humiliates one burglar after another; though we critics did laugh (desperation takes over) at the scene of the mouse emerging from Footpad Number 3's trousers.

Ask to be excused and take a time machine to Dark Ages Britain. In *Prince Valiant* Joanna Lumley is Morgan Le Fay to Edward Fox's King Arthur - surely some wild narcotic dream of *AdFabb's* Patsy? As the woods ring to dialogue of the "Let us cross the swamp of Ardvard to take the cas-

tle of Sligon" variety, men wearing weird costumes compare fashion preferences with women wearing even weirder costumes, or none.

The old *Prince Valiant* (1954) was played by Robert Wagner in a page-boy haircut that time tried to forget. The new *Valiant* is a long-haired Essex man (Stephen Moyer) with a passion for swords, horses and Lady Ilene (Katherine Heigl). Anthony Hickox directs the romp with a guileless cheapness, as if reflecting the press notes' candid account of the film's genesis. "The long period of developing the project for a top director hadn't panned out and they had to get (the film) in front of the cameras before the option ran out."

No one had to get *Kiss Me, Guido* in front of a camera. The audience's patience runs out long before any option could. This is the old comic chestnut about a gay flat-dweller's advertisement for a co-tenant being answered by an unsuspecting heterosexual. As written and directed by Tony Vitale, it is as funny as limp Christmas cracker joke. "Imagine a young Harvey Fierstein putting an ad in the paper and a young John Travolta shows up," quoth Vitale. No, no: that would have been the good film.

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Apparently, Juan Diego Floréz only saw the score for the first time on Thursday, but he sang the role of Count Potoski with style, engagement, and remarkably easy high C sharp and Ds. This bright-voiced young Peruvian tenor looks a find for the bel canto repertoire. *Elisabetta* does not get any of the best arias in the opera that bears her name, but Andrea Rost sang with a class that befitted the title-role. In its august history the Royal Opera can claim many premieres by great composers. Here - unexpectedly - was one more.

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Theatre/Alastair Macaulay

Timeless flight from the nursery

What a poetic story *Peter Pan* is. And its greatest poetry occurs not with the Lost Boys or Captain Hook or anywhere in the journey to Never Land, but at home in London, in the nursery. Probably no other tale more profoundly captures the culture of nursery life (so deeply embedded in the English consciousness) the sense of snug community and maternal protection, the importance of manners and good form, the idyllic and heartless selfishness, the adventure of trying to comprehend the world outside.

On visiting John Caird's production of *Peter Pan* at the National Theatre, I find I had forgotten several wonderful details: such as when Peter, explaining to Wendy how he has been hovering at the window, trying to hear the stories her mother has been telling, tells her "That's why swallows nest in the eaves of houses, because they want to hear stories." And other details - above all, the one kiss that no man has ever taken from Mrs Darling's lips - I seem never to have known before.

At any rate, I feel as if I could never forget them now. The greatest performance in this production is that of Alec McCowen as the Narrator. Both the fastidious precision and the genial warmth of his manner are perfect here; he bangs enchantingly on his words like Peter hovering to hear Mrs Darling's. Then there is the poignance of seeing Mrs Darling played by Jenny Agutter. English folk of my generation still think of Agutter as one of Nature's Wendys - not because we saw her play that role, but because, in the many child roles she has played, she perfectly encapsulated the well-bred nursery quality of an idealised English childhood. And to sense the Wendy within her mother is to be already deep in the world of *Peter Pan*. Wendy herself is played by Claudia Blakey, with a refreshing lack of demureness and a bright absorption in each unfolding aspect of the story.

Daniel Evans is so right for the title role in many ways - he is an overgrown boy who can encompass both Peter's petulant neediness and his valiant heroism.

In repertory at the Olivier Theatre, London SE1.

Mr McKellen plays both Mr Darling and Captain Hook. He works harder than everybody else to let us know that he is Only Acting, and he plays both roles safely for pantomime fun. Isn't the National Theatre one place where we should hope for a disturbing concept of this double role - something to match the Mother/Witch double role in David Pountney's English National Opera staging of *Hansel and Gretel*?

The flying is as enchanting as I have ever seen; in the nursery, it is very hard to know how Peter and the three Darling children all keep up their separate flight-paths without collision. Each of them swims in character, too: I loved the breaststroke leg-motions employed by John (Adrian Rose-Magenty). By the end, as McCowen draws the tale to its close, you feel with a keen pang the opposing pulls of Barrie's tale: the heartless freedom of the child who never grows up, and the heart-heavy responsibilities of the grown-up who can never forget the lost realm of childhood.

Both Peter's petulant neediness and his valiant heroism.

In repertory at the Olivier Theatre, London SE1.



Claudia Blakey and Daniel Evans

When it is digging around in the basement, the Royal Opera would probably most like to find a pot of gold, so the manuscript of an unperformed opera by Donizetti must seem second best by comparison.

The concert performance of *Elisabetta* on Tuesday at the Royal Festival Hall was the opera's premiere, 150 years after it was written. Like other operas of its period, it had a complicated genesis. Having enjoyed a reasonable success with an opera called *Otto mesi in due ore*, Donizetti was loathe to waste some good ideas. The score was revised several times, then recast for a French opera company version, and finally turned back into Italian for *Elisabetta* - as many re-writes as the latest James Bond film.

Two acts of the autograph score were discovered in a basement room in Covent Garden by a visiting American critic in 1984. The

Opera/Richard Fairman

Basement find made good

remaining act turned up four years later in a sack marked "Miscellaneous - no use". From that point the Royal Opera embarked on a lengthy piece of musical archaeology, putting the pieces back together again. A round of applause should have been reserved for the hard-working musicologists behind the scene.

This premiere was a *succès d'estime* for all concerned, if not a triumph. A rebash of an earlier work is never the same as a new composition, even when it is the composer himself doing the cutting and pasting. If he had seen *Elisabetta* on stage, Donizetti might well have sharpened up the first act. It is noticeable that the best sequence of music - the greater part of the

second act - was lifted out of the original *Otto mesi*. Extra numbers composed for the later versions get progressively more feeble.

So what does *Elisabetta* add up to? Not much, as far as the drama is concerned. The story is ridiculous even by operatic standards: a girl from Siberia wants to clear her father's name, accidentally runs into his tormentor several hundred miles away, gets washed away in a flash flood (the storm music arrives faster than a sink could overflow) and finally wins a reprieve thanks to an opportune appearance by the Tsar.

It is best not to try to follow it through; just enjoy the good num-

bers when they come along. Two of the best fall to the comic baritone Michele, sparklingly sung here by Alessandro Corbelli (even if Donizetti never manages to blend his light-hearted bonhomie with the supposedly serious events going on around him). The bass Alastair Miles sang with measured gravity as the traitorous Ivano, who throws in the towel as a baddie worth knowing within minutes of his meeting him.

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INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITIONS

Rijksmuseum
Tel: 31-20-673 2121
On Country Roads and Fields: tracing the development of Dutch landscape painting through the 18th and 19th centuries, including examples of the Hague School and turn-of-the-century works by Van Gogh and Mondrian; to Mar 3

OPERA

Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Dialogues des Carmélites: by Poulenc. New production conducted by Yves Abel in a staging by Robert Carsen. Cast includes Joan Rodgers and Sheri Greenawald; Dec 19, 22

BARCELONA

EXHIBITIONS

Fundació "la Caixa"
Tel: 34-3-207 7475
Madrid-Barcelona, 1930-1938:

brings together a group of around 100 avant-garde works from the period of the Second Republic, before the Civil War. Includes works by Picasso and Miró along with photographs, posters and films; to Dec 21

BERLIN

CONCERTS

Deutsche Oper
Tel: 49-30-34384-01
Carmine Burna: by Orff. Conducted by Rafael Frühbeck de Burgos. With the Clemencic Consort conducted by René Clemencic; Dec 19

Philharmonie

Tel: 49-30-2548 8354.
Berlin Philharmonic Orchestra: conducted by Daniel Barenboim in works by Mendelssohn, Rihm and Bruckner; Dec 19, 20, 21

OPERA

Deutsche Oper
Tel: 49-30-34384-01
Hänsel und Gretel: by Humperdinck. Premiere conducted by Olaf Hanzold in a staging by Andreas Homoki; Dec 18, 21

BOLOGNA

OPERA

Teatro Comunale
Tel: 39-51-529 999
Turandot: by Puccini. Conducted by Daniele Gatti in a staging by Hugo de Ana; Dec 18, 21

CHICAGO

OPERA

Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
Anistad: world premiere of Anthony Davis's new work about the 19th century anti-slavery campaign. Dennis Russell Davies conducts a production by George C. Woolfe; Dec 20

HONG KONG

EXHIBITIONS

Hong Kong Museum of Art
Tel: 44-171-638 8891
National Treasures: Gems of China's Cultural Relics. Major exhibition assembling some 160 works of art on loan from China's 30 museums. Includes bronzes, jades, ceramics, paintings and tapestries, some of which have never travelled before. The exhibition brings together objects from all over China, and ranges from the Neolithic period to the early 20th century; to Mar 1

LONDON

CONCERTS

Barbican Hall
Tel: 44-171-638 8891
● Christmas Carol Concert: Richard Hickox conducts the London Symphony Orchestra and Chorus in a programme including Humperdinck's Hänsel and Gretel Overture and extracts from The Nutcracker; Dec 20, 21
● London Symphony Orchestra: conducted by Tadaaki Otaka in works by Rachmaninov. With Laila Ove Andersen in Piano Concerto No. 3; Dec 18

DANCE

LOS ANGELES

CONCERTS

Dorothy Chandler Pavilion
Tel: 1-213-365 3500
Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Beethoven, John Williams and Nielsen. With violin soloist Alexander Treger; Dec 18, 20, 21

MILAN

DANCE

Teatro alla Scala
Tel: 39-2-58791
Macbeth: by Verdi. Conducted by Riccardo Muti in a staging by Graham Vick, with designs by Maria Bjornson. Casts vary; look out for Maria Guleghina and Roberto Alagna; Dec 19, 21

NEW YORK

CONCERTS

Lincoln Center
Tel: 1-212-721 6500
www.lincolncenter.org
New York Philharmonic: conducted by Kurt Masur in works by Shostakovich and Prokofiev. With violin soloist

MIDORI; Avery Fisher Hall;

Dec 18, 19

NEW YORK Philharmonic;

conducted by Dr Walter J. Turnbull with the Boys Choir of Harlem; Avery Fisher Hall; Dec 20

NEW YORK City Ballet;

New York State Theater
Tel: 1-212-870 5570
George Balanchine's The Nutcracker; Dec 18, 19, 20, 21, 22, 23

EXHIBITIONS

Metropolitan Museum of Art
Tel: 1-212-879 5500
www.metmuseum.org
Picasso - The Engraver: Selections from the Musée Picasso, Paris. Around 150 engravings, etchings and woodcuts created between 1900 and 1942. The display includes sequences which show the development of individual images, and carved woodblocks and metal plates; to Dec 21

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
● Don Giovanni: by Mozart. Production by Franco Zeffirelli; Dec 20

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Tel: 1-212-362 6000
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OPERA

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Tel: 1-212-362 6000
● Don Giovanni: by Mozart. Production by Franco Zeffirelli; Dec 20

PARIS

EXHIBITIONS

Centre Georges Pompidou
Tel: 33-1-4478 1275
www.cncp-gp.fr
Bruce Nauman: spanning the career of the American artist, b. 1941, this exhibition focuses on his relationship with language and includes sound and video installations as well as neon pieces like One hundred live and die (1984). The exhibition will travel to London and Helsinki; to Mar 9

OPERA

Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
● Der Rosenkavalier: by Strauss. New production conducted by Edo de Waart in a staging by Herbert Wernicke. Cast includes Renée Fleming, Susan Graham and Barbara Bonney; Dec 19

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Production staged by Patrice

Gaurier and Moshe Leiser, with the Orchestre des Champs-Élysées and the Choir of the Welsh National Opera. Conducted by Louis Langrée; Dec 18

ROME

OPERA

Teatro dell'Opera
Tel: 39-6-481601
www.teatro.it
La Fiamma: by Respighi. This first production of the season is by Hugo de Ana, and is conducted by Gianluigi Gelmetti; Dec 19

TV AND RADIO

WORLD SERVICE

BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

Monday to Friday, Central European Time:

NBC Europe

10.00: European Money Wheel
Nonstop live coverage until 15.00 of European business and the financial markets.
17.30: Financial Times Business Tonight

CNBC

08.30: Squawk Box
10.00: European Money Wheel
18.00: Financial Times Business Tonight

COMMENT & ANALYSIS

FINANCIAL TIMES

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Thursday December 18 1997

Unfinished task in Bosnia

Bill Clinton is to make an announcement on the future of the US engagement in Bosnia before the weekend. He will have to choose his words with care, since by the spring he must convince Congress of the case for keeping US troops in Bosnia after next June - by which date he promised to remove them when deciding to keep them there beyond the original deadline a year ago.

Mr Clinton is believed to have come round to the view, long held by his European allies, that it would be wrong not to leave some international troops there after the mandate of the present Nato-led force expires; and he knows that the Europeans are determined not to be left there by themselves, with US forces only in the air, as in the unhappy days of the UN protection force. But he also knows US legislators have no sympathy for this attitude, and that their patience with the whole operation is wearing thin.

He will probably put the emphasis on the US's responsibilities as leader of Nato, thus preparing the ground for it to play its part in implementing a decision to be taken in due course by the alliance as a whole. What he must not do is paint the situation in Bosnia so black as to encourage those critics, such as Henry Kissinger, who say the Dayton peace accords can never work and should be replaced by a simple endorsement of partition.

It is true that many clauses of the accords remain imperfectly implemented or not at all. It is true that Bosnia is still divided into three largely homogeneous ethnic areas with nationalist leaders who are most reluctant

to co-operate, so that this week (for example) Carlos Westendorp, the international community's High Representative, had to impose a citizenship law on which the parties had been unable to agree. But his authority to do so is not contested, and it is far from true that nothing has been achieved.

In fact the international community has had a great success this year in breaking Radovan Karadzic's control of the Serb Republic and enabling Serb voters, at least in the western half of the zone, to show that they preferred the leadership of the more co-operative Biljana Plavcic. While few displaced Muslims or Croats have been able to go back and live in the Serb zone, many can and do travel back and forth to Banja Luka and other places in the area Mrs Plavcic controls; and telephone communications across the lines have been restored.

In the Muslim-Croat Federation itself much of the infrastructure has been rebuilt and housing repaired; and non-ethnic opposition parties won more than 20 per cent of the vote in recent local elections.

Bosnia is not Cyprus, where UN forces man a green line keeping two communities completely apart. It is a country disfigured by terrible violence, whose people are slowly gaining confidence to resume normal contacts thanks to the presence of an international authority backed by a visible military force. The military element can be reduced next year, and should be reconfigured to give more direct support to the unarmed international police task force. Its departure would be tragically premature.

More, please

Yesterday's cuts in income tax are a welcome volte-face from Japanese prime minister Ryutaro Hashimoto. Taken together with the proposal to float ¥10,000bn-worth of IOUs to support the banking system and the moves to liquify the real estate market, it suggests that the government is inching towards a better understanding of the nature of Japan's economic problems. But it has yet to grasp the scale.

The aggregate fiscal boost from the tax cuts and additional public spending amounts to just under one per cent of GDP. That will not compensate for the damage done by the April sales tax increase. And since the income tax reductions are for a single year, a high proportion will anyway be saved.

On the banking front, meantime, there is no indication of a broader strategy to address the

crisis of solvency that afflicts the system. The authorities appear dangerously vague about how they will deploy the proceeds of the bond issue. It is vital that the money is not used indiscriminately in support of the terminally weak as well as the solvent.

The stock market reaction to yesterday's announcement was understandable but over-optimistic. The government needs a further financial shock to prompt it into the bigger fiscal boost that will be needed to restore business and consumer confidence. The lesson of the abortive fiscal expansion of 1995-96 is that the domestic economy has to be allowed to build up sufficient momentum to withstand the fiscal tightening that will inevitably follow. More international pressure is needed to ensure that Mr Hashimoto grapples with this point.

Lone parents

In the UK, Tony Blair has tasted the cold steel of government with last week's backbench revolt over cuts to lone parent benefits. In the US, states working hard to "end welfare as we know it" are also discovering there is a price to pay for this brave ambition. There are parallel lessons being learnt on both sides of the Atlantic.

Britain's Labour government found its MPs in revolt thanks initially to its decision to stick with the outgoing Conservative government's spending plans. This meant that the abolition of lone parent premiums, already pencilled in by the Tories, had to go ahead. But there was an important symbolism in the move as well. Work not welfare, self-help not dependency, is the theme that Mr Blair - like President Clinton - wants to mark his government.

Reducing benefits for lone mothers in the UK thus sends an important monetary and political signal: that ministers do not wish to encourage lone parenthood. They do wish to encourage work. Hence the "new deal" for lone parents, providing them - at present on a voluntary basis - with the job search advice that can deliver employment.

Mr Blair's difficulty, however, is the gap between rhetoric and reality. The benefit cuts, including the already established freeze for existing claimants, will affect all lone parents, lowering their standard of living. Some £700m, maybe even more, is likely to be saved over the lifetime of this parliament.

The "new deal", by contrast, costs only a fraction of that - £200m over three years - and will offer job search advice to

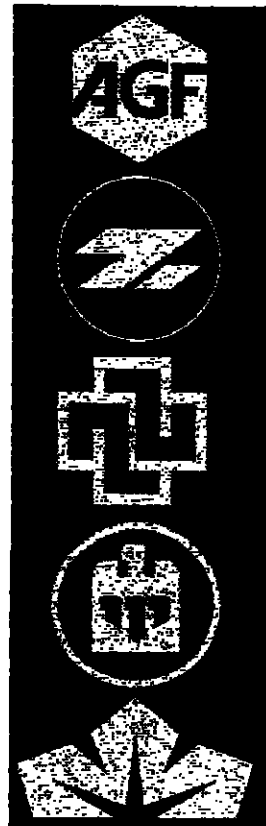
only a proportion of mothers on benefit.

In addition, the extra £300m announced in the green budget for after school child care clubs is poorly targeted on lone mothers attempting to get back to work. It is open to all parents, and addresses only part of the working day. Much more child care will be needed if a large scale transfer to work is to become a reality.

Which brings the parallel with America. The US programme is very different from the UK's. It aims to fix a broken system that trapped lone mothers on welfare in a way that the UK's benefit system never has. It is compulsory. And while the programme varies by state, it is aiming in some cases to drive lone mothers back into work or work-related activities with babies as young as twelve weeks.

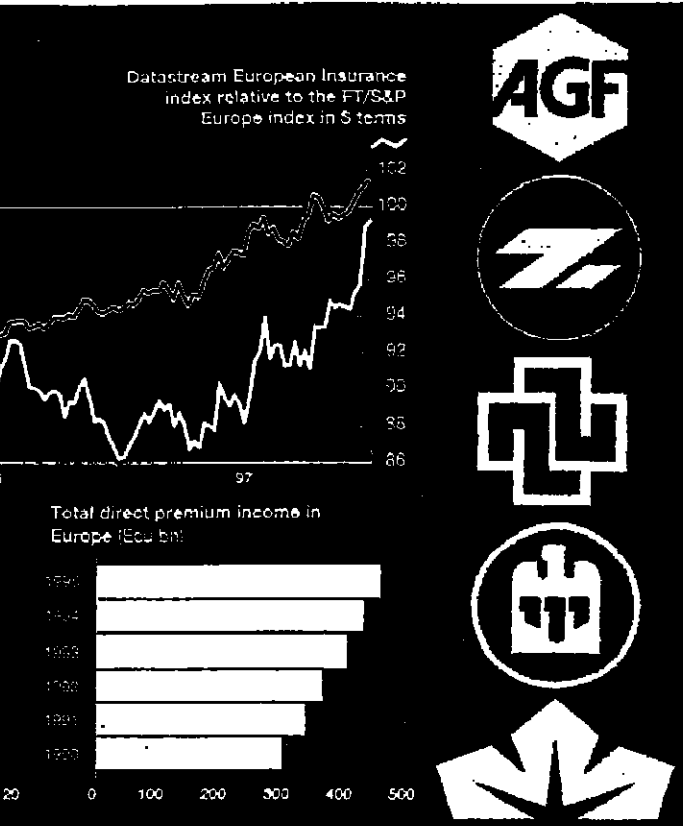
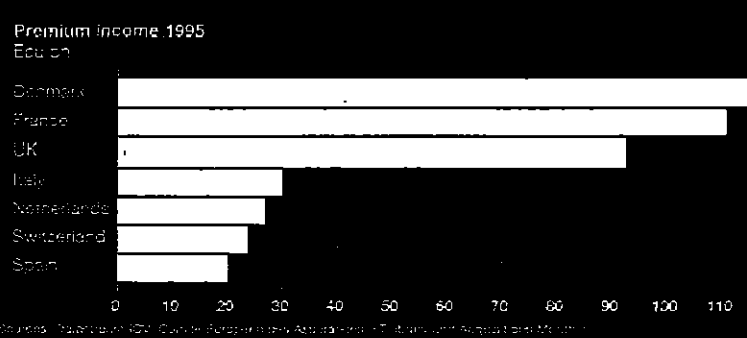
But to make it work, states are discovering they need a big expansion of child care - plus health care and transport costs. This is proving costly to deliver, not least because it needs to be extended to the working poor if new cases and ex-welfare recipients are to be prevented from falling back into the welfare net. The US, too, is discovering a gap between rhetoric and reality, which the states have started to address, but so far on a scale that is likely to prove insufficient.

The lesson from both sides of the Atlantic is that real welfare reform is not a cheap option or an exercise in cost-cutting. It may be a far better way to spend taxpayers' money. But to achieve anything lasting, rhetoric will need to be matched by resources.



European insurers: getting ever bigger

Top deals this year	Target	Bid value (\$bn)	Share
Zurich	BAT Industries	38.6	25%
Allianz AG	Assicurazioni Generali	10.3	100%
Assicurazioni Generali	Assicurazioni Generali	9.3	100%
Chubb	Wintner	8.5	100%
Assicurazioni Generali	Wintner	5.1	100%
Assicurazioni Generali	Wintner	4.8	100%
Assicurazioni Generali	Wintner	3.8	100%
Assicurazioni Generali	Wintner	2.2	100%
Assicurazioni Generali	Wintner	0.8	100%



Safety at a premium

Insurers in continental Europe are growing by acquisition. Christopher Adams weighs up the pros and cons of this strategy

Primitive peoples discovered no need for insurance, finding their needs fully protected by the family or tribe - Robert de Smet, *Traité Théorique et Pratique des Assurances Maritimes*

Continental European countries pride themselves on being highly civilised, so it is perhaps no surprise (considering Mr de Smet's thesis) that in Europe, more than elsewhere, the need for insurance - or at least the activity surrounding its provision - is growing exponentially.

The finishing touches are now being put on a deal that would create the world's second largest and the continent's biggest insurer. Munich-based Allianz seems to be on the verge of agreeing with rival bidder Italy's Generali to take control of Assicurazioni Generali.

Only a week ago, AGF itself made a FF832bn (£3.24bn) friendly offer for Worms & Cie, the conglomerate that owns Athena, another French insurer. Zurich, the Swiss-based insurance group, has announced a £23bn merger with the financial services arm of BAT Industries, the UK-based tobacco and insurance business, while Credit Suisse has created a powerful new "bancaassurance" force with the SFR12.5bn acquisition of Winterthur. And as if all that were not enough, the French government is planning to privatise Gan, France's troubled state-owned insurance company.

With so many companies getting bigger and more diverse, it is tempting to believe that companies are engaging in a titanic struggle for market share that only those with the greatest financial muscle and broadest geographical spread can survive. But will increased size necessarily lead to higher profitability?

Speak to those involved and they say the reasons for deal-making are clear. "The financial services industry is consolidating all over the world," says Henri de Castries, head of finance and investment management at

France's Axa, which acquired its recently privatised but less efficient rival UAP last year.

"Technology enables you to do things on a much bigger scale than before and regulatory barriers are coming down. Further unification of the European market is going to force companies to think at a European level and not only in terms of a single currency."

As companies look to take advantage of these trends, they see a thriving market. Europe's insurance business is growing at some 6.8 per cent annually and is worth more than £330bn in premium income, according to the Comité Européen des Assurances, a trade association. Insurance sales have outpaced economic growth in most countries and have risen from 4.9 per cent of gross domestic product in 1991 to 7 per cent in 1995.

Competition in the business, however, has intensified, cutting margins and making it harder for weaker companies to survive. In 1994, the European Commission ordered EU member states to abolish fixed tariffs and policy terms, making it easier for new entrants to compete. Premium rates have begun falling in many parts of the German and French non-life markets as foreign insurers have stepped up efforts to snatch business from domestic rivals. In motor insurance, competition has come from low cost "teleshoppers", who cut out agents and brokers.

Competition is also coming from people who used to be considered outside the sector altogether. According to a report by McKinsey, the management consultants, banks have made inroads into the life insurance business, hoping to exploit the growth in unit-linked products that provide an annuity income for people in old age. Demand for personal pensions is growing fast as state provision is scaled back. As the boundaries separating insurance from reinsurance, asset management and investment banking have begun to blur, many others are rushing in to compete with insurance com-

panies. This is providing another reason for insurers to diversify and get bigger.

To compete with banks and others, insurers have been seeking to create large asset management groups. Axa is the second largest asset manager in the world and Zurich has acquired funds expertise in the US through the purchase of Kemper Investments and Scudder, Stevens & Clark. The recent trend towards "bancaassurance" has been most successful in France, where such ventures now account for half of all life sales.

The blurring of boundaries has extended to commercial insurance markets too, where multinational clients are beginning to insure themselves, demanding cover only for big financial losses and taking insurers into the areas of capital provision and investment banking. Companies are providing an increasingly global service, again feeding the trend towards consolidation.

As a final reason to get bigger, technology creates economies of scale. "Size does have its advantages: greater use of automation, tighter control of expenses and better buying power. Technology is used for all kinds of purposes. You can set up direct monitoring of losses on personal computers and use imaging software to handle claims better," says Stephen Dias, insurance analyst at Goldman Sachs.

Yet set against all this, there is a curious fact: there have been few big insurance mergers in

Europe to provide solid evidence that companies do increase profitability as they get bigger. Indeed, those mergers that have happened have not been especially successful. Some analysts point to the acquisition by Allianz of France's Navigation Mixte's insurance activities in 1989, saying it overpaid for businesses that performed badly.

Merged companies can boost profits through cutting costs. But scope for cost-cutting is far greater at a national level between two domestic rivals - such as the UK's Royal Insurance and Sun Alliance, which merged in 1986 - than it is between companies based in different countries with few overlapping operations.

Some mergers can boost profits if the customer is barely aware of the change. Michael Sundman, head of corporate development at Baloise, the Swiss-based insurer, uses the drinks market as an example. There, family-owned companies under pressure to supply supermarkets at discount prices rushed to merge with each other in the mid-1980s. For the customer buying a certain brand of whisky or beer at the supermarket, he says, the effects of consolidation were almost unnoticeable. It made little difference who owned the brand.

But insurance is different. In continental Europe, most business is sold through tied agents, not supermarkets. While costs, the agents build personal relationships with customers. Combining salesforces or altering the brand could damage the business.

Lessons can also be learnt from the insurance business elsewhere, notably the US. In the non-life US insurance market, where intense competition and sluggish premium growth have fuelled consolidation for much of the past decade, smaller insurance companies have gained market share at the expense of larger rivals.

The lessons of the US now are almost the reverse of what is happening in Europe, suggests a report by Swiss Re, the Zurich-

based reinsurer. "Because of low market growth, the large traditional insurance companies are in the process of transforming themselves from insurance 'supermarkets', offering everything to everyone, into groups of specialised companies."

"Growth and size are not the decisive factors for the bottom line," says Swiss Re. "It is the right business mix, level of capitalisation and leadership which have proved to be more decisive."

That does not necessarily prove bigger is worse. But as companies get bigger, the risk increases that they may lose control over the details of underwriting. Although smaller, more focused companies cannot generate the same administrative savings as larger ones, they can ensure that better risks are selected by paying high performance-linked commissions to fewer agents.

Furthermore, some analysts argue that the regional differences between Europe's personal insurance markets are still too great for any real cross-border synergies. Monetary union on its own will fall far short of providing the economic and legislative harmonisation necessary to sell life assurance and pensions across borders, they say. In some countries, for example, customers can only claim back tax on life policies they have bought from local suppliers.

Arguably, there are simpler ways to increase profits than buying companies across borders and becoming huge. For instance, the investment portfolios of many Italian and French companies still hold extremely high proportions of lacklustre real estate. Spinning these off could yield more tangible benefits. Only one insurer so far, Italy's INA, has done so. The gains in its share price have been astronomical.

In its most primitive form, insurance is an exercise in controlling risk. In bidding expensively for foreign acquisitions, some European insurers seem to be taking on risks they might frown upon if undertaken by their clients.

OBSERVER

High-level humility

Japanese premier Ryutaro Hashimoto came practically everyone napping with his tax cuts, announced at 10.30pm yesterday.

The once-mighty finance ministry had laboured through the night to turn Tuesday's budget proposals from the ruling Liberal Democrat party into practical plans. At 10am yesterday it had to start again. The Economic Planning Agency cancelled a press conference called to explain what was going on, as it no longer knew.

Eisuke Sakakibara - "Mr Yen" - the powerful minister for international economic relations, was wheeled out to illuminate the switch from a tight fiscal policy. It wasn't easy. Nine hours after the announcement, he wasn't entirely familiar with some of the numbers. "This is a political decision. I found out at 10.30," he admitted cheerfully.

Did he mind that the ministry was apparently not consulted? Did this smack of shambolic government? "We are just petty bureaucrats," said the man whose words can move markets. "We always follow the brilliant leadership of the government," he added with a huge grin. "The leadership of Mr Hashimoto this morning was brilliant."

The brilliant leader himself said he'd been inspired to the apparent U-turn while hobnobbing with other Asian leaders in Kuala Lumpur over the last few days. He didn't explain exactly when the conversion occurred, but his plans from Kuala Lumpur did land late on Tuesday.

Sweetie

Malaysia's austerity package is breeding a siege mentality. Prime minister Mahathir Mohamed has complained that, despite economic hardship, people are plunking more than one spoonful of sugar into their coffee. "Why the need for two, three spoonfuls? One spoonful is enough," he protested.

Is this a new strategy to keep Malaysia out of the clutches of the International Monetary Fund? One spoonful a day keeps the IMF away.

Library booked

President Bill Clinton may be Arkansas' favourite son, but there appears to be a limit to the sacrifices the state capital Little Rock will make on his behalf. Citizens objected to plans to raise the local tax on hotels and restaurants to help buy the site for his future presidential library, even if there was

something appropriate about using the "hamburger tax" to honour the Big Mac-guzzling commander-in-chief.

The town board has now turned to the president's second favourite leisure pursuit: it's now going to use some of the money from a bond issue raised to improve the city's golf courses.

Lethal yawn

Nato has a new weapon against Russia. At Nato's joint council with Russia yesterday, US secretary of state Madeleine Albright told Russian counterpart Yevgeny Primakov her "overarching strategic objective" was that "Russia should ultimately become bored with Nato". Threats of mass destruction are out, tedium is in.

Togetherness

A handy little book has been published this week in France - *Alternance et Cohabitation Sous la Cinquième République* analyses "cohabitations" between French presidents and governments of different political complexions. It's timely, given the current tenure of centre-right President Jacques Chirac and centre-left premier Lionel Jospin. It's also rather courageous, given that the

publisher is the state-owned Documentation Française.

The slimish volume includes suggestions about how to cut the presidential term from seven to five years. As if this isn't a heavy enough hint, the author, lawyer and constitutional thinker Jean Massot, recalls that Chirac's icon General de Gaulle did not believe cohabitation would survive, and would have been "surprised and amused" that it was still around.

Ivory power

Vietnam's elephants aren't helping their chances. Numbers have fallen from 2,000 to 150 in 30 years of large-scale hunting, land-hunger and official dithering over conservation. Now a herd of about 30 has rampaged through Dong Nai province, destroying crops and trampling two people to death.

Officials are trying to come up with ways to keep humans and elephants apart, while villagers demand action, even if that means shooting the whole lot, cutting the country's elephant population by 20 per cent. It's a far cry from the days of the Vietnam war, when elephants carried arms and ammunition through the jungle. One was even awarded the country's top communist military honours. No-one's getting close enough to pin medals on the tuskers now.

Financial Times

100 years ago

The Bulgarian Budget Sofia, 17th Dec. In the course of the general debate on the Budget in the Sabor to-day, the Minister of Finance stated that, in spite of the wholesale devastation caused by the recent floods, he was able to assure the House that the distribution of property and of the means of production were such that the country could bear the strain of these visitations. The Budget for 1898, he continued, showed an increase in the expenditure of 1,091,050, which would be covered by the revenue derived from existing taxes.

50 years ago

Expansion in Nickel Nickel sales are still expanding, and world deliveries of Canadian nickel in all forms for the year 1947 will be in excess of those of 1946, states Mr. Robert C. Stanley, chairman and president of the International Nickel Company of Canada, in his survey of the company's activities for the year. Mr. Stanley says Canadian nickel deliveries this year in all markets will approximate those of the industry's greatest peace-time year of 1947, and shipments in the United States and Canada will show an increase of about 50 per cent over 1937.

Israeli dispute could blight Albright talks

By Judy Dempsey in Jerusalem

A bitter dispute between two senior Israeli cabinet ministers threatens to overshadow today's talks between Madeleine Albright, US secretary of state, and Benjamin Netanyahu, the Israeli prime minister.

The Paris talks were planned to establish a timetable for a second redeployment of Israeli troops from the West Bank. But Israeli officials said a breakthrough was unlikely, because the cabinet had not agreed the extent of Israel's "security interest sphere", which will influence the size of the area from which Israel will withdraw.

"We are not going to present maps to Albright," a senior Israeli official said. "Since there is no decision about the maps, we will not be discussing percentages of land."

Ariel Sharon, infrastructure minister, wants a 10-kilometre security zone east of Israel's pre-1967 borders and a 20-kilometre security zone along the western side of the Jordanian border. He believes Israel should have full sovereignty over the zones and also that all 144 Jewish settlements should be included in the security sphere.

Yitzhak Mordechai, defence minister, believes the security zones should be narrower. He has suggested that 42 settlements should be excluded from the security sphere, a proposal that has angered the settlers, who have threatened to bring down the government.

Officials said Mr Netanyahu could use the settlers' threat to try to persuade Mrs Albright to accept a limited redeployment, although the US wants Israel to pass at least 13 per cent of land to full Palestinian control. Israel handed 2 per cent back to the Palestinians last March, but it was attacked as inadequate by the Palestinians. The Palestinians control 3 per cent of the West Bank.

Mr Netanyahu is likely to survive any attempt by the settlers to win support from the government's nationalist coalition partners. The Third Way, a coalition partner, said it was rallying support from the opposition Labour party to fend off the settlers' threats if the issues of security zones and a second redeployment were put to the vote.

If the zones and redeployment were approved, a troop pullback would not be implemented for a further six months. "We want the Palestinian Authority to fight terrorism," an Israeli official said, adding that Mr Netanyahu would present Mrs Albright with a list detailing how the Palestinians should combat terrorism.

The Palestinians have refrained from comment, waiting to see if Washington would exert pressure on Mr Netanyahu. During a visit to Israel this week, Stuart Eizenstat, US under-secretary of state for commerce and industry, urged Mr Netanyahu to move the peace process forward.

The EU report, drawn up by four senior inspectors following a 10-day US visit last month, finds "very serious deficiencies" in the American programme to test for residues of antibiotic, antibacterial and other substances in live animals and animal products.

The inspectors found proportionately fewer animals were checked than in the EU and that they were subjected to significantly fewer substance tests. Some analytical performances were "completely inappropriate to meet EU standards". The report says that, unless improvements are made within six months, the EU's food and veterinary office "would have to recommend the suspension of at least fresh meat and poultry from the US".

The European Commission, the EU's executive, said yesterday it was for politicians to decide on a ban but they would "very seriously" take into account the views of the inspectors. Representatives of the US in Brussels said last night they were still studying the report and could make no comment on it.

The EU experts' findings highlight widely differing approaches to food safety. Brussels has adopted a more cautious and interventionist approach than Washington, especially since the outbreak of BSE.

This has caused several disputes. Earlier this year the World Trade Organisation found the EU broke world trade rules when it banned hormone-treated beef from the US. An appeal verdict is expected next month.

Letters, Page 10

EU vets could call for ban on US meat imports

By Michael Smith in Brussels

European Union veterinary inspectors are warning they will recommend a ban on imports of US fresh meat and poultry unless US authorities improve methods for detecting "medicinal products and contaminants" in food from animals.

The threat, made in an unpublished report already sent to Washington, will raise the temperature in a fast growing dispute between the US and the EU over food safety. It comes less than a week after Washington restricted imports of European beef and lamb.

An EU ban on fresh meat would halt tens of millions of dollars of US exports. Although the EU already blocks the import of hormone-treated beef, it still buys about \$35m of untreated beef a year from the US as well as substantial amounts of pork and poultry.

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Letters, Page 10

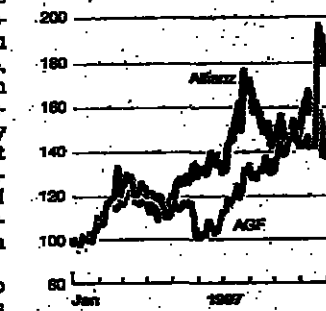
THE LEX COLUMN

Cosy clinch

FTSE Eurotop 300 index 9833.9 (+0.7)

European insurers

Share prices rebounded in DM terms



will follow, encouraged by yen stability. A glowing virtuous circle will beckon. But other than in the very short term, a gloomy spiral in the yen and Nikkei still looks more likely.

Cookson Group

Spending nearly £2m to ease out a leader whose virtues had passed their sell-by date looks expensive. In Cookson's case it is money well spent. The one-off payment is part of the bill for reforming top management. This could save £2m a year and will create a conventional non-executive chairman/chief executive structure. Remaining senior executives are on two-year rolling contracts - not perfect, measured against Greenbury's one-year ideal, but no longer abnormal. A similar streamlining exercise can now be done for the group, unimpeded by sharp intakes of breath from the man who built it up.

Zeneca

Zeneca's \$500m purchase of Ishihara's US fungicides business looks like a neat bargain. It plugs a gap in the UK group's fungicide portfolio, traditionally a weak area, and complements its recently launched Amistar product. And twice sales is an attractive price for a business with margins of 18 per cent, especially since Zeneca should be able to reap up to \$30m of cost savings. Moreover, demand for modern agrochemicals is growing at 10-12 per cent a year, comparable to that for drugs.

The acquisition should weed out any lingering doubts about Zeneca's commitment to agrochemicals.

Though purists have argued for a demerger from the dominant pharmaceuticals side, there are good reasons to keep the two under one roof. New technologies, such as genetic engineering, are bringing the two industries closer together. And, as world number three behind Novartis and Monsanto, Zeneca has a much stronger market position in agrochemicals than it could hope to gain independently in pharmaceuticals.

The trick now will be to find similarly good deals for the drug division. Despite a flurry of recent product launches, Zeneca's research pipeline could do with some filling out for the millennium. That should be the management's next task.

Canada

Could Canada become the next target of the currency speculators? The notion seems fairly ridiculous. This, after all, is a G-7 economy, growing at a brisk 4 per cent with minimal inflation, reasonable unemployment and a federal budget surplus. It all sounds rather like its larger neighbour to the south.

But consider the following. Unlike the US, Canada has a significant exposure to metals, timber and other commodities whose prices and volumes have been hit by a slump in Asian demand. This is already depressing exports. Meanwhile, strong domestic demand has been sucking in imports. This has transformed last year's current account surplus into a deficit of nearly 3 per cent of gross domestic product, putting pressure on the currency. This, in turn, prompted the Bank of Canada into a 50 basis point increase in interest rates last Friday, to keep the Canadian dollar above 70 US cents.

The precedents are not encouraging. By pinning its colours to the mast, the central bank has given speculators a target to shoot at. The last time the central bank moved to defend the currency, in 1994/95, it had to raise interest rates by 200 basis points in a matter of months, choking consumer spending and thus domestic growth. With luck, the Bank of Canada will not have to act as aggressively this time. But given the chance of further interest rate increases and the uncertain impact from Asia, neither Canadian bonds nor the stock market look very attractive at the moment.

See additional Lex comment on Coats Tyrella, Page 19

GM slows Thai expansion as Asian car sales collapse

By Ted Bardecke in Bangkok

General Motors is sharply reducing planned production at its new plant in Thailand and will lower its initial investment in the country by up to one-third because of the collapse in the south-east Asian vehicle market.

When the US vehicle manufacturer announced its intention 18 months ago to build a \$750m Thai plant, it planned to produce up to 100,000 compact Opel cars for the Thai market and for export to the Asia-Pacific region. But Ron Frizell, president of GM Thailand, said the company would now delay start-up by several months into 1998, produce only 40,000 cars annually and limit its investment to around \$500m.

"This is a deferral of investment," said Mr Frizell. "We are trying to be realistic [and] match capacity to demand." He said the plant could quickly be toolled up for more production when the market recovered and that GM expected the market "to be on the recovery slope when we bring the product to the market".

Vehicle sales in Thailand will be down 40 per cent this year and look set to fall to just over 200,000 next year, according to industry analysts.

Mr Frizell said vehicle markets in other south-east Asian countries faced the same problems as Thailand, while the weak Japanese yen and the soft Australian dollar made exports to those countries difficult.

Some of the Japanese car-makers that dominate the south-east Asian vehicle market have stopped production intermittently or scaled back output in Thailand this year. More capacity will come on stream next May with the opening of a Ford-Mazda pick-up truck plant.

GM's Thai investment was to have been accompanied by

another \$250m from its global parts suppliers. Mr Frizell said those suppliers remained committed to their Thai investments, although they would probably scale back as well if they could not attract other customers in the region.

Thailand's economic downturn was making the construction of a dealer network more difficult, Mr Frizell said, although he believes GM will be able to woo some existing dealers of imported cars to GM. But he said the Thai government's recent decision to double the duty on imported cars was going to make it difficult to offer those dealers a full product line.

GM's production costs, particularly on labour and utilities, were likely to be substantially lower because of the devaluation of the Thai baht. Savings would be partially diluted by higher prices for imported parts that GM had to source outside of Thailand.

Whether or not market forces have driven this strategy for Arthur Andersen, it does not excuse the breach of our formal internal agreements," said Mr Shaheen.

Arthur Andersen was accused by its sister firm of planning a "dramatic expansion" in business consulting in areas such as business transformation and technology integration where Andersen Consulting was the market leader.

Documents issued by Andersen Consulting paint a picture of conflict since the foundation of the two business units in 1989 and make allegations of unfair competition against its own sister firm.

regulators allow planned mergers to go ahead. But Mr Wadia said yesterday he had a clear strategy for organic growth. "Nothing will stop Arthur Andersen having a great future," he said.

Documents issued by Andersen Consulting paint a picture of conflict since the foundation of the two business units in 1989 and make allegations of unfair competition against its own sister firm.

Andersen partners seeking demerger

Continued from Page 1

mergers are set out in the firms' constitutions. If the arbitrator who could take up to a year to rule, allows the breakaway, Andersen Consulting could have to pay compensation running into billions of dollars.

A demerger would mean Arthur Andersen dropping from being part of the biggest of the Big Six accountancy firms to being the smallest, if

regulators allow planned mergers to go ahead. But Mr Wadia said yesterday he had a clear strategy for organic growth. "Nothing will stop Arthur Andersen having a great future," he said.

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FT WEATHER GUIDE

Europe today

Much of Scandinavia will be dry, but some northern parts will have snow, as will Finland and the Baltic states. Eastern Europe will stay dry but remain sub zero. South-eastern Europe and the eastern Mediterranean will have early rain, with spells of sunshine and scattered showers later, but the northern Balkans may have some snow later. North-western parts of Europe will be wet and any remaining snow will turn to rain. The Alps will have some heavy snowfalls. France and the Iberian peninsula will have heavy rain, but it should clear to brighter, showery conditions later.

Five-day forecast

The west and north-west of Europe will stay mild, unsettled and often windy, with a series of Atlantic fronts bringing rain at times. The Mediterranean will also have rain and some thunderstorms. Eastern Europe and Scandinavia will be dry, but snow will return, to be followed by more snow by the weekend.

TODAY'S TEMPERATURES

Location	Temp
Abu Dhabi	Sun 31
Accra	Sun 31
Algiers	Fri 24
Amsterdam	Fri 20
Athens	Sun 18
Bahia	Sun 18
Bangkok	Sun 35
Barcelona	Sun 19
Belfast	Sun 10
Belgrade	Sun 7
Bermuda	Sun 26
Bombay	Sun 20
Brussels	Sun 19
Buenos Aires	Sun 25
Calcutta	Sun 22
Cardiff	Sun 11
Casablanca	Sun 10
Cebu	Sun 26
Dakar	Sun 26
Dallas	Sun 20
Delhi	Sun 19
Dubai	Sun 25
Dublin	Sun 11
Durham	Sun 12
Edinburgh	Sun 9
Faroe	Sun 18
Frankfurt	Sun 11
Geneva	Sun 7
Glasgow	Sun 7
Hamburg	Sun 26
Helsinki	Sun 20
Hong Kong	Sun 19
Honolulu	Sun 25
Istanbul	Sun 11
Jakarta	Sun 32
Jersey	Sun 13
Johannesburg	Sun 25
Karachi	Sun 27
Kuwait	Sun 22
L.A. Palmes	Sun 26
Lima	Sun 28
Lisbon	Sun 15
London	Sun 11
Luxembourg	Sun 11
Lyon	Sun 12
Madrid	Sun 21
Manila	Sun 27
Moscow	Sun 18
Mumbai	Sun 27
Montreal	Sun 24
Muscat	Sun 25
Nairobi	Sun 27
Naples	Sun 22
Nassau	Sun 26
New York	Sun 28
Nice	Sun 28
Nicosia	Sun 15
Ottawa	Sun 11
Paris	Sun 11
Perth	Sun 30
Prague	Sun 21
Rangoon	Sun 33
Reykjavik	Sun 6
Rio	Sun 24
Rome	Sun 16
S. Francisco	Sun 13
Seoul	Sun 9
Singapore	Sun 30
Stockholm	Sun 1
Strasbourg	Sun 4
Sydney	Sun 32
Taipei	Sun 20
Tel Aviv	Sun 16
Tokyo	Sun 15
Toronto	Sun 4
Vancouver	Sun 5
Venice	Sun 8
Vienna	Sun 2
Warsaw	Sun 4
Washington	Sun 9
Wellington	Sun 10
Winnipeg	Sun 2
Zurich	Sun 3

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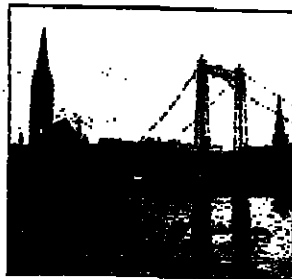
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الرياض 18 ديسمبر 1997



SCOTLAND

A nation prepares
for devolution

Pages 3-5



CHESHIRE

Challenges and warnings
among the successes

Pages 7

REPORTING BRITAIN



EU REGIONAL AID

Interview with the man
in the hot seat

Page 2



INWARD INVESTMENT

Wales now has a strong
components industry

Page 8

Bodies established to oversee urban development in the UK attracted waves of criticism. But time has been a great healer, says Alan Pike

UDCs prepare to sign off with much to show

Crudely painted slogans proclaiming "Undemocratic Urban Development Corporation: Out" are seldom seen on inner city walls nowadays. Most of the walls were reduced to rubble as the UDCs executed their mandate to transform the old industrial heartlands.

But time has also demolished much of the hostility that once prompted the slogan painters. Political tensions in the origins of UDCs, now in their final months of life, meant they were never likely to become the most loved of public institutions; but many are signing off having earned considerable respect.

UDCs were set up in four stages between 1981 and 1993. The early corporations faced frequent denunciation as "unaccountable, unelected quangos". Councils were forced to yield development control powers over large areas of the inner cities to them - inevitably implicating UDCs as agents of the Thatcher government in its frequent battles with local authorities.

Since then, experience has taught lessons to both the UDCs and their detractors. Even the most unapologetic supporters of the decision to establish development corporations acknowledge that initial mistakes were sometimes made: that there was too much faith in the one-dimensional powers of property-led, physical regeneration; and insufficient appreciation of the complexities of rebuilding human communities.

Among the ranks of critics, meanwhile, there is recognition that the UDCs have reshaped and revived huge swathes of derelict inner city land on physical and time scales that are both impressive. Lessons pointing to the need for a rounded approach to regeneration are being heeded - this month's white paper (government policy document) setting out proposals for nine new English regional development agencies (RDAs) in 1999 commits the government to "the integration of economic, social, environmental and democratic elements" of the process.

The unaccountable, unelected quangos of the early 1980s look less alien and fearsome in the more collaborative late 1990s. Today's typical UDC board, with private sector members sitting alongside councillors and representatives of other community interests, is a model of the partnership style that is now regarded as essential for achieving successful regeneration. "Business-led" was hurled at the early UDCs as a term of abuse; when a Labour government now uses the same phrase to describe

its RDAs, it provokes no controversy. UDCs were from the start intended to have a limited life. Three - Leeds, Bristol and Central Manchester - have already been wound up and the remainder of the English ones go in March. Currently in the process of producing their final annual reports, the word achievement occurs frequently as the UDCs abandon modesty to review their activities and pass judgment on themselves.

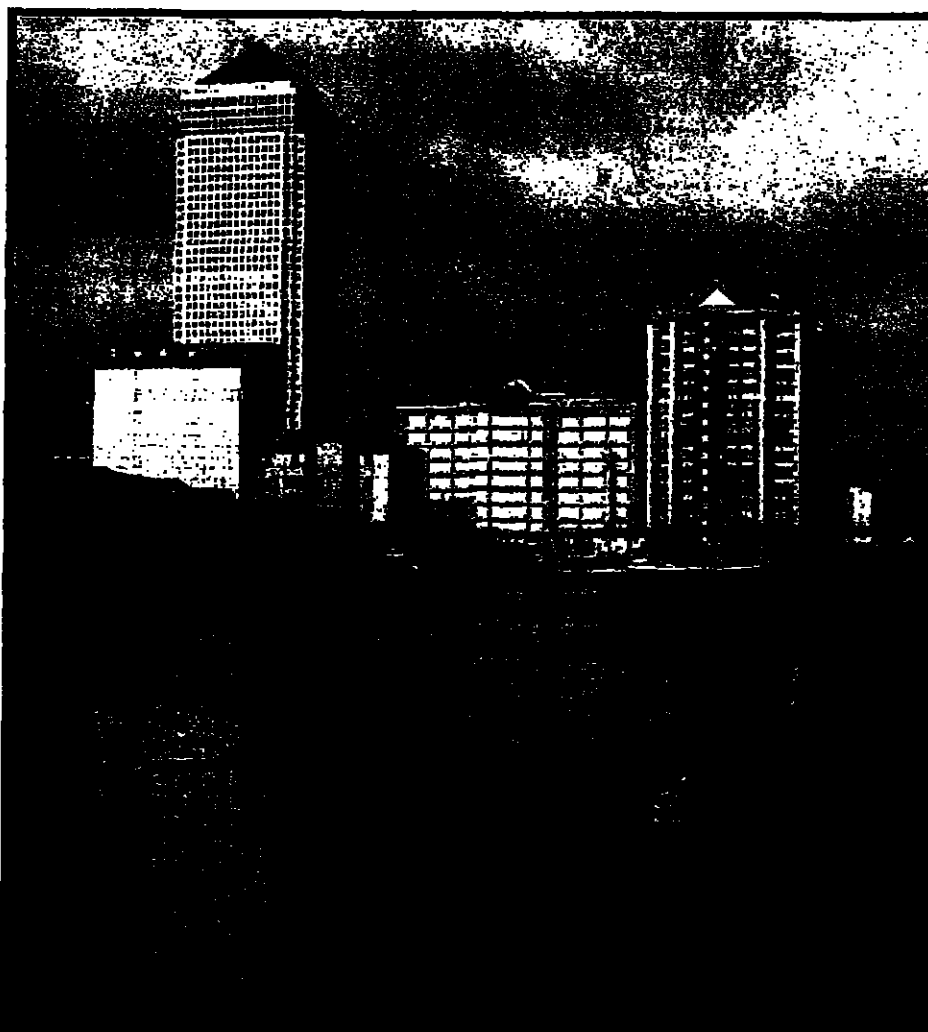
Measured by landscape transformed alone, the term is justified. The 13 English and Welsh corporations have been involved in the regeneration of some 17,000 hectares of land.

As an illustration of what this actually means, Cardiff Bay Development Corporation has been responsible for reshaping around one-sixth of the Welsh capital. Its mission statement is as big as its development area: "To put Cardiff on the international map as a superlative maritime city which will stand comparison with any such city in the world."

Much as they have been involved in small business start-ups, training, and community activities, the large-scale thinking and grand projects suggested by the Cardiff Bay mission statement are the impression that UDCs are most likely to leave on the public memory. There are few corporations that do not have striking flagship schemes to accompany all the more routine road, office and home building that they have overseen.

Again, taking a single illustration - Merseyside Development Corporation's staging of the 1984 international garden festival in Liverpool involved one of Europe's biggest ever land reclamation schemes; the corporation's famous Albert Dock development, where the northern Tate Gallery is now housed, involved the renovation of Britain's largest single group of Grade 1 listed buildings.

By last year, the 13 English UDCs had, according to government calculations, attracted more than £12bn of private sector investment in return for £2.5bn of public sector grant. They are also credited with having created some 187,000 jobs - around 73,000 people now work in London's former docklands, compared with 27,000 in 1981, although argument over the extent to which the immediate locality has benefited will continue long after the London Docklands Development Corporation (LDDC) has been abolished.



Canary Wharf, London (left); Trafford Park, Manchester (above); and Cardiff Bay (below)

LDDC, biggest of the UDCs and one of the first, initially met fierce local opposition. Activists in a part of London renowned for its deep community traditions, abused it for building riverside homes that local families could not afford, and for importing financial services jobs for which they were unqualified. In the early 1980s, relationships between the LDDC and Labour-controlled docklands local authorities were close to non-existent.

Today, as the emphasis has shifted from confrontation to collaboration, Labour councillor Conor McAuley, deputy leader of Newham council and an LDDC board member since 1991, concludes: "A balance sheet of the LDDC's contribution to the area would be a complex one to prepare, but it would show that it has been beneficial."

"The LDDC has been through several regimes since 1981. In the early days, it seemed to almost revel in creating friction. Now it is much closer to the community and the local authorities. Basically, I believe it has been a success. It was resourced to do its job to an extent that the local councils would never have been, and was able to focus single-mindedly on regeneration."

Relationships have improved to the point where Newham councillors are concerned that they may be losing the LDDC too soon. The corporation's regeneration of the former Royal Dock is still coming to fruition, and councillors are unsure whether English Partnerships - designated to take over the LDDC's role in the project - will be able to offer the same expertise.

Prof Patsy Healey, director of the European urban environment research centre at Newcastle University, is - as well as a specialist in the issues with

which the UDCs have been involved - a board member of Tyne and Wear Development Corporation. She, too, takes a positive view.

"We must remember the terms in which UDCs were set up - their role was to undertake a physical transformation. But the Tyne and Wear corporation quickly and successfully linked this physical transformation to wider economic development

and social issues.

"The need to take such an integrated approach is becoming more widely recognised. I hope the RDAs and other successors to the UDCs will carry it forward, setting an overall, regional strategic direction into which regeneration initiatives can fit. The private sector, as well as the public, now recognises the importance of such a strategic approach."

In March, English UDCs will transfer any remaining assets and liabilities to the Commission for the New Towns - an apt choice, since they are themselves successors to the post-war new town development corporations. And, as with the new towns, a final assessment of the UDCs' unignorable contribution to reshaping some of the biggest cities must await the judgment of future generations.

After 11 years of successful business, you should expect some impressive figures.

By the end of March 1998, the original targets set by Government for the Black Country Development Corporation are forecast to be exceeded by 200%.

£1,150,000,000 of private sector investment.

3,774 houses built.

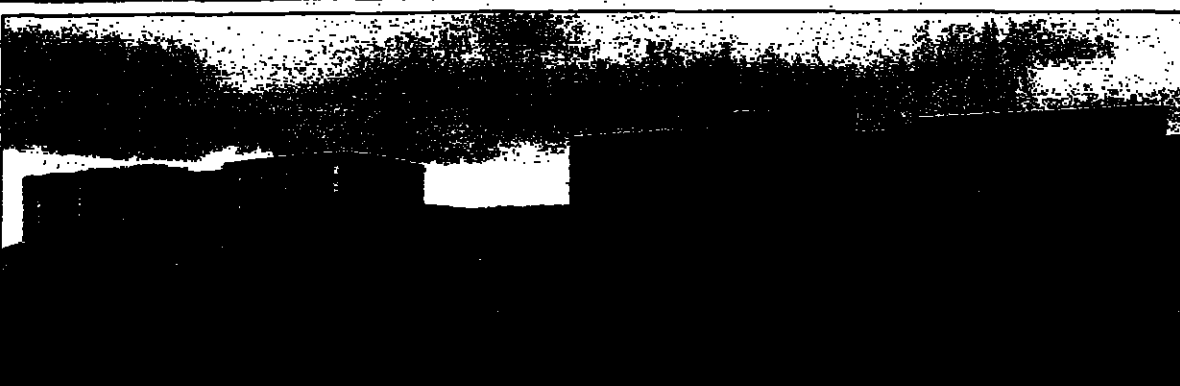
43,000 jobs created.

401 ha of land reclaimed.

1,100,000m² of employment floorspace.

38.6 km of roads.

UDC output measures: cumulative achievements and lifetime targets



Albert docks Liverpool Photo: NTL

	Land reclaimed (ha)		Housing units		Non-housing floorspace (000s)		Infrastructure Roads (km)		Jobs (000s)		Private investment (£m)		Grant-in-aid (£m)	
	To	Life	To	Life	To	Life	To	Life	To	Life	To	Life	To	Life
	31/3/96	target	31/3/96	target	31/3/96	target	31/3/96	target	31/3/96	target	31/3/96	target	31/3/96	target
London														
Docklands	728.4	848.5	19,844	24,036	2,283.9	2,326.8	244.7	284.5	66,683	75,458	6,277.5	7,073.0	1,860.3	
Merseyside	383.2	384.0	2,875	3,544	555.0	755.0	84.0	100.0	16,595	23,357	481.0	684.0	385.3	
Black Country	314.7	400.6	2,914	3,774	826.4	1,096.7	28.3	38.8	15,517	21,440	833.0	1,150.0	357.7	
Teesside	494.4	525.3	1,187	1,403	862.2	470.2	26.1	28.7	10,086	10,212	928.9	1,090.3	350.5	
Trafford Park	151.7	210.8	289	311	572.1	761.3	37.5	52.6	21,083	25,518	1,012.8	1,560.5	223.7	
Tyne & Wear	485.7	517.7	3,639	4,842	844.5	1,146.2	33.2	42.0	23,473	34,043	937.3	1,260.5	338.3	
Bristol	69.0	60.0	676	861	121.0	114.5	8.6	8.3	4,825	4,590	235.0	225.0	78.9	
Central														
Manchester	55.0	35.3	2,583	2,581	138.8	144.4	2.2	2.1	4,944	5,074	372.8	375.8	82.2	
Leeds	68.0	68.0	571	561	374.0	366.0	11.6	11.4	9,066	8,369	357.0	333.0	55.7	
Sheffield	239.8	258.6	0	0	358.2	518.2	12.7	15.0	12,747	17,616	577.2	694.7	101.0	
Birmingham														
Heartlands	75.6	129.1	603	878	165.2	365.9	19.9	37.7	2,253	5,983	174.7	312.2	39.7	
Plymouth	10.6	12.7	0	93	3.0	16.6	4.4	5.0	25	491	0.5	19.2	44.5	
Total	2,978.3	3,448.8	35,175	42,694	6,604.1	8,081.8	511.2	623.9	187,277	232,251	12,167.7	14,779.2	3,919.0	

Cardiff Bay Development Corporation in Wales will continue handling projects until 2000. It has so far attracted £280m private investment, with combined public investment of £489m from CBDC and Cardiff council

Source: DETR

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REPORTING BRITAIN 2

Opinion



Eneko Landaburu: 'Britain has a good administration, one of the best in my field. It has been helpful to us advising about value-for-money concepts'

Regional aid buck stops here

Brian Groom meets Eneko Landaburu, the man occupying one of the European Union's most powerful jobs and who is responsible for a large slice of the EU's budget

Eneko Landaburu, from Spain's Basque country, occupies one of the hottest seats in the European Union. As director-general for regional policy and cohesion, he is responsible for tightening up regional aid as the EU prepares to admit new members from eastern Europe early in the next decade.

It is a powerful role. The structural funds increased dramatically three years ago and now take one-third of the EU's budget. Under the Maastricht treaty, "cohesion" - the narrowing of economic disparities - has equal priority with monetary union and the internal market.

The European Commission, in its Agenda 2000 budget plan, proposes to maintain structural spending at 0.46 per cent of the EU's gross domestic product. This will provide Ecu275bn between 2000 and 2006, of which Ecu15bn is earmarked for new member-states.

"Someone has to pay for that," says Mr Landaburu. The commission plans to cut the proportion of population covered by the regional funds from 51 per cent to between 35 per cent and 40 per cent.

"This is not just because we have an enlargement, but also because we think it more efficient to concentrate funds on the poorest people. It's in line with the policy on competition, that we reduce state aids."

There will be losers - a source of intense concern in the regions. The cash finances things like roads, bridges, telephone lines, training schemes, help for small businesses, and envi-

ronmental protection. Countries must provide matching finance, which creates substantial investment.

The proportion of population covered by Objective 1 - the highest category, accounting for two-thirds of the budget - would fall from 26 per cent to 20 per cent. To qualify, regions must have GDP no higher than 75 per cent of the EU average, a threshold that would be strictly applied, unlike in the past.

The result, according to Mr Landaburu, is that Northern Ireland and the Scottish Highlands and Islands are likely to be among 11 European regions in which Objective 1 status would be phased out. Merseyside would keep it, while South Yorkshire is likely to qualify for the first time. Cornwall is likely to be rejected as too small to qualify - a judgment the county is reluctant to accept. It is pressing to be redesignated.

These likely outcomes are based on provisional data; definitive ones are due early next year. The political battle over who will qualify is expected to continue up to the Vienna summit at the end of 1998.

For Britain, the new Objective 2, covering areas of industrial decline and rural and urban deprivation, is even more important. In the equivalent categories of the current scheme, covering 1994-1999, 24 areas are receiving a total of £3.6bn - more than double what the UK gets under Objective 1.

"The UK, like other countries, will have a reduction in population covered by Objective 2," says Mr Landaburu. "It's difficult to say

how much. The result will depend on the criteria. We want to take more account of unemployment."

UK regions fear they will lose out because the International Labour Organisation joblessness figures which the commission uses put UK unemployment three or four points below the EU average, and because the heaviest British job losses, back in the 1980s may be too long ago to count now.

"It seems to me difficult to change the ILO criteria because there is no alternative acceptable to everybody in the union," says Mr Landaburu.

"We want to decide the areas through a partnership process with member-states, taking specific situations into account. One idea could be to fix a global figure for coverage of a country's population and within this to say we want to discuss the list with you on condition that priority is given to the worst areas, those much affected by unemployment and deprivation."

"At the same time, we must be vigilant. In some countries there may be pressure to include regions for political reasons. We must not have a political list."

Mr Landaburu says Britain's moves towards greater regional government are "in line with what we support. We believe that we need to have a better democracy in Europe, that to strengthen the political level of regions is a good thing, depending on the willingness of each member-state."

That allows local and regional authorities to have a stronger role in implementing EU programmes. Eventually, he wants to hold strategic discussions with regions and to devolve responsibility for implementing EU programmes, including controls and sanctions, to regional level.

But is the regional policy

working? GDP per head in Europe's 10 richest regions is 4.5 times that of the 10 poorest, a gap which Mr Landaburu concedes has not been reduced. Neither has unemployment come down in the poorest regions.

"At the same time," he says, "if we take the poorest countries we have had success. Ten years ago, the four poorest - Greece, Ireland, Portugal and Spain - were at 66 per cent of average GDP. By 1996, the same four were at 74 per cent. This is a spectacular result. The regional policy has been a tool of real convergence."

It works in Britain, too, he believes. "There is impressive use of the money in places such as Merseyside, Wales and Strathclyde, giving them a new hope for the future. It's not only the structural fund money, we

are always co-financing and this has been very positive. "Britain has a good administration, one of the best in my field. It has been helpful to us advising about value for money concepts that I am applying in other countries."

The future thrust of EU policy will, he stresses, be on job creation. "It's not easy. You need a good level of environment, infrastructure and education."

"The commission's proposals allow us to finance the new member-states, maintain a global amount of money for the poorest regions, and the price to pay for these things is well balanced. We are still involved in the weakest regions in the richest countries: it is important for us not to be only in the poorest countries. There is something for everybody."

VIEWPOINT • BY BRIAN GROOM

Regions will need to push for power



The regional development agencies will provide a slow route to elected assemblies. Scotland has shown how to emerge with a coherent plan

Politicians, business people and economic development policy-makers in England's regions should already be planning their new year resolutions. They must decide where they want their future to lie, and go for it. No one else will do it for them.

Ministers argue that more has already been done than ever before to decentralise Britain. A Parliament for Scotland and an assembly for Wales are on the way, as is a city authority for the capital if Londoners vote "Yes" in a referendum next May. The government is loosening the straightjacket on local councils, and has unveiled plans for nine development agencies for the English regions.

Just so. The last of these, however, are something of a come-on. The proposals that have emerged from prolonged cabinet tussles are so limited that the RDAs' powers will have to be beefed up quickly after their inception for them to have a chance of success. Let alone create momentum towards elected assemblies.

Pressure for greater powers is going to have to come from the regions. Whitehall has exhausted itself to reducing the plans to the lowest common denominator. Regional leaders are, however, going to have to improve the quality of debate.

Giles Radice, chairman of the House of Commons treasury committee, said before his MPs began grilling officials on the Barnett formula, which apportions changes in spending around the UK, that their questions were not part of a "backlash"

against Scottish and Welsh devolution. Whatever their individual merits, the rows over Barnett and over alleged poaching of inward investments are, more accurately, part of an incoherent cry of recognition from the English regions that Scottish and Welsh devolution poses a challenge for which they are not prepared.

The argument over inward investment encapsulates it. Do the English regions want Scottish Enterprise and the Welsh Development Agency held so firmly in check that even the comparatively feeble RDAs will be able to compete with them (an unrealistic prospect), or would they rather create agencies powerful enough to match the success of the Scots and Welsh?

The advantages the Scottish and Welsh agencies enjoy go far beyond the ability to produce larger grants from their bigger national budgets. Bob Downes, Scottish business director at Scottish Enterprise, gave the Commons environment, transport and regional affairs select committee an account of the benefits of having a single agency in charge of economic development and training. Scotland's entire strategy has been built on that, at national and local level. The two are inextricably linked. It is difficult, for instance, to build clusters of companies in particular sectors without providing and developing the skills that lie at the heart of those industries.

Yet the RDAs, which will

have to prepare economic strategies for England's regions, including their skills needs, will not have direct control over the 74 training and enterprise councils. This remains with the department for education and employment. The only main areas over which the RDAs will have direct control are social and physical regeneration and regional co-ordination of inward investment (even then the trade department will make decisions on regional selective assistance). In nearly every other area, the RDAs will have to work by persuading local authorities and other departments.

For those who want to see elected assemblies in their regions, the RDAs will provide a slow route. In north-east England there is talk of creating a constitutional convention to press for devolution, like the one which was ultimately successful in Scotland. The lesson is that they should start now.

There were gaps in the consensus created by the Scottish convention: the Conservatives shunned it, the Scottish National party pulled out early, and while small business was represented, the big battalions were absent. But by going with the grain of Scottish opinion, the convention - which mainly comprised Labour and Liberal Democrat politicians, church people and trade unionists - produced a scheme which has been adopted largely intact.

By that method, Scotland emerged with a plan for a parliament which is more coherent, more powerful and better supported than the assembly planned for Wales. It came from below, not by government decree. England's regions should take heed of that.

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REPORTING BRITAIN

No 3

Reporting Britain, the FT's regular report on developments in Britain's regions will next appear on February 18, and then on the third Thursday of each month, with the exception of August and January. Each issue will contain a focus on one or more regions, in which economic, industrial, political and social developments will be analysed. New urban regeneration initiatives and the latest inward investment trends will also be featured, together with case studies and profiles of prominent schemes and individuals. The February issue will include special focuses on: Transport and the regions; Manchester, Cumbria: urban renewal and inward investment.

Comments on this issue, or ideas for future issues, are welcome and should be sent to The Editor, Reporting Britain, Surveys Department, Financial Times, Number One Southwark Bridge, London SE1 9HL. Fax +44 (0)171 873 3197.

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Scotland

Mood is becoming less acrimonious

A change of government and a poll on devolution have helped to put a spring in the nation's step, writes James Buxton

There has been a spring in Scotland's step since the general election in May. The coming to power of a Labour government means that Scots are now being ruled by a party which about half of them voted for instead of by one backed only by a minority.

A few months later came the September referendum on devolution, in which there was a powerful majority for setting up a Scottish parliament and a convincing vote for it having tax-raising powers.

The two events have produced a more relaxed and less acrimonious popular mood. The European Commission's index of consumer sentiment shows that in the second half of this year people in Scotland have become more confident.

The Scots disposed brutally of the Conservatives at the general election, depriving them of their remaining Scottish seats. In the referendum they demolished the theory - dear to opponents of devolution - that constitutional change was only really wanted by a minority of zealots.

The Conservatives deserve much of the blame for the fact that constitutional relations between Scotland and England are to undergo their biggest change since the Act of Union of 1707. The Tories used their UK majority to introduce policies in Scotland opposed by most of its population.

The Tories' trampling over Scottish values came as the ties that have bound England and Scotland were continuing to diminish as the British empire in which the Scots and the English collaborated faded further into memory, and the British state - run from London - became more intrusive.

sense of urgency in addressing the problems of bad schools and poor teaching, while his decisions on implementing student tuition fees are having a disruptive effect on the Scottish universities.

Yet the dominant Scottish Labour party is changing. Although its strongholds in Glasgow and Paisley are tainted with sleaze, senior figures in local government now talk with conviction of the benefits of using private finance to restore crumbling public property.

Mr Dewar can be excused preoccupation with devolution as he presides over the drafting of the bill to establish the Scottish parliament, which should be ready before Christmas. The legislation should become law by the autumn, with elections to the new body taking place in early 1999 and the parliament getting into action by 2000.

The implications of disentangling England and Scotland are beginning to sink in on both sides of the border, and there have been signs of an anti-Scotland backlash as long-standing arrangements come under public scrutiny.

In October, George Russell, chairman of the Northern Development Company, attacked Scotland for being funded too generously and gaining an unduly large proportion of inward investment.

That prompted the House of Commons treasury select committee to examine the Barnett formula under which Scotland's share of UK public expenditure is calculated. It gives Scotland a fixed percentage of changes in the spending of comparable UK government departments.

The mechanism was set up in 1978 so that the question of Scotland's share of public spending should not always be an issue, and had the aim of eventually achieving convergence between expenditure per head in Scotland and that of England.

But Scotland still received



Fishing is still important to towns such as Oban. Photo: Ashley Ashwood

25 per cent more identifiable expenditure per head than England in 1995-96. The formula was applied to a higher base of public spending, reflecting Scotland's greater number of hospitals and universities per capita, the extra costs of far-flung communities and the poorer health of many of its people.

When it was introduced an assessment of Scotland's needs showed that expenditure 16 per cent higher than England was justified, though the starting level for actual spending was set higher at 22 per cent. It is not clear why the Barnett mechanism has not brought about convergence.

But many MPs and economists believe there should now be a new review of Scotland's spending needs. Though this could result in a cut in Scotland's £14.5bn budget - possibly as much as £1.5bn - it would be a harsh UK government that did not phase it in gently.

But Mr Dewar has rejected holding a needs assessment until the parliament is set up, which means that the new assembly could be plunged into dispute with London at an early stage.

Meanwhile, Margaret Beckett, the trade and industry secretary, is trying to set UK-wide limits to how much extra help development agencies can give to inward investors, in addition to regional selective assistance.

PROFILE Sir Ian Wood, chairman of Scottish Enterprise

Forthright views are put in diplomatic language

If Sir Ian Wood has any reservations about the arrival of a Scottish assembly, it is that he fears it could make Scots concentrate too much on domestic affairs at a time when they should be looking outwards.

"If we do that we should be missing a vast opportunity. Instead of 'internationalising' we would be 'internationalising' the Scottish people realise how fast the world outside is changing."

Sir Ian recently became chairman of Scottish Enterprise, the development agency whose mission includes raising the performance of Scottish business. It presides over 13 local enterprise companies (the Scottish version of the English training and enterprise councils) and runs Locate in Scotland, the highly successful inward investment agency.

Sir Ian, who is 55, knows all about internationalisation. He is executive chairman of the John Wood Group, a privately-owned oilfield and engineering services company based in Aberdeen which he created out of the family fishing business in the 1970s. Last year, about half the group's £440m turnover came from overseas operations.

The Wood Group are technology, globalisation and innovation," he says. "They are the same at Scottish Enterprise."

Through the local enterprise companies, Scottish Enterprise provides training and assistance to businesses. The core body in Glasgow concentrates on national programmes such as encouraging the electronics sector to put down deeper roots, nurturing the growing number of Scottish biotechnology companies and helping develop an opto-electronics industry.

Over the last few years, it has co-ordinated a set of initiatives to increase Scotland's low rate of new company formation, which is beginning to show results. Recently it

launched Technology Ventures, a programme aimed at commercialising the discoveries of Scottish universities.

In some ways Sir Ian was a surprising choice for the chairmanship of Scottish Enterprise. His political sympathies lie with the Conservative party, during whose term in office he was knighted.

He served as deputy chairman of Scottish Enterprise under the chairmanship of Sir Donald MacKay, whom the new government asked to resign, believing his views on economic development were incompatible with its own. Initially, Sir Ian turned down the offer of becoming chairman, but Donald Dewar, the Scottish secretary, persuaded him to change his mind.

"Ian has a great sense of public duty, and though he expresses himself forthrightly he is more diplomatic than Donald

MacKay," says an observer. Sir Ian is a man of strong self-discipline; he does not drink alcohol, and he makes maximum use of his time. He spends one week a month outside the UK, plans his diary months in advance, and criss-crosses Scotland indefatigably from his base in Aberdeen. He devotes one and a half days a week to chairing Scottish Enterprise.

Though he is a firm believer in the market economy, he thinks official bodies such as Scottish Enterprise are vital to improving national economic performance. At the time of the interview with the FT he said he "would love to see Scottish Enterprise having a budget twice as big as it is - the government would get it all back in increased tax revenue".

So he was deeply disappointed when, early this month, Mr Dewar cut the organisation's budget for next year by £20m to £45m, though he said the total was £14m more than the Conservative government had planned.

Sir Ian now wants the network of local enterprise companies to become more cohesive and to co-ordinate their activities more closely, an objective he shares with the government. "Setting up the network with autonomous local enterprise companies was a bold experiment which has broadly worked," he says. "But it's now time we had a Scottish football team which plays as one instead of a Scottish skiing team where everyone is an individual."

James Buxton

THE ECONOMY

Time to bring out the numbers

Richard Adams runs into a statistical blind alley as he checks on Scotland's health

A lack of useful and timely statistics makes it difficult to know how Scotland's economy is performing.

Scotland's problem is that most of its economic figures are lumped together with aggregate UK statistics. Working out separate figures for Scotland's gross domestic product, rate of inflation or retail spending is time-consuming and difficult. Now, in the wake of September's referendum to devolve powers to its own parliament, the need for a proper set of Scottish statistics is pressing.

Jeremy Peat, the Royal Bank of Scotland's chief economist, says the Scottish Office has made an effort to enhance the data available. But, he says, there remain a lacunae in the data that should be filled.

"In order for the Scottish parliament to fulfil its powers effectively, it will require improved analysis and an increased need for better microsets of data," Mr Peat says. The new assembly will need figures to be able to act as a lobby for Scotland in dealing with national and European Union institutions. "I would expect the Scottish parliament to debate Scottish interests in macroeconomic policy," Mr Peat says.

One long-standing Scottish grievance is that the country is unfairly penalised by tight monetary policies for the greater inflationary pressures of southern England. What figures are available suggest the country does not

deserve the higher level of interest rates being applied by the Bank of England.

The proportion of the workforce unemployed and claiming benefits is 6 per cent in Scotland, compared with the UK's average of 5.2 per cent. Excluding the burgeoning electronics sector, Scottish manufacturing is underperforming compared with the rest of the UK, while the Royal Bank of Scotland's recently-established housing index shows the rate of price rises in Scotland to be around half the rate in south-east England.

Unfortunately for Scotland, having a Scot as the UK's chancellor of the exchequer has been no help. Gordon Brown ceded control over interest rates to a London-based Monetary Policy Committee (MPC), with one member from the Netherlands and another from the US, but none from Scotland.

"The Bank of England's regional agents do what they can to provide regional input, but that input is very limited," Mr Peat says. The assembly will have the power to meet the MPC and to express views on European economic and monetary policy. But to make a bigger impact it will need to be armed with relevant Scottish economic data. Most current indicators suggest Scotland's economy is performing well, if not running as fast as some other parts of the UK. The

Royal Bank of Scotland's forecast for 1997 GDP is for an increase of 3 per cent, while the Treasury estimates that UK GDP will rise by 3.75 per cent in the same period.

Oil and gas production continues to be a significant sector, with the number of fields in operation at its highest point and output rising. The service sector, with strong performances in financial services and tourism, is also growing. But Scotland's most dramatic success story has been in the electronics industry: the West Lothian region, where most of the electronics industry is based, is poised to surpass Aberdeen, the wealthiest area in Scotland thanks to the oil industry, in terms of growth.

Heavy foreign direct investment in electronics has allowed Scottish exports to continue rising at a time when many other UK sectors have been suffering from the effects of strong sterling. Electronics now account for about half of all Scotland's exports.

Other exporting sectors have not been so fortunate. Exports of whisky suffered a hangover from the strength of sterling, although overseas sales have risen by 50 per cent in the last decade. Agriculture remains a more important sector in Scotland than most of the rest of the UK, with cattle farming hit hard by worldwide bans on British beef caused by BSE, "mad cow" disease.

However, only 4,000 of Scotland's 70,000 registered businesses export goods or services outside the UK. Scotland's most important export market is across its southern border. How the result of a referendum to set up a Scottish parliament will affect that relationship remains to be seen.

Last month Alastair Balfour, managing director of the Insider Group, warned that economic nationalism could provoke a backlash against Scottish companies.

"Devolution is a process accompanied by strong emotions, and it would be unfortunate if the positive aspects were overshadowed by negative sentiment elsewhere," Mr Balfour said.

Cambridge Econometrics, an independent consultancy, said that while Edinburgh may gain from devolution, the rest of Scotland was less likely to receive any significant boost. Research by Grimley, the international property advisers, found that Edinburgh was expecting significant demand for office space as a result. "However, there is only 4,000 square metres of modern open-plan accommodation currently available within the capital."

But another think-tank, the Fraser of Allander Institute, based at Strathclyde University, said devolution would benefit Scotland even if the new body used its powers to raise personal income tax by 3 per cent - if workers did not bid up their wages above the rest of the UK labour market to compensate for the rise.

The new executive will have to deal with the complex issue of the level of central government funding for Scotland. Figures published by the Scottish Office show a fiscal deficit of £7.4bn for the last financial year. Total government expenditure in 1996-97 was £21bn, 10 per cent of the UK spending total for a region with only 8.8 per cent of its population. Tax receipts were £20.5bn, or 8.7 per cent of UK receipts.

The spending total includes Scotland's share of Foreign Office and defence spending. Nationalists argue that UK defence spending is concentrated in southern England, so Scotland's liability should be reduced accordingly. And there is the North Sea oil and gas revenues, not included in the Scottish tax revenues, and privatisation receipts. Last year the two combined may have reduced a "Scottish Public Sector Borrowing Requirement" to £4.5bn.

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REPORTING BRITAIN 4

Scotland

FINANCE

Some wobble while others perform strongly

The sector's morale has been hit in several ways, but all is not doom and gloom. Brian Groom reports

Scotland's banks remain strong and innovative while the country's fund managers, after months of bad publicity, hope the worst may be behind them. "It's certainly better than a year ago in terms of public perception," says Grant Baird, executive director of Scottish Financial Enterprise, which speaks for the financial community.

Performance by some companies has improved. Others are developing specialist niches. In any case, he adds: "The realities were never as good or as bad as they might have seemed."

Morale in parts of the fund management sector was hit when Scottish Amicable, the Stirling-based life company, was taken over by Pruden-

tial, which then transferred the management of £15bn of assets from Glasgow to London. Coupled with management troubles at companies such as the Edinburgh-based Ivory & Sime, this created a wave of uncertainty.

Many executives believe the gloom was overdone, particularly in the Scottish press, but perception is everything when your business is managing other people's money. Two of the three main pillars of the financial community - the life offices and independent fund managers - appeared to wobble.

Finance and business services account for 20 per cent of Scottish gross domestic product and one in seven

jobs. The pillars are: four clearing banks with headquarters in Scotland, which have total assets of £116bn; eight life offices, with more than £140bn under management; and independent fund managers with £44bn under management.

In addition, there is the composite insurer General Accident, based at Perth, merchant banks such as Edinburgh-based Noble Crossart, plus specialists in corporate law, accountancy, global custody, performance measurement and financial information, graphic design, financial printing and public and investor relations.

Banking, insurance and finance employed 280,000 in 1996, according to Scottish Office figures, a fall of 11,000 from the previous year but an increase of 69,000 since 1985. The official figures include some non-financial

activities so the true total is estimated at about 300,000.

The two Edinburgh-based Scottish clearing banks which operate throughout the UK, the Royal Bank of Scotland and Bank of Scotland, have continued to turn in good performances in spite of a scare last year when Standard Life, Scotland's biggest investment institution, put its 32 per cent stake in Bank of Scotland up for sale. In the event it dispersed all but 2.5 per cent around the market rather than selling to a potential predator.

Both have developed an entrepreneurial edge, notably in supermarket banking: the Royal Bank's joint venture with Tesco and Bank of Scotland's with Sainsbury have taken off rapidly in deposits, though it will be some time before profitability can be judged. At Bank of

Scotland, Sir Bruce Patullo will be succeeded as governor next spring by Sir Alistair Grant, chairman of the brewers Scottish & Newcastle - not a career banker, but a figure with experience of the City of London and whose skills would be valuable in the event of any unwelcome takeover bids.

Clydesdale Bank, owned by National Australia Bank, increased pre-tax profits by 22.6 per cent to £95.6m for the year ending September 30, and its first rising chief executive Fred Goodwin has also been put in charge of the group's Yorkshire Bank. Scotland's fourth bank is TSB Scotland, which raised profits by 5 per cent to £81m for 1996, its first full year as part of Lloyds TSB.

It is in Scotland's fund management community, however, that most controversy has occurred. The sec-

tor includes life assurance companies, led by Standard Life with assets of £49bn, and Scottish Widows with £24bn. There are also independent fund managers, the biggest being Baillie Gifford, managing £13bn. Others include Edinburgh Fund Managers with £7bn under management, Martin Currie with £6bn, plus institutions such as Ivory & Sime, Newton, Aberforth, Walter Scott and Stewart Ivory.

Troubles among some companies began late in 1995 when staff defected from Dundee Fund Managers to form Castle International. Dundee was later sold by Bank of Scotland to EFM. EFM's own performance suffered as it absorbed Dundee, which doubled its size. Apart from the Scottish Amicable takeover, this year also brought problems for Ivory & Sime, which lost staff and

£1bn of funds under management before seeking a larger partner.

Critics circled, arguing that the creativeness which built life assurance and investment trust empires in the last century was running dry. The sector had failed to show the growth that created big players in London.

Institutions which were performing solidly felt vindicated this autumn when SFE figures showed funds under management in or from Scotland had grown by 9.3 per cent to £187.8bn in the first half of the year. Even last month's friendly takeover of Ivory & Sime by Friends Provident was seen as strengthening the company.

Outside ownership does not necessarily hold fears: Scottish Equitable, for instance, is prospering under the Dutch company Aegon. Remaining mutuals will

fight for their independence, though.

It has not escaped notice that MAM, held up as the model Scots were failing to achieve, has been taken over by Merrill Lynch. The trend towards global companies creates further uncertainty about the place for players of the size seen in Scotland.

These factors will have a more profound impact than devolution, about which fears are sometimes voiced. Life companies would probably prefer it not to happen, in case it creates uncertainty among English policyholders, but they have been reassured by promises not to tax savings more heavily north of the border. If it is coming, they reason, then they want to see business-friendly candidates. Standard Life is leading the way by allowing staff time off to run for election.

DEVOLUTION

The bare facts of government await flesh

Constitutional matters have dominated the debate, says James Buxton. Little energy has been devoted to studying policy

The momentum carrying Scotland to devolution has slowed since the referendum in September.

It might have been sustained if Donald Dewar, the Scottish Secretary, had speedily announced where in Edinburgh the new parliament was to be sited, as he had said he would. But the government belatedly realised that a decision between three possible sites in the centre of the city and one in the port of Leith was more complicated than it had thought, and nothing is likely to be announced before the new year. It seems unlikely that a new building will be ready for the assembly's opening in 2000.

The drafting of the devolution bill has also proved more difficult than expected, but is now likely to be published before Christmas. In the meantime, little more detail has emerged about what will happen after the parliament comes into existence than was in the white paper - Scotland's Parliament - published in July.

The parliament will control all matters now devolved to the Scottish Office, such as education, health, economic development, law and order and agriculture. Scotland's government will be called the executive, and will be presided over by the first minister.

There will be 129 members of the Scottish parliament, 73 of them elected by the first-past-the-post system and the remaining 56 elected by the additional member system. Thanks to this top-up of proportional representation, the number of MPs a party has will be roughly in line with its share of the vote.

This will benefit the two Scottish parties penalised under the first-past-the-post system, the Scottish National party and the Conservatives.

Labour is likely to win the largest number of seats but would probably fall short of achieving a majority. It might then rule in coalition with the Liberal Democrats. But exactly what the parliament will apply itself to doing when the members take their seats after the elections in the spring of 1999 is far from clear. Political debate in Scotland has been dominated for so long by the constitutional question that little energy has been devoted to the study of policy.

The SNP has long had a comprehensive manifesto of everything it would do in an independent Scotland and has a policymaking machine. The others have yet to deliver their ideas, and the Conservatives are in disarray.

Although there are a number of Scottish policy research organisations, including the left-leaning John Wheatley Centre, there has not so far been a rush of policy papers. Yet, over time,

Scotland is likely to diverge further from England in the way it runs public services. But it will not have control over macro-economic policy, and will find it difficult to make big changes in the way it allocates spending between the three big items in the Scottish Office budget - local government, health and education. The biggest changes could come in areas outside these big items.

The assembly will go on receiving its annual allocation from the treasury in London - currently about £14.5bn. But it will also have the power to levy a 3p in the pound surcharge on the basic rate of income tax, the so-called tartan tax.

Many observers believe the parliament will sooner or later exercise this power to give it a little more flexibility in spending, even though a 3p income tax supplement would not raise more than £450m.

The tax-raising power might be used if the allocation from the treasury were reduced, says Graham Leicester, an Englishman who has moved to Scotland and set up the Scottish Council Foundation, a think-tank.

In the booklet Scotland's Parliament, a Business Guide to Devolution, he writes that it will cost £30m a year to maintain the mechanisms to collect the tax surcharge from those eligible to pay it - people living or working most of the time in Scotland.

The fear that the devolved Scotland will allow councils to push up business rates and levy the income tax surcharge worries businesses. They fear the first will discourage investment and the second will make it more difficult to persuade good managers to move to Scotland. They are also concerned at the range of regulatory powers affecting them which the parliament will have.

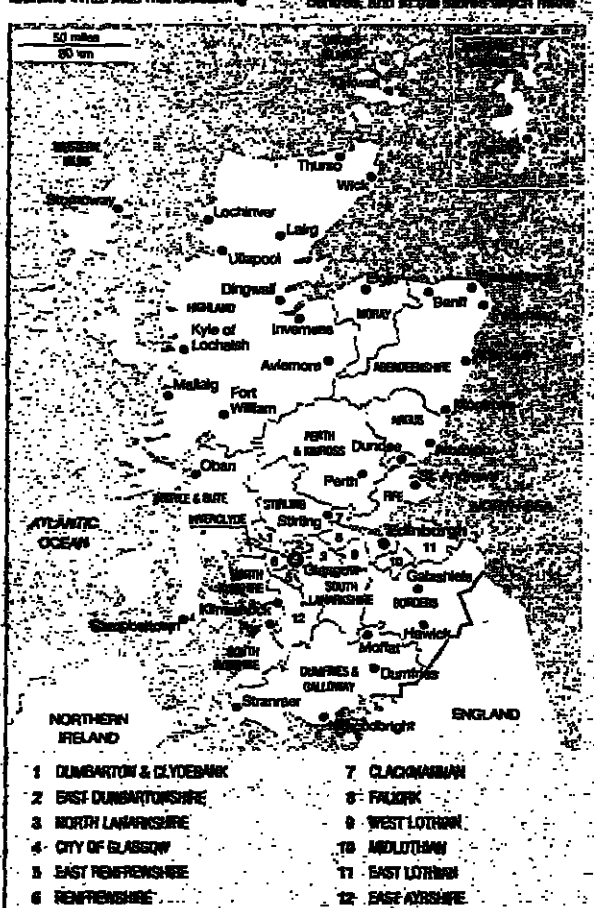
Companies are now beginning to confront the question of how they will deal with the new parliament and explain their case to it. The referendum left them confused and feeling the business community had failed to explain its concerns to the voters.

Many companies are now wondering whether to go on supporting the bombed-out Conservative party or to establish links with other parties. Out of this confusion there has emerged the idea of the Scottish business community forming its own political party to contest the Scottish parliamentary elections.

The consensus at a recent FT business breakfast in Edinburgh was that companies should establish good contacts with the Scottish political parties. "They should remember," one platform speaker said, "that the Scottish parliament won't want to preside over economic failure."

SNAPSHOT OF SCOTLAND

Edinburgh: This historic capital of Scotland was described by Dr Johnson as a city too well known to admit description. It is the country's administrative centre, being the home of the Scottish Office and the headquarters of the Scottish parliament. Most people work in services, especially the large banking and insurance sectors, as well as the legal profession and tourism. What little manufacturing there is concentrates in brewing and electronics.



PROFILE Gus Macdonald, Scottish Media

A new chapter is opening in the life of Gus Macdonald. The chairman and managing director of Scottish Media, which used to be called Scottish Television, gives up his executive function this month and starts playing a broader role in Scottish affairs.

He is to become chairman of the Cairngorms Partnership, a post far removed from the world of Scottish Media in Glasgow, and is also joining the Scottish Economic Council, which advises his friend Donald Dewar, the Scottish Secretary.

The transition comes at a time when Scottish Media's dominance of its sector in Scotland is greater than ever. This year it bought its northern counterpart, Grampian Television, after last year taking over

Changing hats; read all about it!

Caledonian Publishing, owner of The Herald, the Glasgow daily newspaper. Mr Macdonald, a tall man with a grey moustache and a twinkle in his eye, also claims credit for the fact that the company's market value has grown since he became managing director in 1990 from £50m to about £450m.

He has preserved its independence despite being one of the UK's smaller television companies. In 1993 he masterminded a brilliant coup which saw the company retain its licence unopposed with a bid of only £2,000.

Now new possibilities are opening up for the company with the arrival of the

Scottish parliament, a prospect that delights Mr Macdonald. "It's an historic change," he says. "It will give Scots a sense of ownership of what's going on in their country and bring more self-confidence. We will decide for ourselves what we should spend our budget on, and blame other people less for what's wrong."

Devolution will be also good for Scottish Media, he says, because it will give Scotland a stronger identity. Companies will want to have distinct advertising campaigns for Scotland rather than Britain as a whole, and Scottish Media, now with licences for most of the

country, will be able to deliver the television market to them.

The new Scottish assembly and the executive will also generate news which could replace the early evening national news from ITV and its local Scottish news programme. Scottish Television already transmits about 1,000 hours of local programming, the largest of any ITV company in the UK. Mr Macdonald believes this may be about as much as is practicable. "You can lose audience ratings with too much local

programming, but people like watching it and it is very good for building up loyalty."

Gus Macdonald's working life began as a marine fitter and union militant in shipyards on the Clyde. He wanted to be a journalist but began his media career as circulation manager of Tribune, the left-wing weekly magazine. He is a lifelong Labour supporter.

Moving to London, he worked for the Sunday Times newspaper before going to Granada Television as an investigative reporter. He joined Scottish Television in 1985 as director of programmes, later becoming managing director.

Now he has to preside over some of the most passionately fought controversies in Scotland in the Cairngorms Partnership. This is a grouping of landowners, conservationists and official bodies which tries to reconcile the interests of nature and the local inhabitants in this spectacular mountain area. "My advantage is that I come to it with no political baggage," says Mr Macdonald, who enjoys leisure time walking in the hills near Ben Lomond.

But he believes he can cope with the warring factions. "As a journalist you develop an instinct for objectivity when you hear both sides of the argument. They told me it would be only two days a month, which I gave a wry smile."

James Buxton

EDUCATION

A dash for the right ticket

Comparisons between Scottish and English education standards and requirements is unlikely to abate, says Antonia Swinson

"Scotland's education is the best in the world" is a long-held Scots shibboleth which historically has meant that their education was better than that of the auld enemy, England.

However, this comfortable assumption is now coming under harsh scrutiny. A recent international study of nine-year-olds showed Scottish schoolchildren coming ninth out of 17 countries in both maths and science, behind the US and the Czech

Republic. In science, they were beaten by English schoolchildren, who came fifth, though the Scots were one place ahead of the English in maths.

Further up the secondary school, the latest exam results show little improvement over the previous year. Meanwhile it has emerged that the proportion of pupils taking Higher Grade examinations in a foreign language has dropped from 36 per cent in 1975 to 12 per

cent in 1996.

There is currently a maelstrom of debate raging up as far as the universities. A complex set of issues promises to pose the Labour-run Scottish Office with one of its stiffest tests.

Scotland has always had a separate system of education. Children start school at five and have an extra year at primary school compared to English pupils, entering secondary school at 12-plus.

The system is genuinely cohesive: secondary schools are comprehensive and with very few exceptions remain under local authority control. Only 4 per cent of children attend private schools,

compared with 7 per cent in England and Wales.

At 16, children take the standard grade exam, equivalent to GCSE in England. At 17, they take up to five Higher grades. The emphasis is on breadth, with many pupils taking a range of subjects across both arts and science. Over 76 per cent stay on after the age of 16, compared with 46 per cent of pupils in England.

Scotland has experienced far less turmoil in education than English schools, which have faced the challenges of the national curriculum. Scotland has its guidelines for children aged 5 to 14, but within them teachers are

freer to teach their own

material than would be permitted under the national curriculum. The school inspectorate remains in civil service hands, unlike in England; schools are largely self-assessed and set themselves targets. Whereas in England six unions squabble for supremacy, in Scotland more than 80 per cent of teachers belong to the Educational Institute of Scotland.

However, long-postponed reforms of examinations in senior schools, due to be introduced next year, are rekindling controversy. In England able pupils take three A levels at the end of a two-year course when they are 18; their counterparts in Scotland take Highers when they are 17 after a one-year course.

This effectively consists of only two terms - the so-called two-term dash - because the exams are at the start of the summer term. Anyone who gains satisfactory passes in Highers can expect to be offered a place at a Scottish university. These provide four-year degree courses, partly to make up for the lack of depth in Highers.

Most Scottish pupils who stay at school after 16 carry on for another year after doing their Highers at 17. They may sit more Highers, while a few may take the Scottish Certificate of Sixth Year Studies. But if they have already received an unconditional

Continued on facing page

Scotland

GLASGOW

Looking to a brighter future

Business leaders are encouraging a forward-looking policy rather than a hark to the past. Andrew Bolger reports



Glasgow: business optimism in spite of council sleaze allegations

Photo: Tony Andrews

INDUSTRY

Electronics lead from the Glen

Production of semiconductors has been a spectacular success for Scotland. Richard Adams looks at the reasons

On a wet winter evening, a group of accountants crowd into the Cyberia Internet cafe on Hanover Street in central Edinburgh for glasses of wine and an introduction to using the internet. The wine may be from France, but some of the technology they are using is as likely to have come from Scotland.

Scotland has made a spectacular success of attracting and developing its electronics industry into a sector that now employs more than 65,000 and has invested billions of pounds. As a result, Scotland has become Europe's leading centre in semiconductor production, with 6,000 people producing 13 per cent of the world's semiconductor output.

Electronics - which includes the production of goods such as music systems as well as computers - now makes up one-fifth of Scotland's entire manufacturing output and accounts for 13 per cent of the country's manufacturing jobs. Compaq's plant in Scotland, for example, is one of the world's largest production sites for personal computers.

The accountants in the Cyberia cybercafe are more interested in what they can do with this technology, as they are guided through the internet by trainers.

The cafe also houses another new technology industry for Scotland. Realise Web Development may currently employ only 15 staff, but its managing director, Gavin Nicholson, says it is the biggest web site consultancy in Scotland. The consultancy designs and realises company sites for access through the world web, as well as sites for internal use within an organisation.

Its clients include Scottish and Newcastle brewery, a Scottish bank and The Scotsman newspaper. The connection between the massive electronics sector, involving multinationals such as Motorola and NEC, and the small but growing

information technology and multimedia industry represented by Realise, is on two levels. The electronics industry needs the content to make products such as computers attractive; the more people use facilities such as the internet, the greater the demand for microchips, silicon wafers, motherboards and video monitors from the plants of West Lothian and the rest of Scotland.

There has been some concern that the electronics industry, while accounting for over 50 per cent of Scotland's exports outside the UK, is not adding value to the economy. However, that charge will be harder to sustain after the news earlier this month that Cadence Design Systems, a California-based company which produces software used in designing semiconductors, is setting up its largest design centre worldwide at Livingston in West Lothian.

The facility is expected to employ more than 1,500 software engineers by 2002 and is part of an initiative launched by Scottish Enterprise, the development body, to give the Scottish electronics industry as strong a base in software as it has in hardware manufacturing.

Four universities, Edinburgh, Glasgow, Heriot-Watt and Strathclyde, are developing new courses to meet the need for software engineers to work in the Cadence facility.

There has been some concern that the electronics industry, while accounting for over 50 per cent of Scotland's exports outside the UK, is not adding value to the economy. A BBC documentary last year highlighted the low-skill, part-time nature of some of the employment created by the electronics industry. The Scottish Electronics Forum estimates that around 20 per cent of jobs in the sector are temporary because of the cyclical nature of the industry.

The concern is that electronics will follow the oil

production industry, which provided a valuable boost for employment but disappointingly few spin-offs into related industries.

Scottish Enterprise says the experience is unlikely to be repeated by the electronics industry. Jim Porter, of Scottish Enterprise, says that his organisation's aim is to establish more indigenous provision for the industry from within Scotland.

One way of doing this is by providing "turn-key" capacity to attract investors by offering access to a complete portfolio of production facilities within Scotland, rather than just as a source of cheap labour. Doing so will help protect the industry from within Scotland.

A sign of the industry's success is its increased demand for skilled workers and managers. The Scottish-based employers are attempting to identify future skills shortages in areas such as electronic engineering and programming, and work in partnership with universities and the government to develop the workforce that will be needed.

Tony Joyce, of Motorola - which manufactures semiconductors in Scotland - says the industry recognises that it is in its interest to make sure there is a pool of skilled, talented labour in Scotland, and is willing to co-operate to do so. "What some people would be surprised to see was companies actually sitting around a table and agreeing what was needed in terms of skills," says Mr Joyce.

Motorola was one of the companies which helped fund the new Scottish Advanced Manufacturing Centre in Livingston, to provide training for up to 5,000 people from the electronics industry every year. And they will be needed: around 7,000 new jobs are expected to be created within the next three years.

George Bennett, a vice-president at Motorola and chairman of the Scottish Electronics Forum, recently said that regional grants from government to investors from overseas should be tied to the quality and not just the "head count" of the investment. "For example," he says, "if an inward investor is coming into Scotland, he should commit at least to an apprenticeship scheme and fund a skills pipeline that enhances the industry."

The semiconductor industry has also helped develop special higher education certificate and diploma courses in process engineering through the new centre, in partnership with West Lothian College and Napier University. A national microelectronics institute has also been established at Heriot-Watt University.

At the other end of the computer-based industry, Realise Web Development is also suffering from a staff shortage as it looks to expand into higher premises. "Finding the right staff with the right kind of skills is very difficult," says Gavin Nicholson.

There are few more tired clichés about Scotland than the rivalry between Glasgow and Edinburgh. Yet the two cities do seem locked into a see-saw relationship: if the fortunes of one are up, the other looks down by comparison.

Sometimes the tension can be creative. Glasgow's success as European City of Culture in 1990 gave a jolt to the capital's civic leaders, who have since substantially improved Edinburgh's cultural and conference facilities.

However, recent comparisons have been less flattering to the former industrial giant on the Clyde. While Edinburgh's confidence has been boosted by the prospect of a Scottish parliament, Glasgow City Council has been under a cloud of sleaze allegations. Another tight financial settlement has caused Glasgow to warn of redundancies, schools closures and the cutting of library and leisure services.

Although suspension of nine councillors from the Labour party has done little for Glasgow's image, the city's problems are more fundamental than allega-

tions concerning foreign trips.

The disappearance of Strathclyde regional council in the reorganisation of Scottish local government two years ago cut off Glasgow from the tax base of its more prosperous suburbs. The council argues that central government funding does not reflect the extent of social deprivation within the city's reduced boundaries.

Yet Glasgow's business community appears to be taking a remarkably relaxed view of the council shenanigans. Stuart Gulliver, chief executive of Glasgow Development Agency, says: "I wish it hadn't happened, obviously, because it puts the city on the front page for what everybody would regard as the wrong reasons. But, to be fair, I have not yet come across anybody who wants to do business in this city who has even mentioned it, never mind said it has, in a negative effect."

One reason could be that the Glasgow economy is now performing better than it has for decades. The GDA hopes to have attracted 6,000 jobs to the city this year - includ-

ing investment from US employers such as Compaq and Polaroid. Glasgow's stock of jobs has increased for the first time in 20 years, and unemployment has been falling faster than the Scottish and British averages.

Mr Gulliver says: "People tend to look back at the 1980s as the halcyon days of the city's recent economic past. They remember major international events such as the 1988 Glasgow Garden Festival and the City of Culture celebrations and see them as landmark events. They certainly were, and they were important paving devices for the future development of the city."

"But the truth of the matter is that they were large-scale public events during a time when the city's economy was not performing at all well. By contrast, what is happening in the city today shows all the signs of good economic performance."

The GDA believes the city is embracing a "post-industrial" future. "There are jobs here - they're just different kinds of jobs," says Mr Gulliver. "They are not in shipbuilding or making trains - they are in biotechnology, in electronics and software."

Glasgow's claim to be the telephone call centre capital of the UK has been enhanced by thousands of new jobs in the sector, with companies

such as Tesco, Royal Bank of Scotland, BT and Scottish Power all recently locating or expanding in the city.

Retailing has been another significant source of employment. Glasgow's position as the second-biggest shopping centre in the UK, after the west end of London, will be strengthened by the opening in 1999 of the £150m Buchanan Galleries complex, Scotland's largest city centre shopping centre. With stores such as John Lewis, Habitat, Next and Boots, it is expected to create 1,600 new jobs.

Tourism and the business conference sector are also doing well. Domestic tourism increased by 20 per cent last year, more than twice the figure for the UK as a whole. Alongside the Scottish Exhibition Centre, a spectacular new £38m conference centre - designed by Sir Norman Foster and affectionately known as the Armadillo - allowed Glasgow to host a conference of 3,000 American travel agents in September.

David Nelson, of the consultancy EC Harris, says: "Hotels in Glasgow have witnessed a rejuvenation, with the Hilton opening five years ago, the Malmesbury chain recently completing an extension to its Glasgow flagship on West George Street, and the Holiday Inn Garden Court increasing its

capacity in West Nile Street."

The regeneration of the neglected south bank of the Clyde was given a fillip last month when the Millennium Commission awarded £35m towards a £72m national science centre on the derelict Glasgow Garden Festival site at Pacific Quay. It is expected the new Scottish headquarters of BBC Scotland will also go there, providing the nucleus for a possible "media park".

None of these positive developments can conceal the extent of poverty and deprivation remaining in the city, often found cheek by jowl with designer restaurants and shops. Peripheral estates are blighted by high levels of ill-health and drug abuse.

The GDA has developed a pioneering project, Glasgow Works, which provided paid work, vocational training and personal development for 400 long-term unemployed people - 62 per cent of whom obtained work.

Mr Gulliver says: "Glasgow has 25 per cent of Scotland's unemployed, and 30 per cent of its long-term unemployed, so the problem is concentrated. We are determined to get welfare-to-work to work for us in this city. Crack the problem in Glasgow, and you crack Scotland."

THE HIGHLAND AND ISLANDS

It's getting tougher at the edges

This sparsely-populated region is having to face up to a round of cuts in finance and services, says Andrew Bolger

The Highlands and Islands region, after enjoying several years of sustained economic uplift, has recently encountered some turbulence.

The recent decision by British Airways to transfer flights between Inverness and London to Gatwick instead of Heathrow caused widespread dismay in the region, which fears it could damage both business and tourism.

In spite of lobbying from Highland Council, Highlands and Islands Enterprise (HIE) and even the Scottish Secretary, BA refused to budge. The service has now moved to a BA franchise, Max Airlines, using smaller aircraft.

Iain Robertson, chief executive of HIE, says: "It is one of these blows that you don't expect. It is a setback for an area that is on its way back."

Another blow to confidence has come from the impact of local government reorganisation on Highland Council, which has complained that it is underfunded because the cost of providing services in a sparsely-populated area is not sufficiently recognised.

Continuing budget cuts have forced the council to shed 500 jobs in the past two years, mostly by voluntary

redundancy, and it has recently started consultations over the closure of nine primary schools.

The Highlands and Islands also faces the loss of grants from the European Union after 2000. Since 1992, it will have received about £242m after being accorded Objective 1 status, the most needy category. The EU is determined to tighten the criteria of its structural funds and will limit Objective 1 status to areas where GDP is below 75 per cent of the European average.

The GDP of the Highlands and Islands is now about 80 per cent of the European average, and the area was perhaps fortunate to secure Objective 1 status last time. But HIE and the area's seven local authorities have formed a European partnership to lobby for continuing Objective 1 funding on the basis of its sparse population.

The Highlands and Islands covers half the land mass of Scotland, yet includes only about 7 per cent of the population - 370,000 people. As the partnership's submission says, it is "an area larger than Belgium, containing only one-third of the population of Brussels".

Special arrangements are

being made within the reformed Objective 1 funding for the "northern rim" of Finland and Sweden, which has a population density of only eight people per square kilometre. The partnership argues that the Highlands and Islands should also be included in this "northern rim" category since it has a population density of nine people per square kilometre.

Mr Robertson says: "This is not a faint hope. We have 100 inhabited islands. If you have an Objective 1 scheme, surely it should be applied to an area which has the problems of ferries, transport, communication? That's the kind of support which island communities richly deserve."

However, these challenges should be seen against a background of continuing economic and cultural renaissance in most parts of the Highlands and Islands. The HIE's annual report records the creation or retention of a record 3,745 jobs last year. The birthrate of businesses has risen to 3.4 per thousand of population - well above the Scottish average of 2.5 per thousand.

A survey by HIE and the Scottish Council Development and Industry showed that manufactured exports from the area - excluding whisky and oil activity - had more than doubled since 1991.

Fraser Morrison, chairman of HIE, says: "Exports from Scotland at large have increased significantly in

recent years, as a result of many major inward investments, but what is particularly encouraging is the fact that our exporters matched that Scottish growth level - largely through the activities of a diverse range of small businesses. This diversified base to the economy renders us ever less susceptible to individual market changes."

Oil rig fabrication has been one of the most cyclical of the area's industries, alternating between boom and bust in the 1970s and 1980s. However, Barmac has recently seen a resurgence of orders at its yards at Nigg, in Easter Ross, and Ardersier, near Inverness. European funding supported an £8.2m upgrade of the Nigg yard so it could compete in the growing market for floating oil production systems. The company has just announced it will take on 100 apprentices, and promised to ensure the rest of its workforce could obtain vocational qualifications.

Tourism remains central to the economy of the region, providing 20,000 jobs - one in eight in the north of Scotland. The redevelopment of the village of Aviemore has been identified as a key objective by HIE. There has been bitter controversy over plans to build a £25m funicular railway up the nearby Cairn Gorm, one of Scotland's highest mountains.

The Scottish Secretary said the railway, which

would replace chairlift pylons, would benefit the Highland economy and strengthen tourism. However, the Royal Society for the Protection of Birds and the Worldwide Fund for Nature, continue to fight the proposal in the courts on environmental grounds.

The HIE hopes to reduce low-season unemployment by developing "cultural" tourism - such as the study of the Gaelic language, history and archaeology. Arts festivals are supported throughout the region, which continues to benefit from recent films such as Braveheart and Rob Roy. It is hoped the creation of the Scottish Screen agency will increase the level of film-making in the area, and thus generate further tourism gains.

One of the biggest boosts to the area's cultural self-confidence came last year with an award of £33.5m by the Millennium Commission towards a long-awaited University of the Highlands and Islands. The aim is to forge 13 existing educational institutions into a collegiate, federal university by the year 2001.

Mr Morrison, who chairs both HIE and the board of the UHI, said: "We anticipate a situation where the outward migration of the most talented, long a characteristic of every Highlands and Islands community, is a thing of the past."

PROFILE

Mr Motivation heads a work taskforce

Ian Robinson, chief executive of Scottish Power, might be thought to have an obvious motivation for agreeing to chair the government's Scottish New Deal taskforce on welfare-to-work - his company will pay £317m in windfall tax to help fund the scheme.

But Mr Robinson, 53, plays down any such connection.

"We paid a lot of windfall tax and that was quite an issue in our minds," he says. "But that issue is behind us; it is one-off, and in life you have to look forward."

Instead, Mr Robinson explains his decision to lead the taskforce by pointing to Scottish Power's longstanding commitment to training and community involvement, which has earned the company plaudits - and business - from the trade union movement.

Since privatisation in

1991, Scottish Power has reduced the workforce in its core business by half.

To help motivate staff, the company established open learning centres for employees and their families. The company now operates 41 centres in its areas of operations - Scotland, Merseyside, North Wales and the south-east of England. They offer 700 programmes ranging from languages to vocational qualifications, diplomas and degrees.

Last year, in partnership with trade unions, the company launched Scottish Power Learning, which offers training places to the unemployed. The initial target was to create 300 training places for the jobless in Glasgow and Liverpool, at an annual cost to the company of £2m. Already 200 places have been filled and some trainees have secured full-time employment.

Mr Robinson said: "One

fellow told me 'I fell on my feet. My pals used to deride me for working; for coming off the [welfare] benefit - now they're all trying to get on to it'."

"If you go out and talk to these fellows, you just see the fantastic motivation it has had on people. On some of the programmes, like the call centre and information technology training, virtually no one has finished the course - because they have all got themselves out and found jobs."

"I use this word, they're 'dressed' for work. They are really motivated and have got great enthusiasm and things to offer employers."

An unexpected bonus was the effect on Scottish Power employees who participated in these programmes. Mr Robinson says: "They really feel good that they are doing something for this disadvantaged group - and they have found some

terrible people."

This community involvement has not prevented Scottish Power from making some shrewdly-timed acquisitions.

Two years ago, the company won a fiercely-fought battle for Manweb, the regional electricity company covering Merseyside, Cheshire and North Wales.

Last year it took over Southern Water, which supplies Kent, East and West Sussex, the Isle of Wight and part of Hampshire.

Now, as one of the leading multi-utility companies, Scottish Power is poised to benefit from the forthcoming deregulation of the electricity and gas markets.

Mr Robinson's role in the New Deal taskforce, combined with Scottish Power's longstanding commitment to a partnership approach with

its unions, may have helped the company to beat 16 other companies to become the Trade Union Congress's exclusive energy supply partner.

Having already signed a similar deal with the Automobile Association, Scottish Power will now be given the opportunity to sell gas and electricity to the TUC's 7m members. John Monks, general secretary of the TUC, says Scottish Power was "a well-regarded employer with a good track record".

Mr Robinson, who comes from Middlesbrough, says Scottish employers have so far shown "great enthusiasm" towards the welfare-to-work proposals.

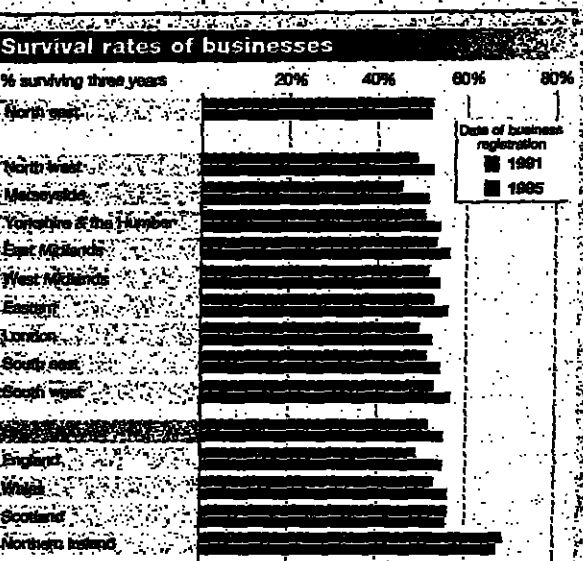
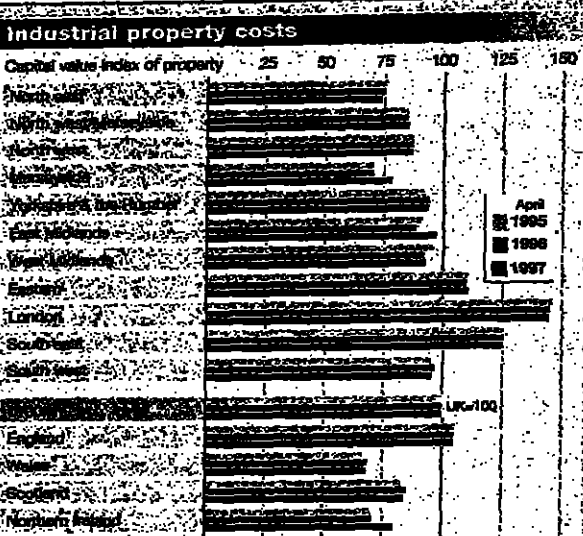
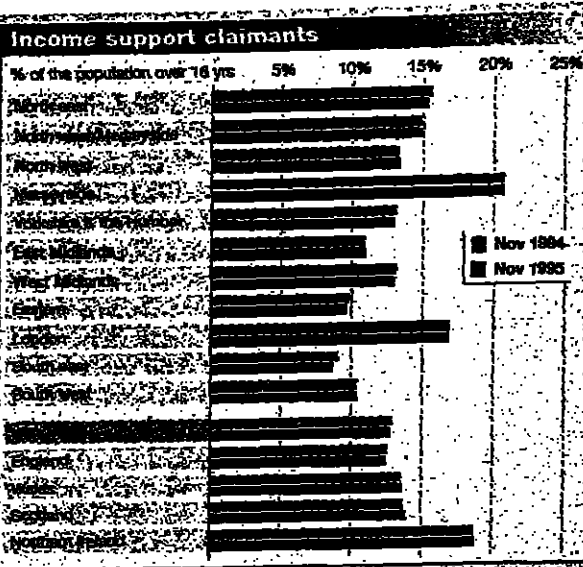
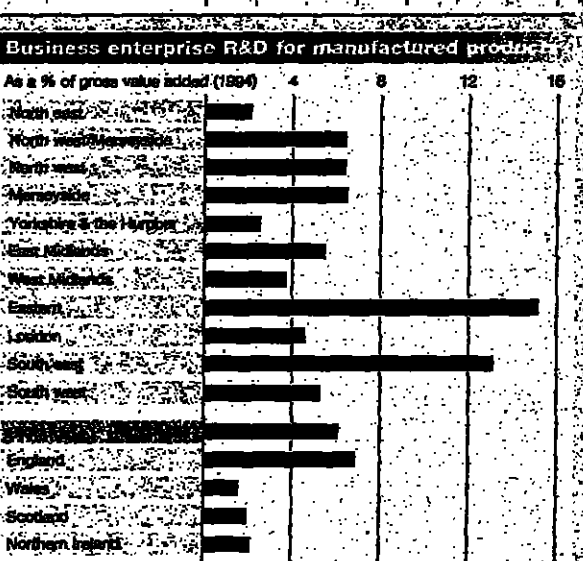
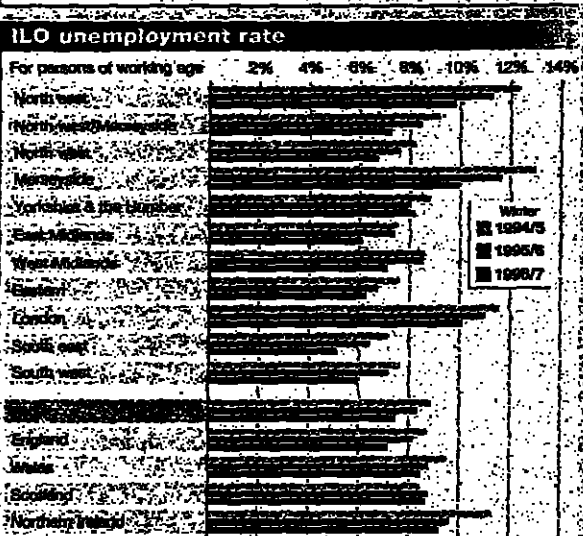
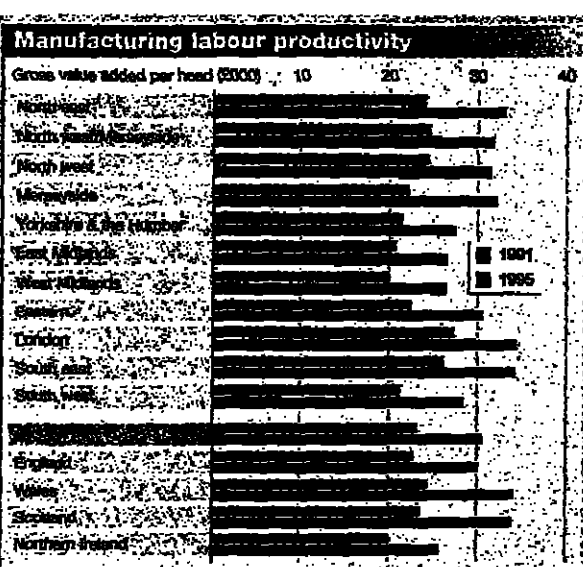
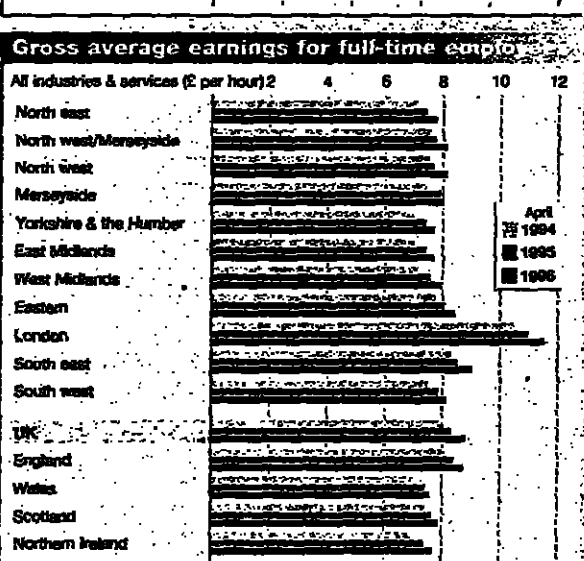
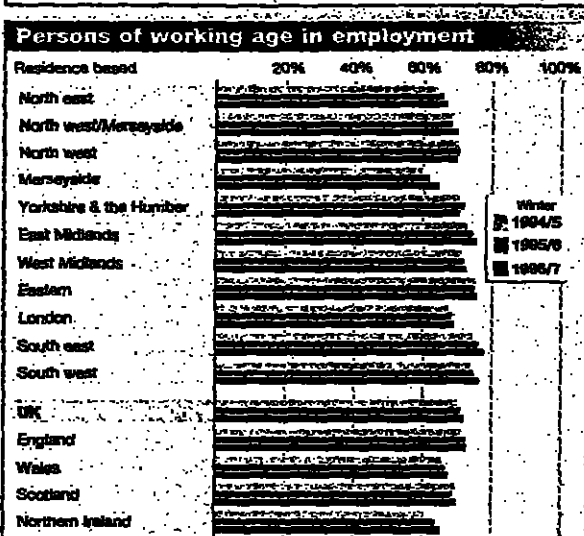
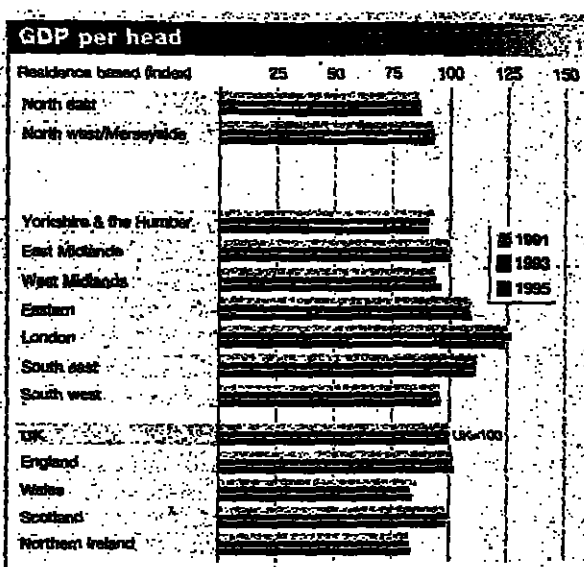
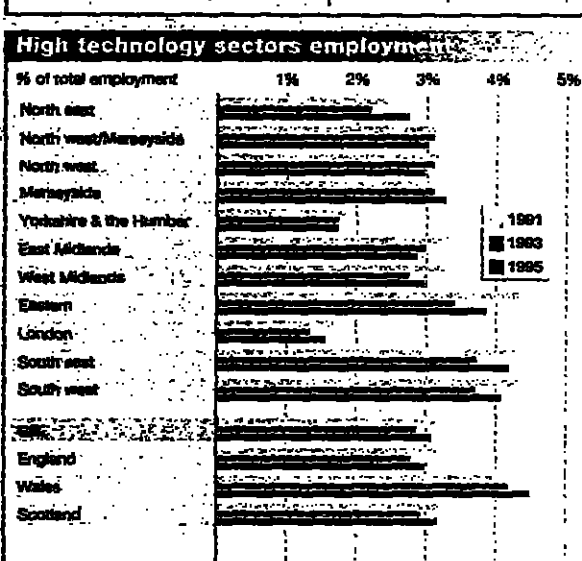
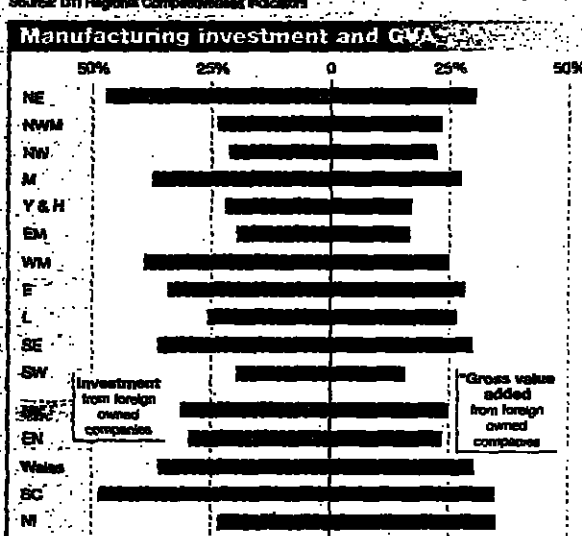
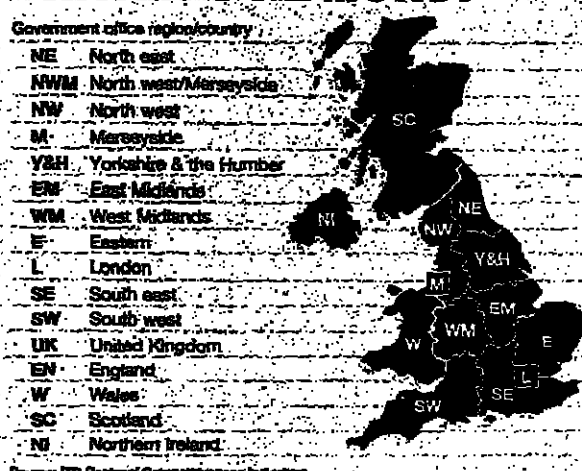
He says: "Scotland is a much smaller society; we are closer-knit - and things can be done because we know each other well. Lines of communication are shorter."

Andrew Bolger

REPORTING BRITAIN 6

Around the regions

HOW COMPETITIVE ARE BRITAIN'S REGIONS?



URBAN RENEWAL

Now Railtrack branches out

Commuters may blanch at the mention of trackside trees, but Richard Wolffe discovers that wood is now good

It sounds enough to make weary commuters want to cancel their season tickets. After years of hearing rail authorities blame "leaves on the line" for train delays, Railtrack - the company now responsible for the upkeep of the UK's railways - is planning to create new woodlands alongside some of the busiest lines in Britain.

Beside a one-mile stretch of railway, on the line linking Clapham Junction and Gatwick airport in southern England, Railtrack aims to plant trees on embankments, derelict land and nearby parks. The project, managed by the National Urban Forestry Unit (NUFU), is designed to regenerate the inner-city environment as well as making rail journeys more attractive.

The project is a stern test for the unit's claims that trees can improve the quality of urban life, while at the same time allowing the trains to run on time. Last month, Antoine Hurel, chief executive of Connex Rail which runs some of the services in southern England, condemned the British love affair with trees for train delays, and urged Railtrack to cut down more trees near rail lines.

"The whole issue of leaves

shopping centres. To plant trees in a hectare of land costs less than £10,000, according to the NUFU.

Now the unit is in talks to improve the environment around the Greenwich peninsula in south-east London, to establish a green barrier between the government's huge Millennium Experience exhibition and nearby housing.

With a small government grant of just £250,000 a year - and a turnover of less than £2m - the NUFU attempts to convince the private sector that it can improve the value of its land by planting trees. Developers may be more attracted to land with trees, while landlords can also use trees to improve drainage from industrial land or even to reduce heating bills by sheltering buildings.

Millennium Commission funds have proved a substantial boost for this green type of urban regeneration. In the Black Country, north-west of Birmingham, the commission has awarded £4.2m to plant 2m trees in the region by 2000, in a separate NUFU project.

But the use of humble trees to regenerate land is not confined to urban areas. Last month, the commission also awarded £6m to an ambitious scheme to transform derelict land once used for coal mining in the Midlands.

The funds will be used to build a visitors' centre at the

National Forest, the first new forest of its size for 1,000 years. The forest is a government-aided project which aims to cover 200 square miles of Leicestershire, Derbyshire and Staffordshire with trees, converting former coalfields as well as farming land. By 2005, it aims to plant the bulk of its trees, covering almost one-third of the region.

Without the funds to own any sizeable tracts of land, the forest's leaders must convince the private sector - as well as organisations in the public sector - that the forest makes commercial sense. At its heart is a tender scheme, where landlords compete for government grants as long as their new woodland offers public or environmental benefits.

Susan Bell, chief executive of the National Forest Company, says: "This area was incredibly badly hit by the closure of the deep mines - which cost 10,000 jobs - and the decline in manufacturing. It is not only physically battered, but also socially and economically battered."

"We are seen very much as the lynchpin for attracting inward investment, through bids for public money and through the improvement of the area. We can help to bring in higher quality investment, offering better jobs, not just distribution centres. It is a better environment for staff and for the top executives, and the

forest can prove very important in the decision-making process about where to locate."

Two years after its launch, the forest covers more than 740 hectares with 1.6m trees, including urban forests in Burton upon Trent and Swadlowcote.

However, the scheme has been struggling to cope with the rising price of land in its region, where the market in farmland has increased by up to 40 per cent since 1995. The forest is lagging behind its own ambitious targets by 125 hectares, as its £2m budget is squeezed by the higher cost of converting farmland into forests. The company is now drawing up a revised business plan, but insists that it will not lower its aims.

"We have to use mechanisms that we would not have dreamed possible - such as the Millennium Commission bid, urban regeneration funds, or funds from the new landfill tax. But we do not in any way wish to reduce our targets," Ms Bell says.

One of the things that has surprised us is how the forest has grown in importance, and how it can bring economic regeneration to this area. Now the forest is used in literature sent out to attract inward investors. Even in the housing market, being at the heart of the National Forest is perceived as making a difference."

Bath pulls the plug on traffic

Bath is planning a radical experiment in town planning which will give priority to pedestrians, cyclists and public transport. The local council is considering installing high tech gates at two points in the city which would prevent access to all vehicles other than local buses.

Other measures include a 20mph speed limit, closure of two city centre car parks, the removal of on-street parking, and the closure of the famous Pulteney Bridge to all but emergency services.

London voted best

EU company executives have voted London as Europe's best city for business for the eighth successive year. Hasley and Baker's European Cities Monitor 1997 survey puts London way ahead in the opinion of 500 leading European companies. Paris came second, followed by Frankfurt.

The criteria used to make the assessment were: easy access to markets; quality of telecommunications; language spoken; office space availability; and best internal transport.

Investment to fall

Financial crises in Asia have led economists to cut their forecasts for Britain's inward investment next year by up to

25 per cent. Nigel Pain, of the National Institute of Economic and Social Research, says: "On our economic model, we expect inward investment to fall next year by at least 23 per cent, and we will revise that figure in January, probably by 2 percentage point or more."

Mr Pain and his colleague Ray Barrell study inward investment closely, and this year, they say, foreign direct investment, including mergers and acquisitions, will be £27.3bn.

Their findings come as there are fears that Hyundai, the Korean conglomerate, could be forced to delay its £3bn investment in Scotland, risking 3,000 jobs, after the recent collapse of the Seoul stock market and the country's currency.

More shops planned

Centros Miller has unveiled plans for a 118,000 sq ft shopping centre in central Wrexham. The developer has submitted a detailed planning application to the north Wales town's council, which selected Centros as its preferred developer for the scheme.

The proposed scheme comprises two anchor stores of 35,000 sq ft each and six

smaller units of between 2,350 sq ft and 3,200 sq ft.

Homes challenge

West Sussex County Council is challenging a government decision to force it to allow more homes to be built. The government has issued a directive to the council requiring the planned level of new housing in its structure plan to be raised from 37,900 to 50,700. The council is applying to the High Court for a judicial review of the decision.

Room to improve

The most deprived areas of England have failed to improve since 1991, despite substantial urban regeneration funding, according to a government consultation paper, Regeneration Programmes - The Way Forward.

The paper looks at options for a future regeneration programme. These include targeting resources on the most needy areas or combining assistance for the most deprived areas with grants awarded to competing partnership projects. Alternatively, regions could determine which authorities get funds.

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Cheshire

Challenges and warnings among the successes

The city of Chester has come to rival Manchester as a financial and business services centre. It is an example of how the area has adapted as traditional industries declined, says **Sheila Jones**



Cheshire stands out among the counties of north-west England for its success in restructuring its economy as traditional industries have declined. The county, once heavily dependent on manufacturing, defence and engineering, has become a magnet for expanding sectors such as distribution, leisure and business services. Dynamic growth centres such as Warrington, Macclesfield and Chester have underpinned the shift to a relatively strong and diversified economy. But there are notes of caution, and there are challenges for Cheshire as it seeks to maintain buoyant growth rates while also preserving and improving its environment. Cheshire is a county of outstanding natural beauty, but increasing demand for commercial and industrial space, coupled with a rising

population, are putting pressures on Green Belt land and on already congested urban centres.

The county has outperformed the UK average in recent years in terms of low unemployment, output growth and average incomes. The county is likely to achieve cumulative output growth of 15 to 17 per cent between 1994 and 1999 against 13 per cent for the UK as a whole, according to the Henley Centre for Forecasting.

Unemployment dropped to 4 per cent in September against 5.9 per cent for the north-west and 5.2 per cent nationally. However, economists expect employment to continue to grow at a slower pace than output growth, as manufacturing continues to decline. Cambridge Econometrics is predicting output growth of 2.7 per cent a year up to 2010, while it expects employment to grow by 1.2 per cent a year.

Just over 22 per cent of the workforce is employed in manufacturing, which is dominated by

chemicals and pharmaceuticals; 23 per cent are employed in distribution, catering and hotels; 18 per cent in financial services; and 20 per cent in public administration, education and health.

New jobs are expected to come primarily from service industries, which have expanded rapidly in recent years. David Kern, chief economist at National Westminster Bank, points to the "unusual strength" of catering, leisure and business services.

Between 1981 and 1991, retail catering and leisure activities grew by around 35 per cent. Financial and business services saw "a massive 104 per cent rise", double the national rate of increase.

Chester, the county's "capital" has come to rival nearby Manchester for its concentration of financial and business services. The sector increased its workforce in the county overall from 60,800 to 68,900 between 1981 and 1995, and it has continued to expand in Chester and Macclesfield in particular.

Services as a whole employ just over 70 per cent of Cheshire's workforce.

Warrington, which lies at the centre of the county's transport network, has grown into the distribution and warehousing capital of the north-west,

if not the UK. Among the biggest local operators, Safeway, the stores group, serves the north of England and the north Midlands from its Warrington site. Distribution and service industries combined employ more than one-third of Cheshire's workforce.

National and global companies are drawn to the county by factors such as skill and educational standards, the quality of life, and location. About 20 per cent of Cheshire's top 500 companies are owned by non-UK parents, predominantly from France, Germany, Ireland, the Netherlands and the US.

Transport links are dominated by four linked motorways, providing north-south and east-west road access. To the east, Cheshire backs on to Greater Manchester and its airport. Rail links converge at Crewe to the south.

Yet while the county enjoys higher levels of affluence and better prospects than many other regions across the UK, there is disquiet on several fronts.

The pace of growth in parts of the economy has raised concern about the implications of overheating, and political battles lie ahead over future development. The Labour-led county council, eager to preserve Green Belt

but reluctant to choke off growth, is proposing to restrain development in towns including Warrington and Chester.

At the same time, there is concern that economic growth is not reaching all parts of the county. While incomes for the top fifth of individuals rose by 49 per cent between 1979 and 1991,

incomes for the bottom fifth rose by only 3 per cent. To the north and west of Cheshire, manufacturing employment continues to decline, and these less central areas are falling to attract new and growing industries.

The county is trying to address the issue with training initiatives for low-skill areas, and it pledges in its latest economic strategy statement to try to extract "the maximum grant aid from European programmes". Parts of the county have Objective 2 status for EU regeneration funding. But past development indicates that new and growing employers want to operate from areas of established success,

where skills, transport and other services are readily accessible.

A further challenge for the county will come next year with the loss of Warrington and Halton, which become unitary authorities under local government reorganisation. Many of

Cheshire's biggest employers, including ICI and Zeneca, will be lost to these new authorities, and the county will become less export-oriented. The largest concentration of employers in the county's top 500 companies is in Warrington, Halton, Chester and Macclesfield. Nearly 60 per cent of the top 500 are exporting companies. The remainder of the county will become dominated by small and medium-sized enterprises.

John Collins, leader of Cheshire County Council, believes the county will have to pay special attention to the needs of these small and medium enterprises because of their greater vulnerability to economic instability and to more local problems such as access to funding for expansion, late payment of debt and the costs of implementing national legislation.

Mr Collins believes, that despite forecasts of continuing strong growth, Cheshire cannot be complacent. "There are only two regions in the UK that are performing better than the European average, and the north-west is not one of them," he says. "Cheshire is one of the better parts of the north-west, but it is still not in the top flight in Europe."

LOCAL GOVERNMENT

Change likely to prove expensive

Although reorganisation will see the county's population fall, services have to be maintained. **Alan Pike** reports

There has been much talk this year about "new Cheshire". This is not a marketing promotion, but a description of the radical change that local government reorganisation is about to bring to the administrative and political shape of the county.

Next spring, the districts of Halton and Warrington will cease to be part of Cheshire County Council's responsibilities and become all-purpose unitary authorities in their own right, taking over front-line, expensive activities including education and social services.

In Scotland and Wales, all local government services are now provided by unitary authorities. But a review of English local government produced a piecemeal outcome. Some big towns and other urban areas that were formerly parts of counties will, like Halton and Warrington, gain their "independence", while others will remain within a two-tier structure.

Nationally, the review process led to most county councillors arguing for retaining two-tier arrangements and district councillors favouring unitary authorities. Cheshire was no exception, with the county opposing change and warning of negative financial and other consequences.

The county council will not finalise its 1998-99 budget until February. But it has estimated that reorganisation could increase the average "new Cheshire" household's council tax bill by about £100. And, following this month's government announcement of 1998-99 grants to local authorities, the county is also warning of serious cuts in services.

"New Cheshire's" population will decline from around 980,000 to 868,000 with the loss of Halton and Warrington. Although the reconstituted county council will employ fewer staff, it will have to provide the same range of services as now, and believes it will be disadvantaged in the distribution of government grant to pay for them.

"It has to be said that the worst fears the county council had about the likely outcome of local government reorganisation are coming true," says Paul Findlow, Conservative leader. "But the fact that we were right is no consolation to the thousands of individuals who face higher bills for poorer services."

Until last May's council elections, no single party had a majority on the county council, which was run by an unusual Conservative-Liberal Democrat alliance. Since May, Labour has

enjoyed a brief period of outright control. But the county will revert to being "hung" when Halton and Warrington representatives leave it in the spring - and, with the loss of the two urban areas, it will become far more difficult for Labour to regain control in the future.

But if next year's reorganisation is being viewed with a degree of apprehension in Cheshire county hall, there is a more positive spirit in Halton and Warrington as they prepare to launch their unitary councils.

John Gartside, leader of Labour-controlled Warrington, is convinced that the reorganisation will bring many benefits. "Counties have become too small for strategic planning purposes," he says. "I see unitary authorities that can provide services close to their electorates, combined with a stronger regional dimension, as the way forward."

Warrington council moved outside the conventional local government management network in its search for a chief executive to set up and run the unitary authority.

Steven Broomhead, for the past three years principal of Warrington Collegiate Institute who has always worked in the education field, has been appointed.

He says he was cheered at a meeting of local small business representatives when they learned that he came from outside local government. Mr Broomhead gained a reputation for bringing a clear business focus to his duties as a college principal. As chief executive of the unitary council he will be the town's biggest employer, and says he wants the council to both learn from business - particularly in areas such as customer care - and encourage its continued investment in Warrington.

Warrington council already has a positive reputation for its involvement with business. The authority stages the successful annual Business Connections exhibition - an important inward investment showcase for the north-west - and is currently involved in the development of an International Business Centre in the town.

A particularly striking demonstration of the Labour council's commitment to partnership with the private sector came recently when its economic development unit - which promotes a range of overseas trade missions among its business support activities - was admitted to membership of the Confederation of British Industry.



Chester benefits from being a significant tourist attraction, but it has also become a leading financial and business centre

Photo: Ashley Ashwood

BUSINESS AND FINANCIAL SERVICES

Quality of life is key factor

Sheila Jones tells of the attractions for some of the new breed of employers

Financial and business services have grown faster in the past 15 years than any other sector in Cheshire, with employment more than doubling from about 30,000 in 1982 to 70,000 today. The sector now rivals manufacturing and public services as the county's biggest employers.

Typically, Cheshire has attracted UK companies looking for administrative and telecentres outside London, and inward investors choosing cities such as Chester and Warrington as their European headquarters.

In Chester, the county "capital", some 18 per cent of the workforce is employed in financial and related services. Capital Bank (formerly NWS), the Bank of Scotland subsidiary, is the city's biggest employer, with a staff of 4,000. Long-established in Chester, Capital's expansion into motor insurance created 300 jobs and the bank is planning further growth.

MBNA International, the US credit card company, is a more recent arrival. It moved into Chester in 1993 promising to employ 800 staff over five years. So far, it has taken on about 1,200 and is hoping to employ a further 2,000 in the next five years. MBNA's £42m investment is the largest in the UK by a US financial institution.

MBNA's credit card call centre Chester Business Park serves about 1.5m customers in the UK, its biggest market in Europe.

"We looked at these kinds of sites throughout the UK," says Paul Campbell, communications manager at MBNA. "First, we found the people here were right. They are friendly - a typical north-west attribute. Then we looked at the quality of educational facilities. With universities in Liverpool, Manchester and the north Midlands, there was a plentiful supply of graduate-call centre staff. And the universities in the north-west are very commercially aware - they can see the sector growing around them so they will be producing for the sector."

While manufacturers need to be near their markets and customers, employers opening call centres and administrative offices can be more selective. "Technology means location for investment services is no longer critical," says David Cassidy, chairman of

Nelson Money Managers and a director of Imro, the regulatory body. "In Chester, we have the access to the same information facilities and abilities as a London house, and the attraction of life in Cheshire as well."

Marks and Spencer located its new financial services division in Chester in 1985 partly because of commercial links with Capital Bank and because the costs of setting up in London or the south-east would have been higher with less opportunity for expansion, says Chris Larkin, M&S Financial Services media relations manager. The company employs 1,200 people in Chester. It recently almost doubled its space there, expanding by 80,000 sq ft.

"The quality of life in Chester is a 'well kept secret'," says Mr Larkin, who moved north from London earlier this year. "The city was a

big draw. It's a beautiful location. That's important for staff because the quality of life outside work affects the way you operate."

Among other firms in the sector, Prudential Assurance, employs about 200 staff at its regional headquarters in Chester, processing motor and domestic insurance, and Halifax bank (the former building society) has invested £9m in a customer service centre in the city.

In a recent report on the sector, Business Strategies, the economic consultancy, says Cheshire now rivals Manchester as a centre of employment in financial services. Melanie Lansbury, a senior economist at Business Strategies, warns, however, that the sector's "phenomenal growth" means employers may in future have difficulty recruiting staff at current pay levels. "One worry is that shortages of labour could push up labour costs, although the evidence is only anecdotal so far," she says.

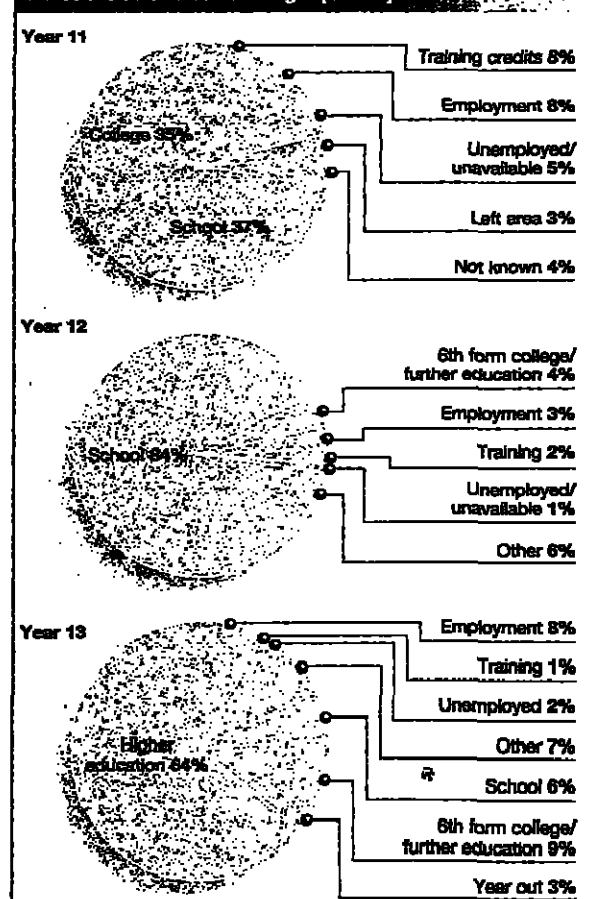
Chris Larkin acknowledges there are signs of a tightening in the labour market. "At the skilled end things have become slightly more difficult but we are still attracting staff."

Cheshire County Council, in its latest economic assessment, says the sector is likely to continue growing, with the largest employers promising expansion beyond the millennium, although it warns the rate of development is unlikely to match the dizzy growth of the past decade.

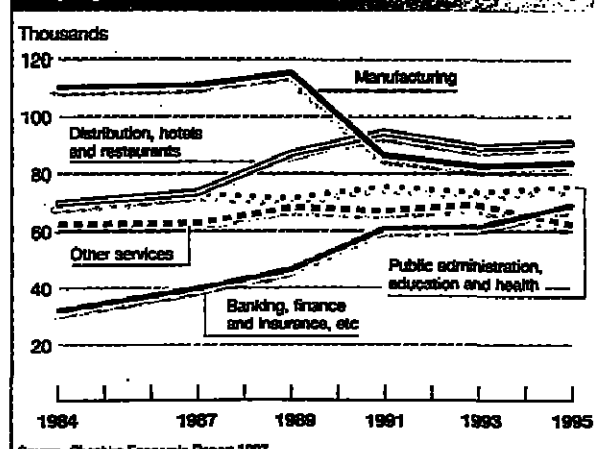


M&S Financial Services employs more than 1,200 at Chester

Where school leavers go (1996)



Employment trends



Sources: Cheshire Economic Report 1997

REPORTING BRITAIN 8

Inward investment

WALES

Success is driven by many parts

The Welsh were quick to build up a car components industry when coal and steel jobs were lost. Juliette Jowit reports

Wales has discovered its new coal or steel: automotive components - an industry which directly or indirectly employs one in four people in manufacturing jobs.

Next to the West Midlands, the principality has the second-biggest industry in the UK, worth £1.7bn a year and growing at a rate of 17 per cent.

The auto components industry first put down roots in south Wales just after the second world war when George Kent, now TRW, started making steering systems.

It gathered pace in the 1970s when US and Japanese manufacturers looking for a European base were attracted to the relatively free market in the UK.

Wales, especially in the last 10 years, attracted a growing share of the expanding industry with a combination of good labour relations, a skilled workforce, low wages, high productivity and financial incentives.

The industry is now one of a handful to have a dedicated division of the Welsh Development Agency,

headed by Penny Mitchell.

She and her team, among other things, are charged with spreading the benefits of the leading investors such as Ford, Toyota, Calsonic, Valeo, Lucas and Bosch to companies and communities across the principality by encouraging small companies to bid for work from them.

"Quite a few" jobs in the industry are high skilled, particularly in the electronics side, but not enough, says Mrs Mitchell, who is keen to encourage more R&D in particular.

Among the recent successes in this field are north Wales-based Henrob, which has developed leading edge fastenings for manufacturers such as Audi, and Pilkington Electronics, which is working on new displays and night vision for Jaguar.

In south Wales, Alloy Wheels has patented a new process for casting ultra-lightweight aluminium wheels which is being aimed at the volume market, and Trico has developed a special windscreen wiper for snow.

Ford has invested more than £5m in a special training centre for its employees, and other companies are spending millions of pounds on on-site skills development.

To encourage more activity such as this - an important factor in keeping Wales at the forefront of the industry, says the WDA - the agency has a number of initiatives, such as the First Vehicle Project, which studies industry trends and tries to identify where the greatest potential for research and development lies. Target areas now include engine controls and road pricing.

Another attraction of Wales has been its easy access to markets: the country is within three hours' drive of 28 of the UK's 29 vehicle engine plants and 95 per cent of sales are direct to vehicle manufacturers.

Half of all businesses in the industry supply Ford or Rover, but all the main UK and European manufacturers are served from Wales, and exports make up more than one-third of sales.

Not being dependent on any one big manufacturer has helped encourage greater growth in the Welsh industry, claims Professor



Ford Motor has been a big investor in Wales. Its plants include Swanssea (above) and an engine factory at Bridgend

Garel Rhys, a world-renowned auto industry expert at Cardiff University Business School.

"The competitive companies are supplying more than one plant, more than one company, probably more than one country, so they are also spreading any risks

quite nicely," he says. The result is almost every part of the automotive industry has a stake in Wales, with particularly big clusters in chassis, suspension, brakes and steering, engines and exhausts, heating, ventilation and air, and plastic, rubber and trim.

All the elements are there, but there are no car assembly plants in the principality - something the WDA is considering how to rectify.

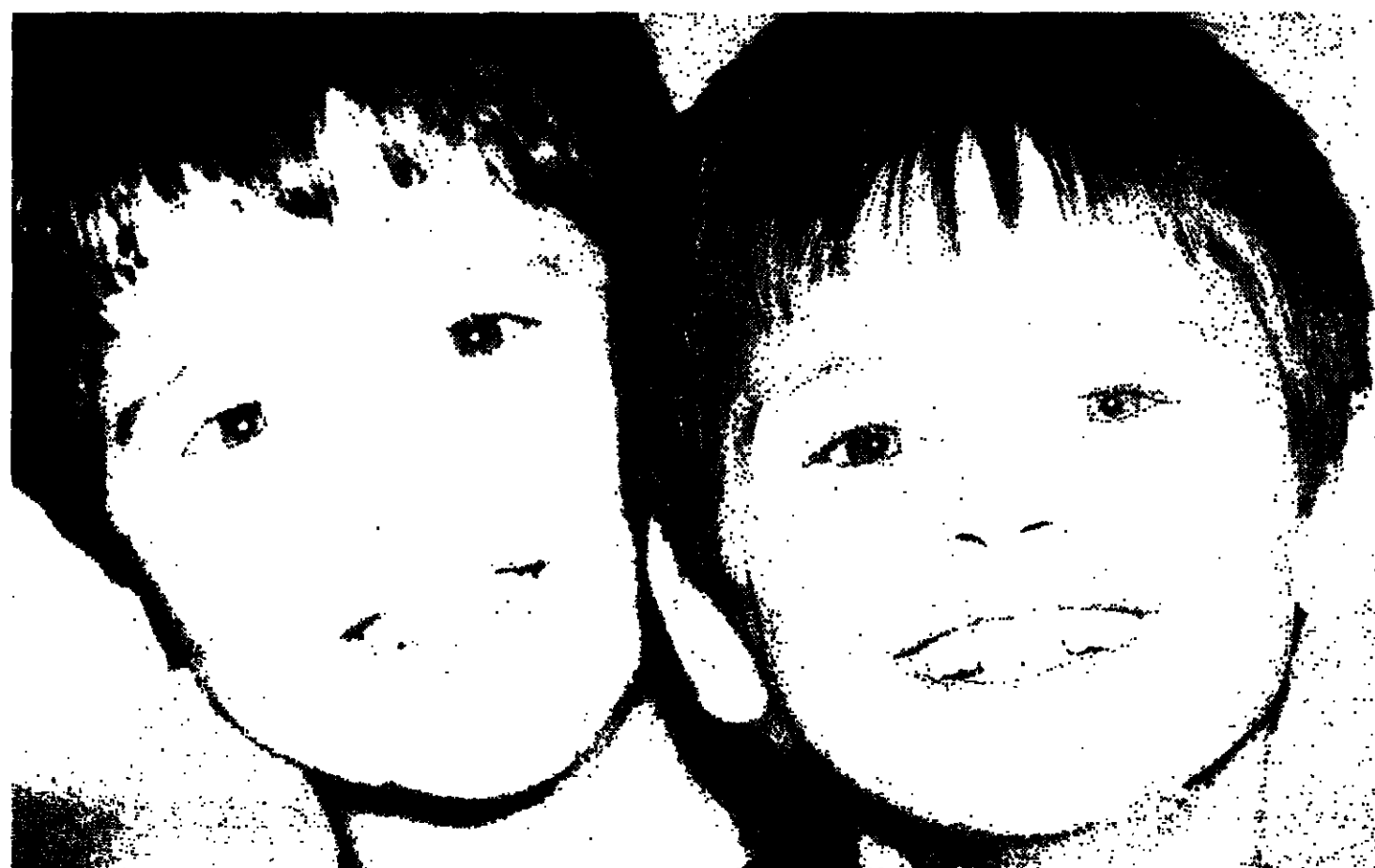
"The idea is to try to have a Welsh concept car using all the expertise we have, particularly in the materials, electronics and other compo-

nents," says Mrs Mitchell. "We could actually have a go at building on the concept car for the future."

Beyond this, other industries in Wales are also reaping the benefits of the auto components sector's success.

The WDA's Source Wales programme is helping local

companies benefit as much as possible by encouraging components manufacturers to use local suppliers. It is also working with the TRW car manufacturer on a joint venture - the first dedicated automotive supply park next to the company's operation in south Wales.



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Smaller businesses find a saviour fund

Ian Hamilton Fazey discovers how the difficulties of attracting finance in a problem area were overcome

An experimental investment fund for small and medium-sized businesses (SMEs) on Merseyside is proving so successful after one year's operation it is being watched as a possible model for the transitional economies of central Europe, the former Soviet Union and the EU.

Merseyside Special Investment Fund (MSIF) is channeling some of the area's Objective One money from the European Union into small and medium-sized businesses. Many such SMEs could not raise finance easily because of funding gaps and a shortage of confidence in the area among banks and venture capitalists.

There are now three funds under the MSIF's umbrella: a £10m one for equity finance, a £10m one for mezzanine loans - which are unsecured or have a low priority for repayment if a business fails - and a £5m one for small loans to small businesses, particularly in inner city or difficult areas, where banks shy away because of lack of security and risky location.

Most of the money has come from the European Regional Development Fund and the UK government, which have put in £5m each. Another £4m is from the Merseyside local authorities' pension fund, and £1m from Pilkington's pension fund. Loans are operated by Barclays, supported and underwritten by the European Investment Bank. Two local Liverpool funds contribute £500,000 to the small companies' pot, earmarked for use in Granby, Toxteth and Dingle, the disadvantaged inner city postcode areas of L4 and L8 notorious for the city's 1981 riots.

The three MSIF funds have made 130 investments since August 1996, most of them in the last nine months. About £5m has been committed so far, but this has levered £15m from private equity providers and banks. More than 700 existing jobs have been secured and nearly 600 new ones created.

MSIF's guarantors have helped build confidence. They are led by the Bank of England, which provides Neil Kemsley, its agent in the region, as chairman. The rest comprise Liverpool Chamber of Commerce and a partnership of Merseyside's five borough councils, the Confederation of British Industry, the Trades Union Congress, Liverpool's two universities, and profes-

sional bodies such as the local society of chartered accountants.

To ensure performance, MSIF has outsourced each fund to experienced specialists regulated by IMRO. Invotec, a London venture capitalist, manages the equity fund, Enterprise Ventures, part of the former Lancashire Enterprises, is in charge of the mezzanine one, while the small firms fund is run by BCE Fund Managers, which used to be part of the now-privatised British Coal Enterprise.

All are co-ordinated by Stephen Burton, MSIF's chief executive, a Liverpool-born accountant who has worked in London and Nigeria and has extensive general management experience in the engineering, container, leasing, wire, timber and building products industries.

The most innovative aspect of MSIF's operations, however, arose from EU pressure for it to give subsidised loans at 5 per cent to the companies it backs. "I was not prepared to have the word subsidy mentioned," Mr Kemsley says. "We are not here to give away cheap money. There is no point in backing businesses which are not commercially viable. They have to be sustainable in the long term. We were, however, prepared to reward people for success."

The result was a compromise that has impressed Eurocrats and could certainly work elsewhere. Companies have to borrow at 14 per cent, but they get two-thirds of the interest back as a bonus each year if they meet agreed performance targets and keep up interest payments. Three-quarters of the rebate is met by the EIB, the rest from the UK government's urban funding programme.

Such a hard-headed approach has been good for MSIF's professional image, helping syndication of higher venture capital and loan

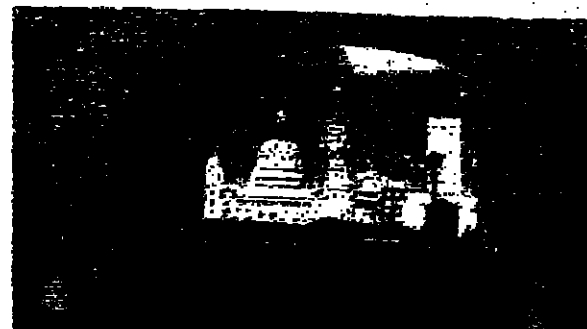
packages among normal commercial providers who can be confident MSIF is not just a soft touch for suspect businesses. Mr Burton has also helped ensure the quality of applications by having them filtered through Merseyside's professional services network first.

"The result is that our managers have been surprised at the quality of deals there is around," he says. "We ourselves have been surprised to find the market is much larger than we thought at the small end. We are looking to double the size of the small firms' fund."

This suggests considerable latent demand, which straight commercial lenders may have been reluctant to meet because of Merseyside's past image of decline and risk. It is a chicken-and-egg conundrum for any area which needs to demonstrate successful entrepreneurship to fuel a virtuous circle of regeneration, but cannot get enough private sector financial support until it does. MSIF is therefore a demonstration vehicle for confidence, from which other struggling areas of Europe can learn.

One of its most important syndications so far was a £1.2m deal, led by 3i, with MSIF putting in £200,000, to bring in a substantial piece of inward investment in the shape of Restaurant Express. The company has set up a national call centre for meals which are then home-delivered from local networks of normal - rather than specialised fast-food - restaurants around Britain. It has already been back for a second tranche of funding from MSIF and 3i because expansion has been so rapid.

MSIF's latest investment was a more mundane combined management buy-in and buy-out last week at HPL Jars & Containers in Liverpool, which makes plastic tubs for supermarket giants across Europe. It was thinking of leaving Liverpool until MSIF made it easier to stay. About 90 jobs have been saved for the local economy.



Funds for Merseyside have come from both the UK and Europe

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COMPANIES & MARKETS

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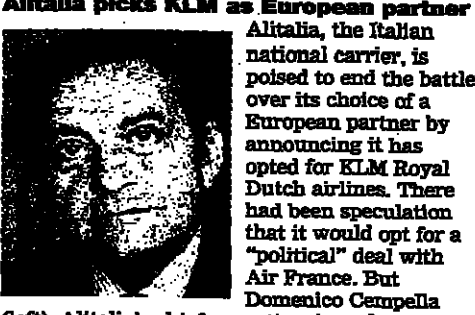
Week 51

THE EUROMONEY INTERNATIONAL
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Report calls for free gold trade

Allowing gold to be traded freely would benefit many countries, according to new research. The study says there are only two genuinely free gold markets in the world: Dubai and Hong Kong. Every other country imposes either fiscal or legal restrictions on the trade. Page 22



(left) Alitalia's chief executive, is understood to have argued that such a move would undermine plans to privatise the airline next year. Page 18

From model aircraft to jets
In an illustration of how Taiwan is re-engineering its economy, one of the world's leading manufacturers of radio-controlled model aircraft has landed government contracts to develop jet engines. Taiwan is keen to foster an aerospace industry and is encouraging manufacturers to begin by making components. Page 16

Indian shares stage modest recovery
Indian shares - battered by the collapse of the government, a slide in the rupee and the general withdrawal of funds from Asian markets - are staging a modest recovery, although investor confidence remains fragile. Page 32

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Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FFV)
Amst 100.5 + 21.5	Amst 100.5 + 21.5
Volvo 123.0 + 8.0	Volvo 123.0 + 8.0
Wol 123.0 + 8.0	Wol 123.0 + 8.0
Par 30.2 + 2.3	Par 30.2 + 2.3
Sandvik 12.65 + 0.8	Sandvik 12.65 + 0.8
Unilever 82.0 + 3.8	Unilever 82.0 + 3.8
NEW YORK (USD)	TOKYO (YEN)
Green 254 + 31	Green 254 + 31
Loan 331 + 24	Loan 331 + 24
Sony 904 + 64	Sony 904 + 64
Phil 244 + 28	Phil 244 + 28
Best Buy 354 + 34	Best Buy 354 + 34
HP 314 + 34	HP 314 + 34
HP 314 + 34	HP 314 + 34
LONDON (GBP)	HONG KONG (HKD)
AEA Tech 5274 + 23	AEA Tech 5274 + 23
Sonata 310 + 40	Sonata 310 + 40
Phil 1103 + 44	Phil 1103 + 44
Amst 2574 + 224	Amst 2574 + 224
Vol 504 + 18	Vol 504 + 18
Unilever 130 + 38	Unilever 130 + 38
TORONTO (CAD)	HONG KONG (HKD)
Amst 1545 + 145	Amst 1545 + 145
Vol 725 + 135	Vol 725 + 135
Unilever 775 + 0.75	Unilever 775 + 0.75
Phil 9.0 + 1.0	Phil 9.0 + 1.0
Best Buy 6.0 + 0.8	Best Buy 6.0 + 0.8
HP 2.25 + 0.4	HP 2.25 + 0.4

TRW to acquire equity in ICO

Move marks consolidation in satellite-based mobile phone sector

By Alan Cane in London

TRW, the US industrial group, is to acquire an equity stake in ICO Global Communications. The move marks the beginning of consolidation in the youthful satellite-based mobile phone industry.

The tie-up, announced yesterday, means the end of Odyssey, one of a number of consortia racing to build the first system capable of allowing calls to and from a pocket telephone to anywhere on earth.

TRW was leader of the Odyssey consortium in conjunction with Teleglobe, a Canadian telecoms operator.

It also means that ICO will

have a strong ally in its attempts to find a way round a \$1m charge proposed by US authorities to compensate US users of radio frequencies, which will have to be reallocated if ICO is allowed to operate over the US. TRW said it intended to return its operating licence for the Odyssey system to the US Federal Communications Commission and focus on assisting ICO to obtain authority for its system to operate in the US and elsewhere.

TRW at one point attempted unsuccessfully to secure patents that would have given it exclusive rights to a satellite orbit 10,000km above the earth.

It has since started litigation against ICO alleging patent infringement. ICO has counter-sued.

Under the deal, TRW will receive 1.5m ICO shares with a face value of \$150m, representing a seven per cent stake in the London-based company. In return, TRW will work with ICO on the satellite project, sharing technical expertise.

The two companies will grant each other cross licences for their respective patents, abandoning litigation.

It is thought that the Odyssey consortium has invested about \$300m in the project. It has had difficulty, however, in securing adequate funding and

distributors for its services. ICO, on the other hand - through more than 55 international investment partners, including Inmarsat, the pioneer of satellite-based mobile communications, British Telecommunications and Deutsche Telekom of Germany - can provide direct access to telecommunications users on a global basis.

It will be in competition with Iridium, led by Motorola; GlobalStar, led by Loral; and Skopos, owned by Mobile Communications Holdings - all of the US.

Iridium has already launched about half its constellation of satellites into low earth orbit and expects to offer

service next year. ICO plans to launch its first satellites in the latter part of next year and to offer service in 2000. All the consortia will have had to raise more than \$2bn to manufacture satellites and develop their telecoms networks.

Joseph Gorman, TRW chairman, said the deal would enable TRW to participate in space telecoms at minimal risk. Olof Lundberg, ICO chief executive, said the alliance would help ICO expand in markets where TRW has substantial goodwill. "It strengthens our market position in the US by giving us an additional strong partner and access to some key vertical markets."

Allianz close to securing control of AGF

By Andrew Jack in Paris and Paul Betts in Milan

Allianz, the German insurer, is on the verge of securing control of France's AGF, by agreeing a deal with Assicurazioni Generali, the Italian insurer which is a rival bidder for the insurance group.

A deal would bring to an end the takeover battle for AGF which began when Generali launched a Fr55bn (\$9.2bn) hostile bid in mid-October. Allianz followed with its own Fr60bn-plus friendly counter-offer a month afterwards.

Under plans still being finalised, Generali is expected to abandon its bid for AGF in exchange for the right to acquire a controlling stake in AMB, another German insurer, in which AGF has a dominant 33.5 per cent stake.

Generali is also expected to buy GPA and Proxima - two subsidiaries of Athina, a separate French insurer - over which AGF is expected to win control in the next few days.

AGF is acquiring its controlling interest in Athina as part of its friendly takeover of Worms & Compagnie, the French holding company.

As part of the agreement with Generali, AGF would retain control of AMB's Dutch operations. The sale of its stake in AMB is expected to generate about Fr6bn in capital gains.

Allianz would sell its 5 per cent stake in AMB to Generali and attempt to ensure that its ally, Dresdner Bank, which owns a further 15 per cent of AMB, supports Generali in the future under an arrangement which remains unclear.

The French government is likely to make a decision in the next few days to approve formally Generali's hostile bid, more than two months after it was unveiled. An approval of Allianz's friendly counter-offer could follow.

The delay in official approval for the deal is likely to trigger a new debate over the degree to which the state interfered in the takeover battle, since a far more rapid decision on the Allianz offer would give the impression that approval of the Generali bid was held up for political reasons.

There are still questions over the future control of Coface, the trade credit insurer, in which AGF holds a 57 per cent stake. Dominique Strauss-Kahn, the French economics, finance and industry minister, said recently he would find it difficult to allow the business to be controlled by a "non-French" company.

The AGF board is scheduled to meet in Paris on Friday to finalise details of the plans, while Generali's board is expected to meet soon in Milan. A Generali official said yesterday that no agreement had yet been signed. "No signature is expected today, nor tomorrow," he said.

A few weeks ago, the Italian company called an extraordinary shareholders' meeting for January 10 to approve the new debt and equity issues which it would need to enter a bidding contest with Allianz. However, it also left the way open for a negotiated settlement.

Additional reporting by Andrew Fisher in Frankfurt

Usinor in joint venture with Dofasco of Canada to open plant

French steel company targets US car industry

By David Owen in Paris and Stefan Wagstyl in London

Usinor, the French steelmaker, is teaming up with Dofasco of Canada to build a \$1.8bn (US\$126.5m) galvanising facility with which it hopes to achieve a breakthrough in the big US market.

The 400,000 tonne capacity plant - to be located in Hamilton, Ontario - will be mainly targeted at the North American car industry, to which it will supply galvanised sheet manufactured under the French group's Extragal process. Start-up is expected in mid-1999.

It will be the first time this product - which has sold well in Europe, where Usinor is the largest supplier of steel to the automotive industry - has been made available to the big Detroit carmakers on their home turf.

The French company's advance will increase competition in North America where steel companies are being thrust together by tough trading conditions. This week, Bethlehem Steel, the second largest US steelmaker, agreed to pay \$400m for Lukens, a specialist manufacturer of plates and stainless steel.

US Steel and Inland Steel, two other large makers, held inconclusive merger talks this year.

Francis Mer, Usinor chairman, described the move as "a significant demonstration" of the company's strategy of trying to "globalise our strong points". He said the choice of Extragal was "at the request of our Canadian partner who recognises that Extragal is the best in the world".

The Usinor chairman said that, as a result of yesterday's agreement, the group would have three similar plants in operation by the end of the century - in France, Spain and Canada. The Spanish plant, near Valencia, was expected to come onstream in late 1999.

Under the Canadian deal, Sollec, a fully-owned Usinor subsidiary which is the European leader in flat carbon steels, will have up to 30 per cent of the joint project, to be supplied mainly by Dofasco.

This has been a mixed year for Usinor, which reported a small year-on-year decline to Fr601m (\$134m) in first-half net profits. In July, it lost out to Arbed of Luxembourg in the bidding for a Spanish government stake in Corporación de la Siderurgía Integral.

The company's financial performance is picking up, how-

ever. Mr Mer has already forecast that 1997 full-year results would show an improvement from the previous year when net profits reached Fr71.49bn. He is now "quite sure that the beginning of next year will be quite agreeable".

In spite of the Spanish setback, Usinor still hopes to play an active part in the continuing consolidation of the European steel sector.

The company is widely seen as a possible partner for Cockeill Sambre should the Belgian group decide to forge an alliance.



Another door opens: Usinor chairman Francis Mer indicated it would open three more plants by the end of the century

Zeneca in \$500m deal to strengthen agrochemicals

By Daniel Green in London

Zeneca, the UK pharmaceuticals company, yesterday signalled its commitment to the agricultural sector by paying \$500m for a US fungicide business owned by Japanese chemicals company Ishihara Sangyo Kaisha.

The deal would allow Zeneca to challenge its rivals in the \$22bn-a-year agrochemicals market, said Michael Pragnell, chief executive of Zeneca agrochemicals.

The company, with 1996 sales of \$2.6bn a year, is currently third behind Monsanto of the US at \$3bn, and Switzerland's Novartis at \$4.3bn.

Following the deal, Zeneca will manufacture and distribute a fungicide called Chlorothalonil. It will be sold alongside Amistar, Zeneca's new fungicide.

Although Chlorothalonil is an old chemical that has lost patent protection, Zeneca hopes that using it alternately with Amistar will kill fungi that have become resistant to Amistar.

The Ishihara Sangyo Kaisha business made pro forma operating profits of \$43m on sales of \$240m in 1996. The purchase price is \$410m, with another \$90m paid for distribution rights of which \$25m is conditional on regulatory approval for some new products.

Zeneca shares rose 49p to \$20.77.

Nigel Barnes, pharmaceuticals analyst with stockbroker Merrill Lynch, in London, said it was a good deal for Zeneca.

"Zeneca paid about 1.7 times sales for a business that typi-

cally goes for three or four times sales. Margins of 18 per cent mean that earnings will be enhanced and there will be cost savings of about \$35m a year," he said.

Zeneca's determination to stay in agrochemicals contrasts with some rivals that have decided to sell out in light of the strength of Monsanto and Novartis, partly based on the application of genetics research.

Mr Pragnell said the deal should be seen in the context of the company's acquisition earlier this year of Dutch plant biotechnology company Mogen. That deal would take the company through to "second generation" genetically engineered crops that would have built-in resistance to frost or disease.

The Chlorothalonil acquisition will have its effect much sooner, taking Zeneca from number eight in the world fungicide sales rankings to number one by 2000, according to Mr Pragnell.

This will mean overtaking the industry's giants including Du Pont of the US and German companies Agrevo, BASF and Bayer.

The acquisition would be earnings neutral next year, said Mr Pragnell, because of a \$30m restructuring charge to be spent largely on job cuts.

The business employs about 500 people, 400 in North America, the rest in Latin America.

It has a manufacturing site at Greens Bayou, near Houston in Texas, and administration at Cleveland, Ohio.

Japan gets first holding company since 1945

By Bethan Hutton in Tokyo

Daiel, a Japanese supermarket operator, yesterday set up the first holding company to exist in Japan since the end of the second world war. A law allowing such companies came into effect yesterday.

US-inspired regulations banned holding companies after the war as a way to prevent the regrowth of the pre-war zaibatsu industrial groups. Centred around banks, zaibatsu were thought to have too strong a hold on the economy.

Since the war, businesses have relied on complex networks of cross-shareholdings in group companies to maintain corporate links.

The holding company law passed yesterday is part of the government's efforts towards deregulation and improving the competitiveness of Japanese companies. It will increase transparency, as the tangled cross-shareholding system can make corporate relationships and group accounting methods difficult to understand.

Some restrictions remain to prevent large holding companies from acquiring too tight a grip on market segments. A holding company may not have assets of more than ¥15,000bn (\$115m) or annual sales of more than ¥600bn. It may not control five or more companies in related or interdependent industries or where each accounts for more than a ¥300bn slice of their respective markets.

Daiel said earlier this year that it planned to be the first to take advantage of the change in the law. Daiel's new holding company is to be called Daiel Holding.

Capitalised at ¥75.3bn, the company will include 40 member companies of the Daiel group but will not include the Daiel supermarket chain itself or other listed or soon-to-be-listed companies. The company will have assets of about ¥350bn.

Isao Nakachi, Daiel president, will head the holding company, which will be 15 per cent owned by Daiel. The largest stake - 75 per cent - will be owned by Sakae, an unlisted company within the group.

This announcement appears as a matter of record only

December 1997

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COMPANIES AND FINANCE: THE AMERICAS

Further management moves at CSFB

By William Hall in Zurich

Credit Suisse group has reshuffled the top management of its Credit Suisse First Boston investment banking arm for the second time in 18 months. Allen Wheat, 49, who founded the group's successful derivatives business, is promoted chairman and chief executive.

Mr Wheat, who will split his time between New York and Zurich, replaces Hans-Ulrich Doerig, 57, a Credit Suisse veteran who was

appointed chief executive of Credit Suisse First Boston last year.

Mr Doerig has been given the job of chief risk officer of the Credit Suisse Group, filling a gap left by Walter Knabenhans, 47, who has joined Julius Baer, Switzerland's biggest independent private bank.

Mr Doerig has been promoted to vice-chairman and retains a position on the executive board, unlike Mr Knabenhans.

The appointment of Mr Wheat, who was passed over for the top

job at CSFB in last year's reshuffle, is the first significant appointment since Lukas Mühlemann, 47, a former McKinsey management consultant, took over as chief executive of Credit Suisse at the start of 1997.

CSFB employs more than 11,000 staff and claims to be one of the world's top three securities concerns in terms of its \$21bn of capital.

In the 1997 first half, it increased pre-tax profits by 50 per cent, but

its ranking in the US league tables for the share of straight bond issues and equity offerings belies its claim to be a "bulge bracket" firm in the US.

Meanwhile, in Europe it appears to have been overshadowed by the comparative success of SBC Warburg, the investment banking arm of its smaller Swiss rival.

Mr Doerig, who has a reputation as one of Credit Suisse's trouble-shooters, has overseen the successful amalgamation of the group's

international operations with the old CS First Boston. However, Mr Wheat's promotion is a sign that Mr Mühlemann is intent on bringing on a new generation of younger bankers to drive the business forward.

Meanwhile, Robert O'Brien, 54, head of global corporate banking and structured finance at CSFB, has been appointed CSFB's chief credit risk officer. He replaces Christopher Roberts, 59, who is retiring.

ADM buys soya processing business

By Jonathan Wheatley in São Paulo

ADM, the Illinois-based agricultural trading group, has agreed to buy the soya processing business of Sadia, Brazil's biggest meat processor, for about \$165m.

It marks a further step in

the consolidation of Brazil's soya industry and follows ADM's announcement in May that it would buy soya handling and port facilities in Brazil and Paraguay from Glencore International.

The value of the Sadia deal, which covers four processing plants with com-

bined capacity of 1.8m tonnes a year and 12 warehouses, is based on asset and stock values at the end of October and may be adjusted before completion, expected in the next month.

ADM confirmed the deal had been agreed but declined to comment further.

Arlén Ajoia Anhalt, market relations manager at Sadia, said the sale would enable the group to concentrate on its core branded meats activities.

"Our margins are much higher in branded meats, where we have the competitive advantages of a strong

brand and good distribution, then in commodities, where we are competing more and more with big international groups," he said.

The company's annual turnover would fall from about \$33.1bn (US\$2.8bn) to \$22.6bn as a result of the sale.

Paper group separates timber

By John Authors in New York

Georgia-Pacific, the Atlanta-based paper and timber company, yesterday launched a separate class of stock - known as The Timber Company - as part of its complex plan to raise shareholder value.

Under the plan, shares in The Timber, which will track the company's large forestry business, were issued to Georgia-Pacific shareholders on a one-for-one share basis, at a price of \$26. Earnings from this business are more stable than from the company's other businesses, which are highly exposed to commodity price fluctuations, so the exercise should bolster value for shareholders.

The shares were among the most actively traded in morning trading on the New York Stock Exchange. The price fluctuated, and by mid-session the shares were trading slightly below their opening price.

Shares in Georgia-Pacific itself, which will continue to reflect the company's main pulp, paper and building products businesses, enjoyed a strong morning, gaining 89¢, or more than 6.25 per cent, at \$63.50 by mid-session.

Chip Dillon, paper analyst at Salomon Smith Barney, opened coverage of The Timber with a recommendation that it would outperform the market, and predicted that the shares would reach \$32 within 12 to 18 months. He said earnings per share for The Timber would be helped by modest increases in timber prices.

The move helped to counteract growing evidence that the Asian financial crisis has seriously affected the North American pulp and paper industry.

Microsoft and Silicon Graphics agree alliance

By Paul Taylor

Microsoft, the world's largest software group, and Silicon Graphics, the graphics workstation specialist, are to combine their technologies to create a new graphics standard for Microsoft's Windows NT operating systems.

The two companies will combine Silicon Graphics' OpenGL and Microsoft's DirectX technology to create a new high-performance graphics standard, called Fahrenheit.

The deal represents breakthrough for Microsoft, which has positioned its Windows NT operating system as a standard for corporate computing, including engineering design.

Microsoft said it had planned to use the technology in its flagship Windows NT software, but would also now incorporate it into its general purpose Microsoft Windows 95/98 operating system and Windows CE software designed for hand-held computers and other consumer devices.

However, the deal is also seen as a high-risk defensive move by California-based Silicon Graphics, whose financial performance in the past two years has disappointed Wall Street. In October, Edward McCracken, chairman and chief executive,

said he would step down as chief executive.

Silicon Graphics is best known for its high-performance computers built around its proprietary technology. They are used by engineers to design cars and spacecraft, and by special effects experts for films like *Jurassic Park*.

However, the company has found its market share under attack in recent years from cheaper machines built around standard Intel microprocessors running Windows NT. Earlier this year, Silicon Graphics surprised the industry by announcing it would enter the Intel-based workstation market in mid-1998.

The agreement between Microsoft and Silicon Graphics comes less than 24 hours after Sun Microsystems announced that it had signed a co-operation and cross-licensing agreement with Intel.

Under that agreement, Intel and Sun will work together to develop a version of Sun's Solaris operating system which will run on Intel's next-generation Merced microprocessor.

Intel's agreement with Sun is seen by industry analysts as an attempt to reduce its reliance on Microsoft Windows NT.

AMERICAS NEWS DIGEST

3M warns on strong dollar

Minnesota Mining & Manufacturing (3M) yesterday joined the growing list of US companies warning that the strong US dollar and the international economic hiatus in Asia and South America would depress profits.

3M, which has manufacturing operations ranging from medical products to floor coverings, said the increasing strength of the US dollar would "have a large negative impact on results" for the fourth quarter of 1997. "3M estimates that currency effects will reduce fourth-quarter earnings by more than 10 per cent," it said. Livio DeSimone, 3M's chairman, said: "Economic weakness in Japan, Asia and Brazil, as well as more moderate US sales growth are holding back fourth quarter sales and profit gains." Overall, the company estimated its fourth-quarter earnings would only be "similar" to the final three months of 1996, when it made \$375m after tax, or about 90 cents a share. That was well below the \$1 a share analysts had pencilled in for the final three months, according to First Call, with the average estimate for 1997 overall standing at \$4.06. Shares in 3M tumbled on Wall Street yesterday, falling by 96¢ to \$67.40 by mid-morning - a loss of more than 6 per cent.

Nikki Teli, Chicago

EMERGING MARKET COMPANIES

Strong year for ADR listings

Companies in emerging markets had one of their best years on US exchanges in 1997, in spite of turmoil in Asian markets, with more than \$11bn in new capital raised, according to a Citibank report to be published today. Emerging markets accounted for 65 per cent of the total amount raised in American Depositary Receipts, which Citibank estimates will total \$17bn for the year. Although 1997 was a strong year for ADR listings in the US, the full-year figure represents a 13 per cent decline from last year's total of \$19.6bn.

The number of new listings also fell, according to Citibank, from 272 in 1996 to an estimated 245 this year. "Had it not been for the last couple of months of turmoil in Asia, we would have come close to a new record," said James Donovan, global managing director for Citibank's depositary receipt business.

John Labate, New York

ROLLING BEARINGS

Timken buys Romanian producer

Timken, the biggest US maker of industrial rolling bearings, is extending its interests in eastern Europe by paying \$87m for a majority stake in Rulmenti Grei, a Romanian bearings producer. Timken, which has annual sales of more than \$2.4bn, is attempting to extend its operations outside its main markets in the US and western Europe, and has started production operations in China and Poland. Rulmenti, set up in 1979, employs 1,000 people and makes bearings for industries including steel mills and oil and gas production.

Peter Marsh, London

PRINTING PRESSES

Goss Graphics scotches bid talk

Goss Graphic Systems, of the US, the world's biggest maker of newspaper presses which was formerly part of Rockwell International, the industrial company, yesterday scotched talk of a takeover bid by Heidelberger Druckmaschinen of Germany, a rival printing press company, by saying it was not for sale.

The Chicago-based company also announced a 60 per cent rise in operating income to \$48.2m in its first year as an independent company. The rise in income, in the year to September 30, compared with \$30.1m in the previous year and excluded a \$46.7m charge involving the write-off of inventory at the time Rockwell sold the company, to Stonington Partners, a private investment group. Sales for the year fell 9.5 per cent to \$632.8m.

Peter Marsh

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Andersen dream turns into nightmare

Tension between consulting and auditing spoils what seemed a perfect match

The marriage of Andersen Consulting and Arthur Andersen is on the rocks. All attempts to keep the problems inside the family have failed yesterday with the news they are seeking outside help. They may still end up under the same roof - but things will never be the same again.

It is going to be a long and messy business - but the real puzzle is trying to work out what went wrong.

It seemed to be the perfect match. Under the family name of Andersen Worldwide, the two separate businesses were powering ahead. Group income rose from \$9.5bn to \$11.3bn in the year to August 31. AC increased revenue 25 per cent to \$8.1bn, while AA saw 13 per cent growth to \$3.2bn.

The group is at the top of the traditional "Big Six" league - and will remain a significant force even if proposed mergers in the sector pass regulatory scrutiny.

The remainder of the Big Six are in turmoil as four of them - Coopers & Lybrand and Price Waterhouse, and Ernst & Young and KPMG - seek to finalise two global mergers designed to provide the investment needed to win a share of the expanding market in servicing global companies.

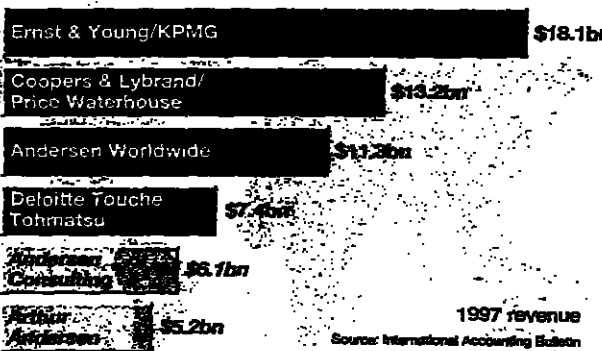
In many ways, the merger partners are seeking to replicate the growth enjoyed within Andersen Worldwide - but particularly within AC, whose 20 per cent-plus growth is the benchmark. AC has consistently forged ahead in opening up the high-value-added end of the consulting market.

The merging Big Six partners want a slice of this market, which involves service provision for big clients - outsourcing deals, and assisting business transformation. They, too, want to be called

Numbers game



Jim Wadia, Arthur Andersen



George Shaheen, Andersen Consulting

on at the strategic level to help businesses globalise and deal with cross-border problems such as recruitment and remuneration.

Ironically, it is the explosive growth in this sector that has destabilised Andersen Worldwide. AA was founded in 1913 in Chicago, but in 1999 it separated the consulting business from the more traditional audit, tax and accounting business. In many ways, they have become independent businesses under an umbrella organisation.

Two problems have bedevilled Andersen ever since. First, the upstart consulting business has outstripped its parent. It is more than a coincidence that the row between them has broken out just when AA has found itself the junior partner in terms of both absolute fee income and revenue growth.

Second, there is a disparity in partner earnings. Consulting is more profitable than traditional accounting services; add to that the fact that the consulting side has just 1,000 partners, compared with 1,700 on the accounting side, and a clear wealth divide separates the two sister firms.

These tensions could have been contained, but then turf wars broke out. Jim Wadia, new head of AA, has a vision for his firm which looks very different from traditional accounting. What most people think of as consulting is included - and much more.

AA is understood to generate more than \$500m in consultancy services. But it is developing all its services - including audit - to provide more strategic advice to clients, especially on tax. As a result, partners from the two sides have found themselves stepping on toes for some time. In some cities they have moved into separate buildings.

The documents issued yesterday by AC give a blow-by-blow account of how it believes that AA has broken the so-called Florida accords of 1990, which set out complementary - but separate - development rules for the two businesses.

Meanwhile, AC is trying to blaze a trail in new markets - collecting fewer but bigger clients, including BP, Shell, Microsoft and Du Pont, and doing much more for them. Executives at AC complain that the last thing they need

is to be linked to the AA brand, with its associations of low-value auditing.

These tensions could not have surfaced at a worse time. While the rest of the Big Six flirt with mergers, Andersen Worldwide has been arguing with itself. Mr Wadia is confident the business can thrive without a merger. But a split from Andersen Consulting would leave his firm the smallest of the Big Six - not a comfortable target for a merger itself.

Meanwhile, AC is trying to create the first truly global firm to meet the challenge presented by giants such as EDS and IBM - as well as by consultancy businesses of the new, merged Big Four firms. The last thing AC needs is distraction.

If these problems are compounded by the governance structure of Andersen Worldwide, which is now in gridlock. The majority on the board is held by AA. Several attempts to elect a new chief executive have failed, as has a project (known as Andersen 21) to map a way forward. Income distribution

mechanisms - which currently channel a reported \$100m to AA from AC - appear to add insult to injury.

These tensions became public last year, but a breathing space was created by the appointment of an interim head of Andersen Worldwide. The two sides were told to go and cool down.

But it is now clear that AC is fed up being the junior partner. It claims AA refuses to reform, hence the decision to seek arbitration.

It may be a fatal encounter for Andersen Worldwide, but it may also spell trouble for the remainder of the Big Six. The tensions within Andersen are likely to be present within the global firms they are all trying to build.

If consulting continues to outperform audit and accounting, it will increase the likelihood that the merged firms will not try an Andersen-style split between consulting and audit. It also means that any moves by regulators to split audit from other services could be enough to derail the mergers.

Jim Kelly

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JOINT STOCK COMPANY
AEROFLOT
Russian International Airlines

US \$ 40,000,000
BRIDGE FINANCE FACILITY

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COMPANIES AND FINANCE: ASIA-PACIFIC

Sanwa plans to buy Yamaichi Investment Trust

By Gillian Tett in Tokyo

Sanwa, one of Japan's large commercial banks, is drawing up plans to buy the investment trust arm of Yamaichi, the country's fourth largest broker which failed last month.

Sanwa aims to use the purchase of Yamaichi Investment Trust to build up an asset man-

agement operation ahead of Japan's planned "Big Bang" financial deregulation.

The move highlights the growing aspirations of big Japanese banks to turn themselves into universal banking operations. It is also another sign of the changing nature of business ties in Japanese finance.

Sanwa has not had a tie with

Yamaichi, which has been linked instead to Sanwa's rival, Fuji. However, Fuji has decided it does not want to retain links with the group and Yamaichi's affiliates are seeking other purchasers.

Sanwa hopes to complete the purchase with Merrill Lynch, the US investment bank. Merrill Lynch yesterday acknowledged it was considering the plans but

had not yet reached a firm agreement.

If Merrill Lynch declines, Sanwa is considering purchasing Yamaichi's investment trust operations by itself in order to expand its asset management skills. The shareholder equity of the investment trust business is ¥15bn (\$115m).

Sanwa is one of the least trou-

bled of the commercial banks: in recent weeks it has attracted new deposits from retail clients and its share price has risen from about ¥1,000 five weeks ago to ¥1,480 yesterday.

The bank is keen to build up its asset management operations because the market in mutual funds and other investment prod-

ucts is expected to surge after Big Bang. Although groups such as Sanwa were formerly barred from participating in this line of business, they will be permitted to enter it next year.

Sanwa wants to join with Merrill Lynch because it recognises that it does not have sufficient international asset management skills. However, if Merrill Lynch does take part in the deal, it is

likely to take only a small stake. Like many western groups in Tokyo, the US group has been wary of taking on a commitment to any potentially troubled Japanese institution.

Yamaichi Investment Trust is 18 per cent owned by other members of the Yamaichi family. It is considered one of the healthier parts of the Yamaichi group.

Model Taiwan company becomes high flyer

Taiwanese companies are renowned for their agility and ingenuity, but a toymaker moving into aerospace stretches the imagination. However, Thunder Tiger is no ordinary toy company, and its founder, Ailing Lai, is no ordinary businessman.

In an illustration of how Taiwan is re-engineering its economy, one of the world's leading manufacturers of radio-controlled model aircraft has landed government contracts to develop jet engines.

Taiwan is keen to foster an aerospace industry and is encouraging manufacturers to begin by making components, eventually moving to vertical integration of the industry - much as Taiwan's high-technology sector has done since the early 1980s.

In April, Thunder Tiger signed a \$2m contract with the government to develop a prototype 60lb thrust engine for military and industrial

purposes. The military will use the engine for remote-controlled decoy aircraft, while in the industrial field it will be used for turbine generators. The engine will be based on a 15lb thrust turbojet that Thunder Tiger now makes for its model aircraft.

Thunder Tiger is also co-operating with the government's Chung Shan Institute to build an unmanned aerial vehicle for military surveillance purposes.

"From toys to aerospace - sounds crazy, doesn't it?" chuckles Mr Lai, who founded the company in 1974 as a retail hobby store and built it up into a manufacturing and distribution operation, with factories in Taiwan and China and a distribution arm in the US.

"But we see a lot of opportunities in the aerospace field, and our R&D team is capable of developing advanced technology products."

When Mr Lai opened his

first shop, there was no hobby industry in Taiwan, so he imported all his materials. But the import duty was a hefty 150 per cent, so he began manufacturing small parts such as wheels. "Then I realised the engine was the most important part, so I searched for a machine shop and started to manufacture two- and four-stroke engines." When manufacturing costs in Taiwan began to soar, he opened an assembly site near Shanghai.

The transition from models to aerospace may sound crazy, but it is not. To produce engines for model aircraft requires advanced technology, precision engineering and rigorous quality control - all of which are needed for aerospace components.

It also requires large capital investments in machinery and equipment. Mr Lai estimates he has spent \$4m in the past two years on new machines, and plans to



Ailing Lai: piloting his group's move into aerospace

spend another \$2-\$3m upgrading equipment over the next few years.

Research and development are also crucial. For the past ten years, R&D costs have averaged between 5 per cent

and 7 per cent of revenues, Mr Lai says. In 1997 they will be between 12 per cent and 15 per cent. Of the 149 staff in Taiwan, 30 are employed in R&D.

In a vote of confidence for the model-maker, Citicorp Capital Asia, the venture capital arm of the US-based bank, last May bought a 15 per cent stake.

Thunder Tiger has also been aggressively expanding its model-making business. Last June, the company bought Ace, a US maker and distributor of radio-controlled models based in Highville, Missouri. With that purchase, Mr Lai expects Thunder Tiger will capture a 65 per cent market share in the US next year. The market share in Europe is about 40 per cent.

Laura Tyson

CNAC disappoints on debut

Shares in China National Aviation Company, the latest "red chip", or mainland-backed company, to join the Hong Kong stock market, failed to take off yesterday, writes Louise Lucas in Hong Kong.

The shares closed unchanged at HK\$1.68, despite a 3.35 per cent rise in the market overall.

CNAC's unimpressive debut comes as the red chip sector has seen signs of renewed activity after the recent sell-off.

Last week, Tianjin Development Holdings rose 24 per cent from its issue price, while two other big red chips surged yesterday on news they are to be included in the benchmark Hang Seng Index.

Analysts attributed CNAC's performance to its pricing. Compared with other aviation stocks in Hong Kong it is expensive: it was launched on a price/earnings multiple of about 12 times against a multiple of about seven for China Southern Airlines and China Eastern Airlines.

Cathay Pacific, Hong Kong's own airline which is suffering from Asia's currency turmoil and a dearth of tourists, is trading on a p/e of about five times.

ASIA-PACIFIC NEWS DIGEST

Great Eagle scraps Al-Waleed deal

Great Eagle has scrapped its planned alliance with a Saudi investor which was to have formed the platform for the Hong Kong property group's expansion into the US.

The deal with Prince Al-Waleed Bin Talal Bin Abdulaziz Al-Saud would have seen Great Eagle acquire stakes in six Fairmont Hotels, but it fell apart over "unresolved business issues" unrelated to financing or pricing, the group said yesterday. The split was amicable and by mutual consent, it added.

The failed deal leaves Great Eagle with HK\$1.09bn (US\$141m) cash, which it raised through a share placement last month in anticipation of the hotels acquisition. Lo Ka-shui, deputy chairman and managing director, said the cash would be reserved for future investments: "The ample liquidity we have on hand will place us in a position of strength to further our corporate objectives." There were no immediate acquisition targets, and the group said it had not yet decided whether to keep the money in local currency or US dollars.

The alliance with Prince Al-Waleed was struck in September. It entailed Great Eagle's buying a 50 per cent stake in three Fairmont US hotels and a 50 per cent stake in Fairmont's management company from Swig Investment for US\$100m, with Prince Al-Waleed holding the balance. Great Eagle had further agreed to pay US\$40m for half of the prince's stakes in three other US hotels.

Great Eagle's share price rose 0.3 per cent to HK\$11 on the news, underperforming the main market. However, some analysts welcomed the collapse of the deal, saying it lessened the need for another cash call and that interest savings would enhance earnings.

Louise Lucas, Hong Kong

TOILETRIES

Kao to wind up US division

Kao, the Japanese toiletries and cleaning products manufacturer, is to liquidate its main US subsidiary as part of a restructuring of its overseas operations. The closure of Kao Corp, based in Delaware, will lead to a ¥21.4bn (\$163m) exceptional loss for the parent company in the current financial year, but Kao said it was leaving its profit forecasts unchanged. Kao Corp has three main divisions, involved in home, industrial and information technology products. Kao has already announced moves to scale down areas of its US business, particularly the production of floppy disks by its IT subsidiary.

Bethan Hutton, Tokyo

THAI SECURITIES

Singapore group buys into Nava

Vicker Ballas, the Singapore securities company, said it had acquired a 49 per cent stake in Nava Securities, one of Thailand's largest securities brokers. Vickers will pay about \$11bn (\$38.15m) for the stake in Nava, which until now has been a wholly owned subsidiary of Nava Finance & Securities.

The purchase of Nava is part of an expected wave of takeovers of Thai securities companies by foreign investors. At least 20 securities licences held by the 56 finance companies which were closed last week by Thai authorities are likely to be auctioned next year. Securities operations of finance companies that remain open, such as Nava, are also likely to be partially sold to foreign investors as the parent finance companies seek to liquidate their profit-making securities divisions to shore up the finance sides of their business.

For example, Phatra Thanakitt, the country's largest finance company, said yesterday that it lost \$16.02bn in the 11 months to November 1997, compared with a net profit of \$1.46bn for all of last year. The loss was caused chiefly by a \$16.43bn increase in loan-loss provisions. The company funded much of the provisions by selling a 49 per cent stake to Thai Farmers Bank.

Ted Bardacke, Bangkok

EUREKA promotes international co-operation between companies and research institutes in order to develop innovative products and processes. EUREKA has 26 members, 15 of which are E.U. member states.

European Technology Exhibition Brokerage Event

Co-operation with other regions of the world, especially with Asia, is one of the priorities of the Portuguese Chairmanship of the EUREKA Initiative. A one week special series of events will be organised in Macau with the support of the Macau Government and the Chinese authorities.

European Technology Exhibition

31st March to 4th April

Brokerage Event

1st to 2nd April

International Conference

2nd April

Participating in these events will represent an opportunity for European companies to develop contacts with Asian companies and institutions



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Floating Rate Notes

Pursuant to the Indenture dated as of June 3, 1993 among the Issuer, State Street Bank and Trust Company as Trustee, and Financial Security Assurance Inc. as the Insurer, notice is hereby given that for the interest period 18th December 1997 to 18th June 1998 the applicable Note interest rate for the Notes due 1998 is 6.45625%.

Yasuda Trust and Banking (Luxembourg) S.A.

US\$ 50,000,000

Floating Rate

Guaranteed Notes Due 2000

with Fixed Rate Option

Guaranteed by

The Yasuda Trust and Banking Company, Limited

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 18th December 1997 to 18th June 1998 has been fixed at 6.30625% p.a. The coupon amount payable on 18th June 1998 will be US\$ 199.41 per US\$ 5,000 Note.

The Yasuda Trust and Banking Company, Ltd. London Agent Bank

RPS Residential Property Securities No.3 PLC

£150,000,000

Class A2 Notes

Mortgage Backed

Floating Rate Notes

due 2025

Notice is hereby given that there will be a principal repayment of £3,664 per £100,000 Note pursuant to Clause (9) of the Notes on the interest payment date 29th December 1997. The principal amount outstanding on 30th December 1997 will therefore be £153,664 per Note.

NATWEST MARKETS

السنة الأولى



COMPANIES AND FINANCE: EUROPE

Slide in Sappi stake takes toll on KNP

By Gordon Gamba
in Amsterdam

KNP BT, the Dutch packaging and distribution group, is to take a F1300m (\$149m) extraordinary charge this year because of a slide in the value of its 20 per cent stake in Sappi, the South African buyer of its paper-making division.

The announcement was accompanied by the departure of Rob Bonnier as chief

financial officer. Mr Bonnier's resignation comes five days after Frank de Wit quit as chairman, in an apparent boardroom coup.

It emerged yesterday that without consulting the supervisory board, the two had initiated talks on the further dismantling of the group. They approached Hagemeyer, a Dutch trading company, with a merger proposal for the distribution division, which includes

paper merchandising and office products.

Packaging activities were also to have been sold, meaning there would be nothing left of the group created through a three-way tie-up in 1993. Although the Hagemeyer talks were inconclusive, KNP's non-executive directors are understood to have been outraged that these had taken place behind their backs.

"Timely consultation is

the general rule," said Pieter Barbas, company secretary. "A supervisory board never likes to be confronted with a transaction only once it is ready to execute."

The company said there were "personal reasons" behind the departure of the finance chief. Last Friday it said the chairman was departing because the nature of its business had changed following the F1.5bn Sappi deal, agreed in September.

Mr de Wit comes from the paper-making side, known as KNP Leykam, which slid into loss last year. He agreed to take half the proceeds in Sappi shares, valued then at R43.85 apiece.

But amid worries in Johannesburg about borrowing levels at Sappi - which assumed Leykam's F1.4bn debt - its share price slid. KNP BT said it would book the share value in its year-end accounts at the R27.50

average level of the last four weeks.

The resulting F1300m book loss is only modestly offset by a F120m gain from the sale of its plastic packaging business to Tenneco, of the US. It will make a large dent in bottom-line profits, which stood at F122m for the first nine months.

KNP shares, which had suffered from concerns over the Sappi holding, rose F1.20 to F14.60.

Amerada Hess and Saga asset writedowns

By Robert Corzine

Amerada Hess, the US oil company, and Saga Petroleum of Norway warned yesterday they would make big writedowns on the value of their interests in the Durrward and Dauntless oil fields in the UK sector of the North Sea.

Saga, which has a 23.5 per cent stake in the fields, said a "realistic" writedown would be in the \$50m-\$60m range, while Amerada Hess, with a 28 per cent share, said it would take a charge of up to \$60m in its fourth-quarter accounts.

The other partners in the fields are DSM Energy, British Petroleum and Shell.

Forward and Dauntless, which are operated by Amerada Hess, began production last August. Amerada Hess said early production information showed that reserves were probably "toward the bottom end of the range originally anticipated".

The partners said additional work would be done to increase access to what oil is in place. They are also looking at additional prospects in the area that might be developed using the existing production vessel.

Meanwhile, Saga said it expected a negative cash flow next year because of a sharp rise in exploration and development spending and a higher tax bill.

Alitalia picks KLM as European partner

By James Blitz in Rome

Alitalia, the Italian national carrier, was last night poised to end the long battle over its choice of a strategic European partner by announcing it had opted for KLM Royal Dutch Airlines.

In spite of pressure in recent months from the French government for Alitalia to team up with Air France, the Italian company's board was expected to announce plans for a strategic alliance with the Dutch carrier - further consolidating the European airline industry.

Alitalia has made little secret of its preference for KLM, arguing that the alliance would be a better technical fit than either Air France or Swiss Air, its other suitor, could provide.

The Italian carrier has a large domestic market but a relatively underdeveloped network of long-distance routes. KLM, meanwhile, has a strong tradition of long-distance flying but has been looking for a substantial domestic market in which to gain a foothold.

The partnership does not involve an exchange of shares and will focus on streamlining the routes and services provided by both airlines. Officials close to the deal said the airlines would aim to create a co-ordinated trans-continental service centred on three European hubs - Malpensa airport in Milan, Fiumicino in Rome and Schiphol in Amsterdam.

By forming an alliance in this way, both airlines hope to increase market share in the lucrative northern Ital-

ian region, where many passengers now travel by land to neighbouring countries before setting out on inter-continental journeys.

Further co-ordination between the airlines - involving frequent flier programmes and cargo services - could also be undertaken next year and a full merger was not ruled out.

The alliance, in which KLM was advised by J.P. Morgan and ABN Amro Hoare Govett, is the latest sign of European airline consolidation. It follows Swissair's pact with Sabena and Austrian Airlines, and Lufthansa's association with SAS. But it will heighten concern in Paris that Air France is becoming isolated.

Patrice Durand, vice-president, finance at Air France, said the Alitalia decision



Domenico Campella: mindful of Alitalia's privatisation

was "not good news".

There had been speculation that Romano Prodi's government might opt for a "political" deal with Air France to deepen the Franco-Italian relationship in the

final stages of Italy's bid to enter a single currency.

But Domenico Campella, Alitalia's chief executive, argued such a move would undermine plans to privatise the Italian airline next year.

Kleinwort chief urged to step down

By Andrew Fisher in Frankfurt and George Graham in London

A member of Dresdner Bank's supervisory board yesterday called on Hansgeorg Hofmann, head of the German group's investment banking operation, to resign over his admission that he had evaded tax.

Klaus Carlin, a banking union member who represents employees on the non-executive board, said Mr Hofmann should no longer

head Dresdner Kleinwort Benson in London. This would be "extremely questionable morally".

Mr Hofmann's tax problems have also raised questions about his position in London.

As chairman of the DKB investment banking operation, he would have to satisfy the Bank of England that he was a "fit and proper person" to hold this position. The Bank's rules stipulate: "It is essential that a person with responsibility for the

conduct of a deposit-taking business is of high integrity."

Mr Carlin's call for Mr Hofmann's resignation comes after Jürgen Sarrazin decided this month to step down early from the chairmanship of Dresdner Bank, building up a series of resignations over directors' personal tax affairs. He was already due to leave in May to make way for Bernhard Walter.

Wolfgang Röhler has resigned as head of the supervisory board over allegations of tax evasion - which he denies - and Hans-Günter Adenauer has left the management board over his personal tax affairs.

Mr Hofmann also left the board last month. Dresdner originally said this was to enable him to concentrate on the investment bank from London. However, the bank admitted on Sunday that the real reason was his tax commission.

Dresdner has said he will remain head of DKB, but bankers said his standing among clients would be weakened.

Mr Carlin's comments were released in advance of their publication in Wirtschaftswoche, a weekly business magazine. He also said: "Sometimes, I have the feeling I am in a madhouse. We urgently need to return to calm, otherwise irreparable damage will be done."

Dresdner also announced plans yesterday to appoint a new head of communications with direct access to the board.

Ericsson-Nokia mobile standard nears approval

By Greg McIvor in Stockholm

Shares in Ericsson and Nokia rose yesterday as the Swedish and Finnish telecommunications groups appeared close to winning an international battle to determine the technology for the next generation of mobile telephones in Europe.

In Helsinki, Nokia's most-traded K shares ended the day FMS higher at FMS398, while in Stockholm, Ericsson's B shares closed up SKr1.50 at SKr298.50.

Traders attributed the rises in part to the informal endorsement on Tuesday of a joint Ericsson-Nokia proposal as the basis for an eventual standard to succeed GSM, the de facto world digital standard for mobile networks.

ETSI, the European telecommunications standardisation body, gave preliminary backing to a system called Wideband Code Division Multiple Access (W-CDMA) as the preferred European standard technology for third-generation mobile telephony.

Analysts said this was a setback for Motorola of the US, Northern Telecom of

Canada, Siemens of Germany, France's Alcatel, and Italy's Alcatel. All have advocated a technology called TDMA/CDMA.

Both camps have lobbied hard for their preferred solutions. ETSI will hold a final vote on January 28, but analysts said the result appeared to be a formality.

Douglas Smith, technology analyst at Salomon Smith Barney in London, said the Nordic duo would have a valuable head start in the development of next-generation mobile telephony.

The companies are the world's second and third largest suppliers of mobile handsets, behind Motorola, and leading manufacturers of mobile network infrastructure.

"The companies which control the standards usually have a big economic advantage over companies that just follow the standard," Mr Smith said.

Third generation cellular networks, expected to enter service in 2002, represent a step forward from existing digital voice-based systems. They will offer expanded capabilities such as multimedia services.

By Graham Bowley in Bonn

Deutsche Telekom yesterday unveiled aggressive price cuts for long-distance calls, in a challenge to its rivals ahead of the liberalisation of the German telecommunications market next month.

The new tariff structure offers particularly steep price reductions in areas where it faces strongest competition from new rivals. However, it offers few savings on local calls, where Deutsche Telekom remains dominant.

The company, Europe's largest telecoms group, also said it would cut prices next year on calls longer than 10 minutes. It would also offer

cheaper weekend calls and reduce connection charges with its mobile phone networks.

Ron Sommer, chief executive, said the changes - which come into effect from March - would give customers savings of DM2bn (\$1.1bn). "In the future competitive market, we want to bind customers' more strongly to Deutsche Telekom," he said.

The reductions meant that, on average, call prices would be about 45 per cent lower next year, Mr Sommer said.

The cuts come as Deutsche Telekom, which was partially privatised just over a year ago, faces financially strong rivals which threaten

EUROPEAN NEWS DIGEST

AssiDomän in Russia move

AssiDomän, the Swedish forestry company, said yesterday it was withdrawing financial support from its jointly owned pulp and paper mill in the Russian province of Karelia after a dispute over working capital. The company, which in July acquired a 57 per cent stake in the Segzhabumppum mill for SKr350m (\$45m), warned it could no longer finance the loss-making project on its own.

It has asked Boris Nemtsov, Russia's first deputy prime minister, to intervene to persuade the mill's Russian shareholders to finance some of its working capital requirements. Some industry analysts suggested that AssiDomän's action signalled growing concern among Swedish investors at the financial risks involved in Russian manufacturing projects. The company's involvement in the Segzhabumppum mill has been dogged by bureaucratic difficulties and tax disputes, culminating in a move by the Karelian state prosecutor to declare AssiDomän's share ownership illegal.

The mill has also been hit by negative cash flow, forcing it to take out loans to underpin working capital. AssiDomän said it was no longer willing to provide security for such loans. Lennart Ahlgren, chief executive, described the situation as unacceptable, he emphasised that the group intended to press ahead with investments elsewhere in the former Soviet Union, dominated by a new corrugated board plant outside St Petersburg.

Shares in the Swedish group fell SKr5 to SKr194.50. Tim Burt, Stockholm

BAYERISCHE VEREINSBANK

Dutch acquisition planned

Bayerische Vereinsbank, which is involved in a merger to create Germany's second biggest bank, plans to expand in the Dutch property financing market with the F170m (\$345m) purchase of FGH Bank. With total assets of some F1.7bn, FGH is one of the three largest property banks in the Netherlands. The price is slightly above book value.

Vereinsbank, which is merging with Bayerische Hypothek- und Wechselbank, is buying the bank from Aegon, the Dutch insurance group. Aegon said the transaction, expected to take effect in the first half of 1998, would have a slightly negative impact on earnings growth per share. FGH made a net profit last year of F185m.

The sale is being made because FGH, a specialised commercial property bank, is not part of Aegon's core business. The acquisition fits in with the strategy of the Bavarian banks - whose combined name after the merger will be Bayerische Hypo- und Vereinsbank - to expand across Europe in such areas as mortgage and property banking, asset management, and corporate finance for medium-sized companies. The merged bank will be Europe's market leader in property financing.

Andrew Fisher, Frankfurt

HUNGARY

Oil privatisation continues

APV, the Hungarian privatisation agency, is preparing to sell 11.2 per cent of the shares in Mol, the state oil company, for a nominal price of F100m (\$30m). Hungarian radio reported yesterday. The sale is expected to take place in late February. Mol officials said the sale would be the third and final Mol share issue and will reduce the state's share in Mol, Hungary's second largest company, to 26 per cent. One per cent of the equity will be reserved for Hungarian individuals, with an extra 2 per cent available in case of oversubscription.

The news pushed Mol shares up Ft65 to Ft4,860 on the Budapest Stock Exchange. Anatol Lieven, Budapest

Shares in Raba, the Hungarian truck maker, closed yesterday at Ft2,985 on the first day of trading on the Budapest Stock Exchange, almost double the offer price of Ft1,475. Yesterday's price values the company at about \$220m.

Raba, based in western Hungary, makes axle assemblies, smaller trucks and engines. After a complicated privatisation, which began in September, the company is left with five large shareholders, each with a 10 per cent stake. An international and domestic private placement to institutional investors for an 18 per cent stake in November was 6.8 times oversubscribed. Kester Eddy, Budapest

ENGINEERING

Kvaerner to buy Romanian groups

Kvaerner, the Norwegian shipbuilding and construction group, yesterday agreed to take controlling stakes in two Romanian engineering groups for \$60m, including investment commitments. About half the money will come from the EBRD, which may take an equity stake in return.

Anatol Lieven

POLAND

Further investment by Rabobank

Rabobank, the Dutch agricultural bank, is to invest a further \$3m (zlotys \$10.6m) in Rabo-BRP, a Polish agriculture bank in which it took a 51 per cent stake 18 months ago. The decision to increase Rabo-BRP's capital to 75m zlotys came after the Dutch bank bought out the remaining investors to take full control of its Polish affiliate. Rabobank is the first foreign bank in Poland catering specifically for the farming sector.

Christopher Bobinski, Warsaw

FORENINGSPARBANKEN

Staff cuts to hit 1997 results

ForeningsSparbanken, the Swedish bank, said yesterday it would take a charge of SKr900m (\$115.5m) in its 1997 results for early retirement costs, as part of a plan to reduce staff numbers by at least 2,000 over the next two years. The bank - the result of a merger between Swedbank and Foreningsbanken - said it had sold branches in Sweden to a value of SKr3.6bn.

Reuters, Stockholm

Telekom cuts long-distance rates

By Graham Bowley in Bonn

Deutsche Telekom yesterday unveiled aggressive price cuts for long-distance calls, in a challenge to its rivals ahead of the liberalisation of the German telecommunications market next month.

The new tariff structure offers particularly steep price reductions in areas where it faces strongest competition from new rivals. However, it offers few savings on local calls, where Deutsche Telekom remains dominant.

The company, Europe's largest telecoms group, also said it would cut prices next year on calls longer than 10 minutes. It would also offer

cheaper weekend calls and reduce connection charges with its mobile phone networks.

Ron Sommer, chief executive, said the changes - which come into effect from March - would give customers savings of DM2bn (\$1.1bn). "In the future competitive market, we want to bind customers' more strongly to Deutsche Telekom," he said.

The reductions meant that, on average, call prices would be about 45 per cent lower next year, Mr Sommer said.

The cuts come as Deutsche Telekom, which was partially privatised just over a year ago, faces financially strong rivals which threaten

its hold over its home market.

O.Telco, the telecommunications venture between Veba and RWE, the industrial conglomerates, has threatened to undercut it by up to 20 per cent on long-distance calls.

Mannesmann Arco - which is backed by the Mannesmann industrial group and Deutsche Bahn, the federal railway operator - has proposed similar discounts.

Deutsche Telekom has been angered by an unexpectedly tough decision by regulators on the price it can charge rivals for network connections. It is challenging the ruling in court.

The company maintains

that the decision favours new entrants and disregards costs borne by Telekom in setting up its network.

Deutsche Telekom said prices next year would be reduced on calls to 78 countries, with the price of calls to North America - expected to be one of the most hotly-contested routes - cut by up to 35 per cent.

Charges on calls longer than 10 minutes would offer savings of up to 30 per cent, while connections between Telekom's fixed network and its mobile phone services would be reduced by as much as a quarter.

"This is a clever tariff structure," said Stefan Mehlner, analyst at WestLB in Düsseldorf.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States except in accordance with the resale restrictions applicable thereto. These securities having been previously sold, this announcement appears as a matter of record only.

\$100,000,000

Parametric Re, Ltd.

\$80,000,000

Floating Rate Notes due November 19, 2007

\$20,000,000

of
Units Consisting of an Aggregate of
\$10,000,000 Floating Rate Notes
due November 19, 2007 and
\$10,000,000 Floating Rate Defeasance Certificates
due November 19, 2007



The proceeds of this offering have been used to support an industrial earthquake risk reinsurance policy in the amount of \$90,000,000 written in favor of Swiss Reinsurance Company in Zurich, Switzerland for the benefit of The Tokio Marine and Fire Insurance Co., Ltd.

These securities have been sold in the United States in private offerings that included sales pursuant to Rule 144A under the Securities Act of 1933.

Goldman, Sachs & Co.

Swiss Re
Capital Markets

December 18, 1997

1550 1000000000

Textiles group also warns profits will be down some £40m because of sterling and closure costs

Coats Viyella sets out demerger plans

By Andrew Davis

Coats Viyella yesterday set out plans to demerge, alongside a warning of an unexpectedly sharp fall in profits this year and up to £70m (£123.8m) of restructuring costs.

Its statement increased worries over a possible dividend cut. Kirk Stephenson, finance director, said maintaining the dividend would leave it "substantially uncovered". Operating prof-

its were expected to be £40m down on 1996's £174.3m. About £20m of the decline was because of the strength of sterling.

The company is providing up to £15m against the sale or closure of the Counterpart contract clothing business, where 2,000 jobs are at risk. It plans to split into Coats and Viyella by mid-1998. Coats will comprise Dynacast precision engineering and the thread and Indian operations.

Viyella will take in clothing and home textiles, including the Jaeger and Viyella retail chains and contract clothing.

Michael Ost, chief executive, said the demerger was only "a first step", the company hoped to be able to split threads from precision engineering next year, once the capital gains tax position had been clarified with US authorities.

The Viyella businesses would remain together for

the moment, but the aim would be to improve their performance over the next couple of years, widening options for possible disposals.

Sir David Alliance, chairman, will chair Viyella, which is seeking a chief executive. Mr Ost is to be chief executive of Coats, for which a chairman is being sought.

Mr Ost said he recognised demerger was not "a magic wand" to lift the company's

trading performance. But it would enable discrete management teams to focus more effectively on each business, and would help investors value the businesses.

However, there was no indication of how the company's debt, which stood at £390m at the half year, would be divided.

Mr Stephenson said the company would look at the prospects for the two businesses after they were sepa-

rated when deciding the level of dividend for 1997. It was 9.75p last year.

As well as the previously announced ongoing restructuring costs of about £30m, the company planned one-off charges totalling £45m. These were to cover problems at Berghaus's Russian clothing operations and the exit from the Counterpart contract clothing business. Calprina commission finishing and the Australasian crafts business.

LEX COMMENT

Coats Viyella

It is a pity that performance has deteriorated in so many parts of Coats Viyella that it now seems too difficult for one plc board to manage. If things had not got so bad, a new order of events might have been to spin off precision engineering and reap a recovery from the rest. Now the problem seems so big that it must be halved, and eventually quartered. Precision engineering will indeed be spun off by the new Coats group, and the Viyella half will one day consider splitting retailing brands from manufacturing.

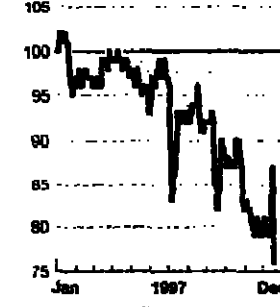
Michael Ost, chief executive, must ensure that all this wheeling and dealing does not distract him from the urgent task of improving underlying performance. However, a demerger is usually a good catalyst for just that. Mr Ost will certainly be more at home running the two industrial businesses, and there is an opportunity to revitalise the Viyella management. Finding a strong chief executive for that business is obviously crucial.

Assuming that the pair will be better managed on this semi-simplified basis, is the group massively undervalued at its new low of 30p? Its £1bn enterprise value is, after all, well below half annual sales.

A conservative valuation of 120p a share can easily be raised to 160p by assuming progress on restoring clothing margins, applying market multiples to engineering and retail, and adding a net asset valuation for threads. But with so much to do amid unhelpful market conditions, investors would have to take a lot of trust.

Coats Viyella

Share price relative to the FTSE Textiles and Apparel index



Caspian raises \$80m to expand

By Jonathan Ford

Caspian Securities, the emerging markets investment bank, has raised \$80m to continue its expansion despite the recent turmoil in Asian markets.

The bank, which has expanded heavily in Asia this year, has now raised \$240m in three tranches since its foundation two years ago. Richard Greer, managing director, said it had no plans to raise further capital in the near future. The money came from both existing and new investors, with the Commonwealth Bank of Australia understood to have maintained its 17 per cent holding.

Mr Greer said that the group's shareholders had been supportive. "The

money raising was in the original business plan and most investors seemed to understand our argument that it is better to expand when times are tough than in a roaring bull market."

Caspian has yet to make a profit since it was founded by Christopher Heath, the former chairman of Baring Securities, but Mr Greer said he expected the bank to move into profit next year. He said that Caspian would use the money to expand its presence in eastern Europe. The bank also plans to add more staff in Asia as part of a push into mergers and acquisitions.

"This is the area to expand into because there is going to be a lot of buying of cheap corporate assets in the region," said Mr Greer.

NEWS DIGEST

Oster departs from Cookson

Richard Oster, who stepped up to become chairman of Cookson in September, is leaving suddenly with £2.9m (£4.78m) in compensation, £1.6m worth of shares and options worth £306,000.

The pay-off, which followed a clash with other directors over strategy, is one of the largest awarded in Britain. It includes a payment the 62-year-old Mr Oster had already been promised for the loss of earnings involved in stepping up to a non-executive post. Mr Oster, an American, was managing director and chief executive of the diversified industrial products group for six years. He received £1.2m in 1996 and £1.7m in 1997.

The departure comes just three months after Don Cordier, joint managing director, left with compensation of about £2m after being passed over for the chief executive's job.

Robert Malpas, Mr Oster's predecessor as chairman, has agreed to return to the £250,000 a year job until another chairman can be found. He said that plans to ensure a smooth succession had "turned pear-shaped". He added that Mr Oster's departure came after "a growing realisation between Richard and the board that the new management was having to take strategic decisions which Richard would accept intellectually, but would find quite hard to stomach." These included cutting back some of its US head offices, he said, adding that further business disposals were likely.

Andrew Edgecliffe-Johnson

Pearson cautious over sterling

Shares in Pearson, the media company that owns the Financial Times, fell 5p to 834p yesterday after it issued a cautious end-of-year trading statement that emphasised the effect on revenues of the strength of sterling.

Analysts said the statement contained no surprises except for a faster-than-expected recovery at Mindscape, the US software subsidiary that has been restructured after losing \$46.1m in 1996 and £15.1m in the first half of 1997. They expect Mindscape to make a profit of £10m in the second half of the year to December 31, allowing it to break even for the year before a £5m restructuring charge.

The group took another step in the gradual reshaping of its management under Marjorie Scardino, chief executive, with the announcement that David Veit, president of Pearson in the US, would retire next May at the age of 60.

The statement emphasised the effects of sterling's strength and said growth in some of its principal markets was slowing. However, it continued to seek double-digit earnings growth, the target set earlier this year by Mrs Scardino.

Penguin had integrated the Putnam Berkley group and cost savings there would help offset difficulties in the US book market. The impact of improper accounting at Penguin in the US would be within the £100m already announced.

John Gapper

Wm Cook may bid for Triplex

William Cook has said it would consider bidding for its castings rival Triplex Lloyd, if Triplex's current bid talks collapse.

A Cook bid for Triplex would be a reversal of last year's bitter takeover battle which Triplex launched to win control of Cook. Triplex lost the bid when Cook trumped its offer with an £80m management buy-out.

Triplex confirmed last week it was in bid talks with an unnamed company, and was discussing an offer of 280p a share. The bidder is thought to be Doncasters, the Midlands engineer which is listed in the US.

The future of Triplex Lloyd is expected to be sealed within a week, although Doncasters refuses to comment on whether it is taking part in talks.

Richard Wolfe

Eurotherm on acquisition trail

Eurotherm has between £70m and £100m (£165m) to spend on acquisitions in the US and south-east Asia, Claes Hultman, chief executive, said yesterday as the industrial controls maker reported a 30 per cent drop in full-year pre-tax profits.

Mr Hultman said the strength of sterling was to blame for the fall from \$27.7m to £30.3m in the year to October 31. The strong pound affected the translation of profits and had a \$5.9m impact on transactions.

The drives division, which has traditionally reported 15-20 per cent growth, managed to maintain operating profits at £12.2m (£12.4m), despite the strength of sterling, thanks to a turnaround in the US market.

Andrew Edgecliffe-Johnson

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Baggeridge Brick	Yr to Sept 30 35.8 (33.1)	4.06 (2.52)	7.4 (4.07)	2.75	Feb 18	2.375	3.5	3.125
Brink for the Border	6 mths to Sept 28 10.7 (11)	0.3434 (0.521)	0.451 (1.43)	0.7	Jan 23	0.6	-	1.8
British Thomson	6 mths to Oct 31 2.94 (3.14)	0.051 (0.164)	0.1 (1.31)	nil	nil	nil	-	nil
Capelight	6 mths to Oct 25 128.9 (105.5)	18.2 (14)	14.3 (12.1)	9.5	Feb 20	7.5	19	19
Chemring	Yr to Sept 30 64.7 (60.4)	24.4 (21.1)	22.05 (22.6)	1	Mar 13	7.89	3	11.45
Druck	6 mths to Sept 30 26.5 (25.8)	4.18 (4.38)	4.03 (4.18)	0.58	Feb 16	0.54	-	1.73
Eastenders	Yr to Oct 31 202.3 (206.38)	30.3 (37.7)	22.7 (27.8)	5.8	Feb 27	5	10	9
Kendal	Yr to Sept 30 131.2 (119.6)	10.44 (8.11)	1.942 (1.52)	0.45	Mar 3	0.4	0.858	0.7
Leedsdale	6 mths to Sept 30 0.034 (0.03)	0.1654 (0.403)	0.21 (1.3)	-	-	-	-	-
Pemberton's	6 mths to Sept 30 1.18 (0.677)	0.1051 (0.094)	0.25 (0.38)	-	-	-	-	-
Raphael Zim	Yr to Sept 30 7.15 (5.86)	1.45 (0.746)	8.51 (4.3)	2.5	Jan 28	2	2.5	2
Richards	Yr to Sept 30 82 (82.9)	1.5714 (2.57)	7.22 (10.65)	0.93	Mar 2	0.93	2	2
Sep Industrial	Yr to Sept 30 57.8 (66.2)	2.74 (5.854)	2.68 (4.33)	0.8	Jan 2	1.1	1.25	1.75
Tunstall	Yr to Sept 30 81 (78.1)	4.14 (3.19)	7.1 (17.7)	3.32	Feb 20	3.32	5.17	5
Investment Trusts	NAV (£)	Dividend (£)	EPS (£)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
HSI Summit UK	Yr to Oct 31 114.3 (103)	0.176 (0.207)	0.83 (1.05)	0.26	Feb 25	0.95	0.26	0.95
LMS Recovery	Yr to Oct 31 153.2 (137.5)	1 (1.08)	2.72 (2.94)	1.75	Feb 27	1.6	2.55	2.35
Murray Smaller	6 mths to Nov 30 453.2 (498)	2.52 (2.08)	4.5 (3.7)	2	Jan 6	1.8	-	5.8

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. ↑on increased capital. †††††on reduced capital. ‡Second interim payable as foreign income dividend. †††††proposed final of 0.050, 0.04m stock.

All of the securities having been sold, this announcement appears as a matter of record only.

U.S. \$4,225,017,562



China Telecom (Hong Kong) Limited

中國電信 (香港) 有限公司

Global Offering of
2,770,788,000 Ordinary Shares
representing 138,539,400 American Depositary Shares

Global Coordinators and Bookrunners

Goldman Sachs (Asia) L.L.C.

China International Capital Corporation

International Offering

19,817,981 American Depositary Shares

This portion of the offering was offered outside of Hong Kong, Asia and the United States by the undersigned.

Goldman Sachs International

Deutsche Morgan Grenfell

ABN AMRO Rothschild
Paribas
Bank of China International
Dresdner Kleinwort Benson

SBC Warburg Dillon Read
BNP PrimeEast Securities Limited
ING Barings
Schroders

J.P. Morgan Securities Ltd.
UBS Limited
Cazenove & Co.
SocGen-Crosby Securities (HK) Limited

United States Offering

14,854,301 American Depositary Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

China International Capital Corporation

Bear, Stearns & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation

Credit Suisse First Boston

Salomon Brothers Inc

RBC Dominion Securities Corporation

Morgan Stanley Dean Witter

Merrill Lynch & Co.

Prudential Securities Incorporated

Smith Barney Inc.

Hong Kong and Asia Offering

96,666,218 American Depositary Shares

This portion of the offering was offered to institutional and corporate investors in Hong Kong.

Goldman Sachs (Asia) L.L.C.

China International Capital Corporation (H.K.) Ltd.

China Development Finance Co. (H.K.) Ltd.

HSBC Investment Bank Asia Limited

Bear Stearns Asia Limited

China Everbright Securities (HK) Limited

Credit Lyonnais Securities Asia

Indosuez W.I. Carr Securities

J.P. Morgan Securities Ltd.

Jardine Fleming

Asia Financial (Securities)

CEC Capital Limited

China Construction Bank
Hong Kong Branch

Daiwa Securities (H.K.) Limited

The Development Bank of Singapore Ltd

Guangdong Securities Limited

Kingsway SW Securities Limited

Lippo Securities Ltd

The Nikko Securities Co. (Asia) Limited

Oriental Patron Asia Limited

Peregrine Capital Limited

Standard Chartered Asia Limited

Tai Fook Securities Company Limited

U.B. Securities Limited

Hong Kong Public Offering

144,018,000 Ordinary Shares

This portion of the offering was offered to retail investors in Hong Kong.

China International Capital Corporation (H.K.) Ltd.

Goldman Sachs (Asia) L.L.C.

China Development Finance Co. (H.K.) Ltd.

HSBC Investment Bank Asia Limited

Bear Stearns Asia Limited

China Everbright Securities (HK) Limited

Credit Lyonnais Securities Asia

Indosuez W.I. Carr Securities

J.P. Morgan Securities Asia Ltd.

Jardine Fleming Securities Limited

Asia Financial (Securities)

CEC Capital Limited

China Construction Bank
Hong Kong Branch

Daiwa Securities (H.K.) Limited

The Development Bank of Singapore Ltd

Guangdong Securities Limited

Kingsway SW Securities Limited

Lippo Securities Ltd

The Nikko Securities Co. (Asia) Limited

Oriental Patron Asia Limited

Peregrine Capital Limited

Standard Chartered Asia Limited

Tai Fook Securities Company Limited

U.B. Securities Limited

Financial Advisors to the Company

J.P. Morgan Securities Asia Ltd.

Bear Stearns Asia Limited

December 1997

COMMODITIES AND AGRICULTURE

Falconbridge may advance smelter

By Kenneth Gooding,
Mining Correspondent

Falconbridge, the Canadian mining group, yesterday hinted that it might be able to speed up the start of a \$1bn nickel smelter project in New Caledonia.

The 54,000-tonne a year project has been at the centre of a dispute related to the French government's efforts to placate local separatists in the French Pacific territory ahead of a referendum about its independence.

"We are committed to the project," a Falconbridge official insisted. "We want to get on with a

feasibility study." Previously Falconbridge had suggested that construction of the smelter might begin by 2006 and the French government called for it to be brought forward. Falconbridge pointed out that this was the maximum time the group would need.

Falconbridge wanted to press ahead as quickly as possible with the feasibility study. However, this would depend on a satisfactory outcome to negotiations about a swap of assets between Eramet, the French ferro-nickel, special steels and manganese group, and SMSF (Société Minière du Sud Pacifique), controlled by New Caledonian

Kanak nationalists. Timing of the smelter project would be included in discussions about this swap.

On Tuesday the board of Eramet, 55 per cent owned by the French state, approved the broad outlines of the government's plan "despite the significant consequences on the activity, competitiveness and therefore the employment in the nickel division".

Falconbridge said that, in order for the smelter project to proceed, SMSF needed to control the Komambo nickel deposit owned by Eramet. The idea is that it should be exchanged for a smaller deposit, Poun, owned by SMSF and Eramet's compensation set by an independent party.

Agreement in principle was reached last month for the two deposits to be held by an independent trustee until Falconbridge either began work on the smelter or withdrew. In the latter case, Komambo would be returned to Eramet.

Jean-Jack Queyranne, French overseas territories secretary, said yesterday that he hoped talks between the various parties would begin in Paris in the second half of January. "Political discussions over the future of New Caledonia can now start," he said.

In October Kanak activists blocked Eramet's plants but the group said, in spite of the impact on its output, its net attributable profit for 1997 would be "appreciably higher" than the FF305.4m (\$51.15m) recorded for 1996. Eramet's shares gained 5.75 per cent yesterday to FF220.

Eramet said production and sales in the nickel division would be greater than in 1996 and the financial result would be helped by the strength of the US dollar against the French currency. The strong dollar would also boost the results from the high speed steel division and the manganese division.

Coffee, cocoa Study calls for free gold trade stay subdued

MARKETS REPORT

By Vincent Boland, Kenneth Gooding and Robert Corzine

Coffee and cocoa futures prices remained weak yesterday after sharp corrections earlier in the week resulting from aggressive selling after reports of frost and stock depletions.

On the London International Financial Futures and Options Exchange, the March coffee future closed down \$72 a tonne at \$1,643, on volume of just over 6,500 lots.

On the New York Cotton, Sugar and Cocoa Exchange, the March future had fallen 2.10 cents a pound to 165 cents by midday. Cocoa futures were also slightly weaker, with the Life March contract closing \$12 down at \$1,107 a tonne, while the CSCE March future was down \$11 at \$1,896 a tonne at noon.

Sugar futures firmed. The Life March future closed \$1.40 a tonne higher at \$305.40, due to short-covering by funds after a sharp rally in New York.

Oil prices received a modest boost from colder weather in Europe, but the

rise was moderated by bearish US inventory data.

Brent Blend for February delivery, the international benchmark, was trading at about \$17.61 a barrel in late trading on London's International Petroleum Exchange, up 24 cents on Tuesday's close. The January contract on the New York Mercantile Exchange was down 1 cent around midday at \$18.16 a barrel.

The surprise Japanese tax cuts to help economic recovery helped to lift base and precious metals. Platinum, which fell to a 4-year low on Tuesday, recovered some ground in China where it was at the same level, China could collect US\$300m a year in extra import duties and annual gold demand would increase by 80 tonnes. That represents nearly one third of 1996 global gold demand.

The study says governments often attempt to justify extra taxes on gold by suggesting that gold buyers are among the most advantaged members of the community so it is fair that gold and gold products should be taxed more heavily as luxury goods.

By Kenneth Gooding

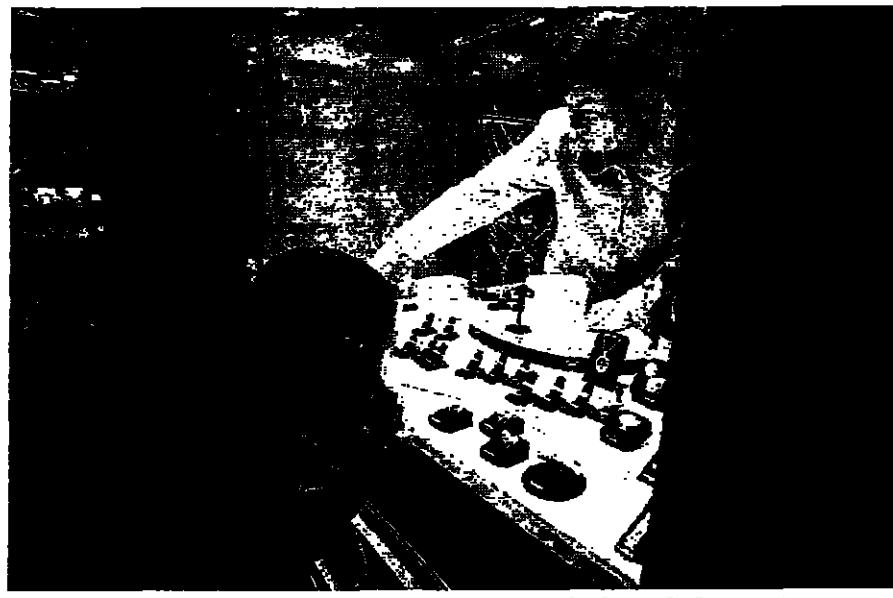
Allowing gold to be traded without regulatory barriers would benefit many countries economically and financially, according to research commissioned by the World Gold Council, a promotional organisation financed by some gold producers.

The study says there are only two genuinely free gold markets in the world: Dubai and Hong Kong. Every other country imposes either fiscal or legal restrictions on the trade, and these limit the volume of trade and the use of gold.

It says that if gold regulations in China were reduced to the levels of those in India, which are still relatively high after some liberalisation in recent years, and if gold consumption per head was at the same level, China could collect US\$300m a year in extra import duties and annual gold demand would increase by 80 tonnes. That represents nearly one third of 1996 global gold demand.

The study says governments often attempt to justify extra taxes on gold by suggesting that gold buyers are among the most advantaged members of the community so it is fair that gold and gold products should be taxed more heavily as luxury goods.

"However, because gold is



Gold is universally coveted for its prime uses as a store of value and adornment

universally coveted for its prime uses as a store of value and adornment, its purchase is not restricted to the rich," says the study. "As a result, the heavy taxation of gold can be regressive [bears most heavily on the poor]. This is particularly true for developing countries which include the bulk of the world's poor and where inadequately developed banking systems and currency instability heighten the use of gold as a store of value."

COMMODITIES NEWS DIGEST

Venezuela lifts coffee output

Venezuela has underlined its intention to become an important coffee exporter, with above-average production for a second consecutive year. Foncafé, the national coffee fund, said Venezuela produced 1.5m quintals (of 48kg each) in the season ending October 1997, against 1.6m quintals last season. The 30-year average is between 1.2m and 1.3m quintals.

Foncafé said the results were largely due to a programme it implemented with the government to renew coffee bushes and step up fumigation. Venezuela has fought off a type of fruit fly which has plagued much of Colombia's coffee production and spread into Venezuela. Ramón Hernández, Foncafé managing director, said the results indicated that conditions were right for "Venezuela to become an important coffee export country". It exports 430,000 quintals, but with a production target of 2m quintals by 1999, its exports are set to nearly double.

Raymond Collin, Caracas

COPPER

Panama mine put on hold

Tests at one of the world's biggest undeveloped copper deposits have confirmed that the site has significant workable reserves, according to a senior executive involved in the project. However, further development at Cerro Colorado, in Panama, is likely to be put on hold until the copper price improves. Cerro Colorado, in the western province of Chiriquí, is estimated to be the world's 12th largest undeveloped deposit, with reserves of more than 10m tonnes.

Michael Shaw, project manager for owner Panacobre, a subsidiary of Canada's Tiomin Resources, said a recent feasibility study indicated between 65m and 70m tonnes of leachable ore deposits of between 0.6 per cent and 0.7 per cent grade. A further 1bn tonnes of deposits of the same grade could be extracted using conventional flotation methods. "We have a project, but the copper price is awful," Mr Shaw said. "At a little bit higher price it is doable." Copper has recently been trading at between \$1,740 and \$1,750 a tonne - the lowest since January 1994.

James Wilson, Panama City

DIAMONDS

De Beers delays sales data

De Beers, the South African group that dominates world trade in rough diamonds, alarmed the stockbroking community in Johannesburg and London yesterday by postponing an announcement about 1997 diamond sales from today to Monday.

Analysts suggested the sales total was easily estimated - most are looking for about \$4.6bn, well below last year's record \$4.834bn - but the delay might be because De Beers had bad news about the outlook for 1998. De Beers said that, although there was clearly cause for concern about the Asian markets because of financial turmoil in that region, the postponement was so that Nicky Oppenheimer and Gary Ralfe, who next month become chairman and managing director, respectively, could personally brief analysts about the figures.

Kenneth Gooding

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Announcements Metal Trading)

ALUMINIUM (30% purity) (\$ per tonne)

Cash 3 mths
Close 1508.07 1501.5-32.5
Previous 1508.07 1501.5-32.5
High/Low 1508.07 1501.5-32.5
AM Official 1508.07 1501.5-32.5
Kerb close 1508.07 1501.5-32.5
Open int. 257.040
Total daily turnover 112,985

ALUMINIUM ALLOY (\$ per tonne)

Close 1370.75 1369.37
Previous 1370.75 1369.37
High/Low 1370.75 1369.37
AM Official 1370.75 1369.37
Kerb close 1370.75 1369.37
Open int. 5,226
Total daily turnover 1,938

LEAD (\$ per tonne)

Close 527.5-28.5 538.39
Previous 527.5-28.5 544.4-5
High/Low 527.5-28.5 544.4-5
AM Official 527.5-28.5 544.4-5
Kerb close 527.5-28.5 544.4-5
Open int. 35,357
Total daily turnover 9,531

NICKEL (\$ per tonne)

Close 5895-905 5995-9000
Previous 5895-905 6030-35
High/Low 5895-905 6030-35
AM Official 5895-905 6030-35
Kerb close 5895-905 6030-35
Open int. 59,664
Total daily turnover 21,370

TIN (\$ per tonne)

Close 5430.00 5370.80
Previous 5430.00 5370.80
High/Low 5430.00 5370.80
AM Official 5430.00 5370.80
Kerb close 5430.00 5370.80
Open int. 15,656
Total daily turnover 3,617

ZINC, special high grade (\$ per tonne)

Close 1108.09 1132.33
Previous 1108.09 1132.33
High/Low 1108.09 1132.33
AM Official 1108.09 1132.33
Kerb close 1108.09 1132.33
Open int. 80,830
Total daily turnover 59,676

COPPER, grade A (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME ALUMINIUM 3% ROLL (\$ per tonne)

Close 1508.07 1501.5-32.5
Previous 1508.07 1501.5-32.5
High/Low 1508.07 1501.5-32.5
AM Official 1508.07 1501.5-32.5
Kerb close 1508.07 1501.5-32.5
Open int. 257.040
Total daily turnover 112,985

LME ZINC 3% ROLL (\$ per tonne)

Close 1108.09 1132.33
Previous 1108.09 1132.33
High/Low 1108.09 1132.33
AM Official 1108.09 1132.33
Kerb close 1108.09 1132.33
Open int. 80,830
Total daily turnover 59,676

LME COPPER 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME NICKEL 3% ROLL (\$ per tonne)

Close 5895-905 5995-9000
Previous 5895-905 6030-35
High/Low 5895-905 6030-35
AM Official 5895-905 6030-35
Kerb close 5895-905 6030-35
Open int. 59,664
Total daily turnover 21,370

LME TIN 3% ROLL (\$ per tonne)

Close 5430.00 5370.80
Previous 5430.00 5370.80
High/Low 5430.00 5370.80
AM Official 5430.00 5370.80
Kerb close 5430.00 5370.80
Open int. 15,656
Total daily turnover 3,617

LME LEAD 3% ROLL (\$ per tonne)

Close 527.5-28.5 538.39
Previous 527.5-28.5 544.4-5
High/Low 527.5-28.5 544.4-5
AM Official 527.5-28.5 544.4-5
Kerb close 527.5-28.5 544.4-5
Open int. 35,357
Total daily turnover 9,531

LME SILVER 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME GOLD 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME PLATINUM 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME PALLADIUM 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME IRIDIUM 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

LME RHODIUM 3% ROLL (\$ per tonne)

Close 1730.40 1769.73
Previous 1730.40 1769.73
High/Low 1730.40 1769.73
AM Official 1730.40 1769.73
Kerb close 1730.40 1769.73
Open int. 154,008
Total daily turnover 59,676

PRECIOUS METALS CONTINUED

GOLD COMEX (100 Troy oz; \$/troy oz)

Sett. Day's
price change High Low Vol Open
Dec 288.1 +5.7 288.7 288.3 367 275
Jan 288.8 +5.7 289.3 288.9 3 2
Feb 291.1 +5.7 291.7 289.5 32,005 1018
Mar 292.8 +5.8 293.4 287.1 48 282
Apr 294.5 +5.8 295.0 288.2 552 11,533
May 296.8 +5.8 296.9 286.0 10 5,262
Total 34,498,167,844

PLATINUM COMEX (50 Troy oz; \$/troy oz)

Sett. Day's
price change High Low Vol Open
Jan 354.0 +12.4 355.0 342.9 1,811 8,448
Apr 353.2 +13.1 354.5 345.0 1,911 5,143
May 355.8 +13.1 355.9 347.0 1 1,428
Total 3,771,148,866

PALLADIUM COMEX (100 Troy oz; \$/troy oz)

Sett. Day's
price change High Low Vol Open
Dec 191.05 +6.25 191.00 187.00 1 260
Jan 188.05 +6.00 188.05 185.20 1,455 3,403
Feb 186.05 +6.00 186.05 185.00 78 238
Mar 183.05 +6.00 183.05 181.00 1 4
Total 1,918,2,885

SILVER COMEX (5,000 Troy oz; \$/troy oz)

Sett. Day's
price change High Low Vol Open
Dec 592.6 +1.6 593.0 593.0 182 587
Jan 594.6 +1.6 595.0 595.0 4 29
Feb 596.6 +1.6 597.0 597.0 1,760 87,869
Mar 598.6 +1.6 599.0 599.0 1,760 87,869
Apr 598.6 +1.6 599.0 599.0 1,760 87,869
May 598.6 +1.6 599.0 599.0 1,760 87,869
Total 16,549,94,952

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Sett. Day's
price change High Low Vol Open
Jan 18.24 +0.17 18.40 17.96 37,014 48,011
Feb 18.45 +0.08 18.58 18.15 30,184 108K
Mar 18.76 +0.02 18.88 18.52 5,462 25,325
Apr 18.90 +0.02 18.96 18.66 2,589 21,867
May 18.98 +0.02 19.05 18.75 3,517 24,284
Total 102,948,40,873

CRUDE OIL IPE (\$/barrel)

Sett. Day's
price change High Low Vol Open
Jan 17.50 +0.13 17.65 17.29 18,599 82,743
Feb 17.66 +0.06 17.81 17.32 6,946 32,534
Mar 17.62 +0.06 17.67 17.40 1,239 15,774
Apr 17.69 +0.07 17.72 17.48 310 12,031
May 17.72 +0.08 17.74 17.49 218 18,189
Total 21,168,18,189

HEATING OIL NYMEX (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 51.85 +0.25 51.96 50.99 22,444 40,847
Feb 52.45 +0.24 52.59 51.52 12,238
Mar 52.10 +0.23 52.24 51.15 1,165 10,189
Apr 51.65 +0.24 51.75 51.10 253 8,172
May 51.40 +0.25 51.40 51.15 253 8,172
Total 38,951,14,882

GAS OIL IPE (\$/barrel)

Sett. Day's
price change High Low Vol Open
Jan 16.00 +0.25 16.10 15.70 6,593 27,579
Feb 16.07 +0.25 16.10 15.70 6,593 27,579
Mar 16.10 +0.25 16.10 15.70 6,593 27,579
Apr 16.12 +0.25 16.10 15.70 6,593 27,579
May 16.12 +0.25 16.10 15.70 6,593 27,579
Total 32,673,87,589

NATURAL GAS NYMEX (1,000 therms; \$/therm)

Sett. Day's
price change High Low Vol Open
Jan 17.73 +0.10 17.78 17.70 50 4,990
Feb 17.69 -0.02 - - - 3,230
Total 78,246

NATURAL GAS IPE (\$/therm)

Sett. Day's
price change High Low Vol Open
Jan 16.00 +0.25 16.10 15.70 6,593 27,579
Feb 16.07 +0.25 16.10 15.70 6,593 27,579
Mar 16.10 +0.25 16.10 15.70 6,593 27,579
Apr 16.12 +0.25 16.10 15.70 6,593 27,579
May 16.12 +0.25 16.10 15.70 6,593 27,579
Total 32,673,87,589

UNLEADED GASOLINE NYMEX (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 53.35 +0.15 53.50 52.85 15,230 2,011
Feb 53.70 +0.14 53.85 53.10 11,708 30,983
Mar 53.70 +0.14 53.85 53.10 11,708 30,983
Apr 53.70 +0.14 53.85 53.10 11,708 30,983
May 53.70 +0.14 53.85 53.10 11,708 30,983
Total 35,521,17,082

UNLEADED GASOLINE IPE (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 53.35 +0.15 53.50 52.85 15,230 2,011
Feb 53.70 +0.14 53.85 53.10 11,708 30,983
Mar 53.70 +0.14 53.85 53.10 11,708 30,983
Apr 53.70 +0.14 53.85 53.10 11,708 30,983
May 53.70 +0.14 53.85 53.10 11,708 30,983
Total 35,521,17,082

UNLEADED GASOLINE COMEX (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 53.35 +0.15 53.50 52.85 15,230 2,011
Feb 53.70 +0.14 53.85 53.10 11,708 30,983
Mar 53.70 +0.14 53.85 53.10 11,708 30,983
Apr 53.70 +0.14 53.85 53.10 11,708 30,983
May 53.70 +0.14 53.85 53.10 11,708 30,983
Total 35,521,17,082

UNLEADED GASOLINE COMEX (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 53.35 +0.15 53.50 52.85 15,230 2,011
Feb 53.70 +0.14 53.85 53.10 11,708 30,983
Mar 53.70 +0.14 53.85 53.10 11,708 30,983
Apr 53.70 +0.14 53.85 53.10 11,708 30,983
May 53.70 +0.14 53.85 53.10 11,708 30,983
Total 35,521,17,082

UNLEADED GASOLINE COMEX (42,000 US gal; \$/US gal)

Sett. Day's
price change High Low Vol Open
Jan 53.35 +0.15 53

zuela lifts e output

redefined its intention to produce a quarterly report with above average production in the first quarter. The company's production in the first quarter was 1.1 million units, up from 1.0 million units in the fourth quarter of 1996. The company's production in the first quarter of 1997 was 1.1 million units, up from 1.0 million units in the fourth quarter of 1996. The company's production in the first quarter of 1997 was 1.1 million units, up from 1.0 million units in the fourth quarter of 1996.

mine put on hold

The world's largest gold mine, the Grasberg mine in Indonesia, has been put on hold. The mine, which is owned by Freeport-McMoan Copper & Gold, has been put on hold due to a dispute with the Indonesian government over the mine's operating license. The mine has been producing gold since 1983 and is one of the world's largest gold producers.

delays sales data

South Africa's sales data for the first quarter of 1997 has been delayed. The data, which was expected to be released in December, has been delayed due to a problem with the South African Statistics Bureau. The data is expected to be released in January 1997.

CROSSWORD

Crossword puzzle grid with clues and answers.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 771) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

GUERNSEY (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

GUERNSEY (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

GUERNSEY (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

IRELAND (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

IRELAND (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

IRELAND (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

IRELAND (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

ISLE OF MAN (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

ISLE OF MAN (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

ISLE OF MAN (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

ISLE OF MAN (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

JERSEY (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

JERSEY (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

JERSEY (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

JERSEY (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

LUXEMBOURG (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

LUXEMBOURG (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

LUXEMBOURG (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

LUXEMBOURG (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED KINGDOM (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED KINGDOM (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED KINGDOM (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED KINGDOM (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED STATES (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED STATES (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED STATES (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

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Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED STATES (FSA RECOGNISED)

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

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Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

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Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

UNITED STATES (REGULATED)**

Fund Name	Unit Price	Change
Artisan Capital Management Ltd	1.15	0.01
Artisan Global Fund	1.15	0.01
Artisan International Fund	1.15	0.01
Artisan Pacific Fund	1.15	0.01
Artisan US Fund	1.15	0.01

Offshore Funds and Insurances

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FT MANAGED FUNDS SERVICE[illegible]

Offshore Insurances and Other Funds

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

[illegible]

CHEMICALS - Cont.

ENGINEERING - Cont.**EXTRACTIVE INDUSTRIES - Cont.**

INVESTMENT TRUSTS

INVESTMENT TRUSTS - Cont.

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ELECTRICITY

ELECTRONIC & ELECTRICAL EQPT

ENGINEERING, VEHICLES

HEALTH CARE - Cont.

HOUSEHOLD GOODS

INSURANCE

CHEMICALS

ENGINEERING

ENGINEERING, VEHICLES

HEALTH CARE - Cont.

HOUSEHOLD GOODS

INSURANCE

CHEMICALS

ENGINEERING

LONDON STOCK EXCHANGE

Buyers' enthusiasm fades to leave shares down

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The three-day rally that saw the FTSE 100 index rise up 167 points, or 3.3 per cent, continued briefly yesterday, before grinding to halt in mid morning.

Thereafter, pockets of profit-taking and a lack of enthusiasm saw stock prices slip back to finish the session modestly lower.

"The market simply ran out of gas, ironically on a day when all the signals from overseas were positive and when the economic news provided no real inflationary worries," said one dealer.

He insisted, however, that London faced no serious problems in the near future, unless the far eastern markets turned tail again. "On the contrary, there is still a bullish feeling in London, as long as the buy-back and bid stories continue," he said.

However, there was further concern about job losses around the City's trading desks highlighted by reports that Douglas Baker, head of marketmaking at HSBC James Capel, had resigned yesterday.

Footsie ended an erratic trading day 12.6 points lower at 5,199.8. At its best shortly after the opening bell, the index hit a session peak of 5,247.6, up 44.2.

The FTSE 250, which had looked comfortable for much of the day, finished 0.7 off at 4,756.3. The FTSE SmallCap was more robust and nudged up 1.7 to regain the 2,300 level, finishing at 2,300.5.

Wall Street had finished Tuesday in good heart, albeit well below the session-high, as the US Federal Reserve left interest rates on hold. The Dow Jones Industrial Average moved erratically yesterday, after a strong rise in early trading.

The news from the far east was extremely positive after the Japanese government's rescue package was well received in the Tokyo stock market. The Nikkei

225 average firmed up 3.5 per cent, as did Hong Kong and the Seoul market.

The UK unemployment report was broadly in line with expectations but there was more disturbing evidence that the high street retailers were not having anything like a good time in the crucial pre-Christmas trading period. November sales showed a 0.4 per cent dip.

The official data tied in with anecdotal evidence and the recent British Retail Consortium survey that pointed to a slowing in sales.

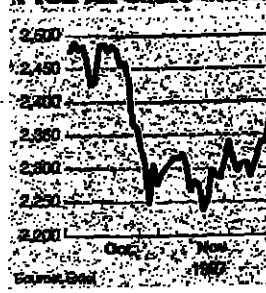
Retailing gloom was exacerbated by profits warnings from Oasis Group, the high street fashion

retailing chain, and Mulberry, the luxury goods manufacturer. Those warnings, plus another from Costa Virella, the textiles group, provided most of the bad news in the market.

Some of the recent froth that has driven the banks and insurance shares sharply higher over recent months, was blown away in the absence of any hard takeover news. The former building societies, which attracted big interest from the institutions on demutualisation, were given a rough ride in the market yesterday.

Turnover was an encouraging 870.6 shares at 6pm, split evenly between FTSE 100 and other stocks.

FTSE All-Share Index



Equity shares traded

Forward by volume (millions). Excludes non-market business and overseas business.

Month	Volume	Value
Oct	1,200	1,200
Nov	1,200	1,200
Dec	1,200	1,200

Indices and ratios

Index	Value	Change
FTSE 100	5199.8	-12.6
FTSE 250	4756.3	-0.7
FTSE 350	2488.2	-4.9
FTSE All-Share	2427.05	-4.46
FTSE All-Share yield	3.21	3.14

Best performing sectors

Sector	Change
1 Breweries & Pubs	+2.3
2 Life Assurance	+1.5
3 Diversified Inds	+1.1
4 Electronic & Elect	+1.1
5 Health Care	+1.1

Worst performing sectors

Sector	Change
1 Textiles & Apparel	-4.0
2 Chemicals & Allied	-2.1
3 Oil Exploration & Prod	-1.9
4 Gas Distribution	-1.6
5 Insurance	-1.6

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIPES) £10 per full index point (APT)

Month	Open	Sett	Price	Change	High	Low	Est. Vol	Open Int
Dec	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438
Jan	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438
Feb	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438

FTSE 250 INDEX FUTURES (LIPES) £10 per full index point

Month	Open	Sett	Price	Change	High	Low	Est. Vol	Open Int
Dec	4770.0	4756.0	-14.0	-14.0	4770.0	4740.0	240	4918
Jan	4770.0	4756.0	-14.0	-14.0	4770.0	4740.0	240	4918
Feb	4770.0	4756.0	-14.0	-14.0	4770.0	4740.0	240	4918

FTSE 100 INDEX OPTION (LIPES) £10 per full index point

Month	Open	Sett	Price	Change	High	Low	Est. Vol	Open Int
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Feb	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438

EURO STYLE FTSE 100 INDEX OPTION (LIPES) £10 per full index point

Month	Open	Sett	Price	Change	High	Low	Est. Vol	Open Int
Dec	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438
Jan	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438
Feb	5255.0	5208.0	-10.0	-10.0	5255.0	5182.0	18999	28438

TRADING VOLUME

Major Stocks Yesterday

Stock	Price	Change
ADRIAN	946	+12
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100
ADRIAN GROUP	4,000	+100

Gloom among stores

By Joel Kibazo, Peter John
and Martin Brice

Dark clouds remained over the retail sector as two profit warnings served to confirm a poor pre-Christmas trading season.

Fashion retailer Oasis Stores warned that profits for the year to January 1998 are expected to be below current market expectations. Analysts had been forecasting profits of between £15.8 and £17m. Mulberry Group, the designer and manufacturer, also warned of current-year profits falling short of predictions.

The ready-to-wear clothing and interior design products group said: "Early indications based on wholesale stocking and early Christmas retailing are that Christmas sales will be lacklustre."

The statements from both groups sent their shares into a sharp decline. Oasis tumbled 56 or 30.1 per cent to 130p, while Mulberry crashed 20 or 27.2 per cent to 53p.

The warnings only served to add to the gloom that has been overhauling the stores sector since signs of poor Christmas season trading emerged at the end of last month. The bad news started with reports that House of Fraser was launching a pre-Christmas sale and were followed by a gloomy report on

the sector from the British Retail Consortium.

Yesterday SocGen moved to downgrade profit expectations at house stock Oasis and several other leading issues in the sector. The broker cut its current-year estimates for Oasis to between £10m and £12m from a previous estimate of £15.8m.

Turning to the rest of the sector, Marks and Spencer is now expected to report profits £20m less at £1.40bn while profit forecasts at Next were reduced by £10m to £175m. Analyst Nick Bubb at SocGen said simply: "Christmas is turning out to be very disappointing."

Shares in M&S gave up 20 to 60p, while HOF was also down, closing 3 lighter at 217p. However, bargain-hunting in Next helped the shares end the day 3 ahead at 687p.

Coats Virella must be praying for the decade to end. Over a period during which the overall UK market doubled and the Footsie rose 140 per cent, the UK's biggest textiles group has fallen more than 30 per cent.

Yesterday, the shares tumbled 15p to 99p - easily the worst performance among the UK's top 350 stocks - as a profits warning prompted swinging broker downgrades.

Dealers said BZW, the company's broker, had more than halved its current-year profit forecast. BZW was already at the low end of range of forecasts but came down from £75m to £30m as it factored in a surprise exceptional hit and a warning of a fall-off in trading.

More significantly, BZW is believed to have taken its 1998 dividend forecast down to 4.4p. That compares with a 5.8p total dividend last year and will be a blow to income-seeking funds.

The slide represents only the latest in a series of knocks that have taken the shares down from a high of 284p four years ago. Only three months ago analysts cut full-year profit forecasts from about £140m to £90m-£100m, after the company announced a 12 per cent dip in the first-half figure.

Nycomed Amersham, formed in October with the merger of Amersham International and Nycomed, celebrated its first day of trading in the Footsie with a rise of 80 to £23.50.

The healthcare group came into the main index after a place was created by the merger of Guinness and

GrandMet. The cachet of Footsie status tends to attract extra investor interest, particularly from overseas.

Also, Salomon initiated coverage of the stock with an "outperform" rating. Rascal achieved one of the better performances in the FTSE 250, helped by a strong "buy" note from Henderson Crosthwaite and sustained buying by directors. The stock gained 6p to 250p in volume of 1.2m.

An announcement to the stock exchange showed that Sir Ernest Harrison had formed in October with the merger of Amersham International and Nycomed, celebrated its first day of trading in the Footsie with a rise of 80 to £23.50.

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LONDON RECENT ISSUES: EQUITIES

Issue	Price	Change
ADRIAN	946	+12
ADRIAN GROUP	4,000	+100
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FTSE GOLD MINES INDEX

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FTSE Actuaries Share Indices

The UK Series

Produced in conjunction with the Society and Institute of Actuaries.

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FTSE Actuaries Industry Sectors

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FTSE Actuaries Industry Sectors

3.88	4.11	3.38	2.78	10.95	84
1.88	3.08	2.51	2.26	18.08	16
5.01	2.81	2.38	2.08	20.87	98
9.37	2.97	2.44	1.43	29.44	55
17.72	2.25	1.81	1.17	47.41	83
5.37	3.21	2.85	1.99	19.53	63

WORLD STOCK MARKETS

WORLD STOCK MARKETS

<http://www.rockwell.com>

**Emerging markets:
EFC investable indices**

Dollar terms **AM**
APR 11
1977

Dec 16	Day's % Chg chg since	Recent Social Rank
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NAME: Robert Rodriguez

1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge
1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge	1987	Yr	Pr	St	Comp	Ch'ge

هكذا من الامس

FRANCE

[illegible]**NASDAQ NATIONAL MARKET**[illegible]

